

# LION CORPORATION BERHAD

Registration No. 197201001251 (12890-A)

Laporan Tahunan

2020

**Annual Report** 

# **CONTENTS**

	Page
Notice of Meeting	1
Corporate Information	2
Directors' Profile	3
5 Years Group Financial Highlights	5
Review of Operations	6
Corporate Developments	7
Financial Statements:	
Directors' Report	9
Statement by Directors	15
Statutory Declaration	15
Independent Auditors' Report	16
Statements of Profit or Loss	20
Statements of Other Comprehensive Income	21
Statements of Financial Position	22
Consolidated Statement of Changes in Equity	24
Company Statement of Changes in Equity	25
Statements of Cash Flows	26
Notes to the Financial Statements	28
Analysis of Shareholdings	115
Form of Proxy	Enclosed

# NOTICE OF MEETING

**NOTICE IS HEREBY GIVEN THAT** the 47th Annual General Meeting of Lion Corporation Berhad ("47th AGM") will be held fully virtual at the Broadcast Venue, Meeting Hall, Level 16, Lion Office Tower, No. 1 Jalan Nagasari, 50200 Kuala Lumpur, Wilayah Persekutuan on Monday, 23 November 2020 at 2.00 pm for the following purposes:

# **AGENDA**

- To receive the Audited Financial Statements for the financial year ended 30 June 2020
   Note 1
- To approve the payment of Directors' fees amounting to RM66,700 for the financial year ended 30 June 2020 (2019: RM81,000).
- To approve the payment of Directors' benefits of up to RM18,000 for meeting allowances for the period commencing after the 47th AGM until the next annual general meeting of the Company (2019: RM18,000).

  Resolution 2
- 4. To re-elect the following Directors who retire by rotation in accordance with Clause 108 of the Company's Constitution and who being eligible, have offered themselves for re-election:
  - (i)Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd HussainResolution 3(ii)Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye AunResolution 4(iii)Y. Bhg. Datuk Mohd Yusof bin Abd RahamanResolution 5
- 5. To re-appoint Messrs Ong Boon Bah & Co. as Auditors of the Company and to authorise Resolution 6 the Directors to fix their remuneration.
- 6. To transact any other business for which due notice shall have been given.

By Order of the Board

WONG PHOOI LIN (MAICSA 7013812) SSM PC No. 202008002964

WONG PO LENG (MAICSA 7049488) SSM PC No. 202008002973

Secretaries

Kuala Lumpur 30 October 2020

#### Notes:

- Proxy
  - In respect of deposited securities, only Members whose names appear in the Record of Depositors on 16 November 2020 shall be eligible to attend the Meeting.
  - (ii) A member entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than 2 proxies to attend and vote instead of him. A proxy need not be a member of the Company.
  - (iii) If a member appoints 2 proxies, the proportion of his shareholdings represented by each proxy must be specified.
  - (iv) The instrument appointing a proxy must be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or the hand of an officer or attorney duly authorised.
  - (v) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in 1 securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
  - (vi) The instrument appointing a proxy shall be deposited at the Office of the Poll Administrator of the Company for the Meeting, SS E Solutions Sdn Bhd at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan not less than 48 hours before the time for holding the Meeting.
  - (vii) Completed Form of Proxy sent through facsimile transmission or any electronic or digital manner shall not be accepted.
- In light of the COVID-19 pandemic, please refer to the Administrative Guide for the 47th AGM for registration and participation at the Meeting.
- Audited Financial Statements for the financial year ended 30 June 2020

The Audited Financial Statements are laid in accordance with Section 340(1)(a) of the Companies Act 2016 for discussion only. As such, this Agenda item is not a business which requires a resolution to be put to vote by Members.

# **CORPORATE INFORMATION**

**Board of Directors** Y. Bhg. Tan Sri Cheng Heng Jem

(Chairman and Managing Director)

Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun

Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman

Y. Bhg. Dato' Afifuddin bin Abdul Kadir

**Secretaries** Ms Wong Phooi Lin (MAICSA 7013812)

SSM PC No. 202008002964

Ms Wong Po Leng (MAICSA 7049488)

SSM PC No. 202008002973

**Registration No** 197201001251 (12890-A)

Level 14, Lion Office Tower **Registered Office** 

> No. 1 Jalan Nagasari 50200 Kuala Lumpur Wilayah Persekutuan Tel No : 03-21420155 Fax No : 03-21413448

Website : www.lion.com.my/lioncor

**Share Registrar** Secretarial Communications Sdn Bhd

> Level 13, Lion Office Tower No. 1 Jalan Nagasari 50200 Kuala Lumpur Wilayah Persekutuan

Tel Nos : 03-21420155, 03-21418411

Fax No : 03-21428409

Ong Boon Bah & Co. **Auditors** 

> B-10-1 Megan Avenue 1 189 Jalan Tun Razak 50400 Kuala Lumpur Wilayah Persekutuan

**Principal Bankers** Malayan Banking Berhad

RHB Bank Berhad

Bank of China (Malaysia) Berhad

# **DIRECTORS' PROFILE**

# Tan Sri Cheng Heng Jem

Chairman and Managing Director

Y. Bhg. Tan Sri Cheng Heng Jem, a Malaysian, male, aged 77, was appointed to the Board on 27 September 1972 and has been the Chairman since 1977 and Managing Director of the Company since 1973.

Tan Sri Cheng has more than 45 years of experience in the business operations of the Lion Group encompassing retail, branding, food and beverage, credit financing and money lending services, property development, mining, steel and tyre manufacturing, motor, agriculture and computer industries.

Tan Sri Cheng was the President of The Associated Chinese Chambers of Commerce and Industry of Malaysia ("ACCCIM") and The Chinese Chamber of Commerce and Industry of Kuala Lumpur and Selangor ("KLSCCCI") from 2003 to 2012 and is now a Life Honorary President of ACCCIM and KLSCCCI. He was also the President of Malaysia Retailers Association ("MRA") from August 2014 to May 2018 and was appointed an Honorary President of MRA from June 2018 to July 2020. In July 2020, he was again appointed the President of MRA. He was the Chairman of the Federation of Asia-Pacific Retailers Associations ("FAPRA") from October 2017 to September 2019, and in September 2019, he was appointed the Vice Chairman of the FAPRA. He is a Trustee of ACCCIM's Socio-Economic Research Trust and the President of Malaysia Steel Association.

Tan Sri Cheng's other directorships in public companies are as follows:

- Chairman and Managing Director of Parkson Holdings Berhad, a public listed company
- Chairman of Lion Posim Berhad (formerly known as Lion Forest Industries Berhad), a public listed company
- Chairman of ACB Resources Berhad
- A Founding Member and a Permanent Trustee of The Community Chest, a company limited by guarantee established by the private sector for charity purposes

Tan Sri Cheng has a direct shareholding of 52,175,536 ordinary shares in the Company ("LCB Shares") and a deemed interest in 861,865,432 LCB Shares. In addition, he also has a deemed interest in LCB Shares by virtue of RM316,075,950 nominal value of redeemable convertible secured loan stocks with a right to convert into 63,215,190 new LCB Shares at a conversion price of RM5.00 for every new LCB Share. By virtue of his substantial interest in the Company, he is deemed to be interested in the subsidiaries of the Company, both wholly-owned and those set out on pages 11 and 12 of this Annual Report.

# **Datuk Emam Mohd Haniff bin Emam Mohd Hussain** *Director*

Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain, a Malaysian, male, aged 78, was appointed to the Board on 10 January 2003. He is also the Chairman of the Audit and Risk Management Committee of the Company.

Datuk Emam Mohd Haniff graduated with a Bachelor of Arts (Honours) degree from the University of Malaya in 1966. He had served the Malaysian Government (Foreign Service) since 1966 up to his retirement in 1997 in various capacities both at home and in Malaysian diplomatic missions overseas which included being appointed the Malaysian Ambassador to Pakistan and Ambassador to Philippines. His last position before his retirement was as the High Commissioner of Malaysia to Singapore.

Datuk Emam Mohd Haniff is also a Director of Edaran Berhad, a public listed company.

# Datuk M. Chareon Sae Tang @ Tan Whye Aun Director

Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun, a Malaysian, male, aged 81, was appointed to the Board on 4 May 1984. He is also a member of the Audit and Risk Management Committee of the Company.

Datuk Tang obtained his Bachelor of Law from King's College, the University of London and is a Barrister-at-Law of the Inner Temple London. He has been in legal practice since 1968; first as a legal assistant in Messrs Shearn & Delamore, and later as a Partner at Messrs Chye, Chow Chung & Tang until 1976. Presently, he manages his own legal practice, Messrs C.S. Tang & Co.

Datuk Tang is also a Director of Tomei Consolidated Berhad, a public listed company, and ACB Resources Berhad, a public company.

Datuk Tang has a deemed interest in 98,180 ordinary shares in the Company.

# **Datuk Mohd Yusof bin Abd Rahaman**

Director

Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman, a Malaysian, male, aged 73, was appointed to the Board on 1 August 2007. He is also a member of the Audit and Risk Management Committee of the Company.

Datuk Mohd Yusof graduated with a Bachelor of Arts (Honours) in History from the University of Science, Penang. He had served the Royal Malaysian Police - Special Branch for 36 years in various positions including staff officer, Assistant Director and Deputy Director. He retired as the Director Special Branch on 31 December 2006, a position he held for more than 8 years. During his service with the Special Branch, Datuk Mohd Yusof had, on behalf of the Malaysian Government conducted bilateral and multi-lateral cooperation as well as joint-operations with foreign security agencies to serve the national interests of Malaysia.

# Dato' Afifuddin bin Abdul Kadir

Director

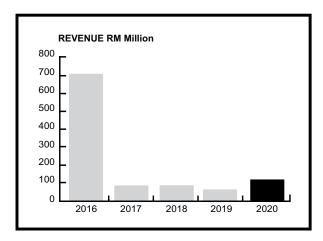
Y. Bhg. Dato' Afifuddin bin Abdul Kadir, a Malaysian, male, aged 67, was appointed to the Board on 12 November 2013. He is also a member of the Audit and Risk Management Committee of the Company.

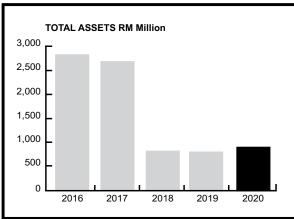
Dato' Affuddin graduated with a Bachelor of Science in Agriculture Business from Universiti Putra Malaysia in 1979. He joined the Malaysian Investment Development Authority (MIDA) in 1979 as a Technical Professional Officer in the Industrial Studies Division and served 32 years with MIDA before his retirement in September 2011. During his tenure in MIDA, he held various senior positions in the domestic and international offices of MIDA including the Director of MIDA in Sabah, the Vice-Consul Investment/Deputy Director of MIDA in London, the Director/Economic Counsellor of MIDA in Paris, the Director/Consul Investment of MIDA in London, Director of the Electronics Industries Division, Head of the Foreign Investment Promotion Division and Deputy Director General I in June 2008, a post he held until his retirement.

Dato' Afifuddin is also a Director of Power Root Berhad, a public listed company.

# **5 YEARS GROUP FINANCIAL HIGHLIGHTS**

Financial years ended 30 J	une	2016	2017	2018	2019	2020
Revenue	(RM'000)	701,779	87,167	92,432	64,855	120,289
Loss before tax	(RM'000)	(561,810)	(382,347)	(1,466,974)	(302,098)	(258,391)
Loss after tax	(RM'000)	(560,781)	(395,832)	(1,851,115)	(304,935)	(277,314)
Net loss attributable to owners of the Company	(RM'000)	(440,875)	(298,480)	(1,449,477)	(242,813)	(204,772)
Total assets	(RM'000)	2,842,150	2,683,160	811,645	793,321	889,439
Net liabilities	(RM'000)	(1,236,704)	(1,536,455)	(3,197,650)	(3,455,627)	(3,660,450)
Total borrowings	(RM'000)	2,021,128	2,197,022	2,340,553	2,540,504	2,776,595
Loss per share Net liabilities per share	(Sen) (Sen)	(33.5) (95)	(22.7) (118)	(110.1) (244)	(18.4) (263)	(15.6) (278)





# **REVIEW OF OPERATIONS**

The Group is principally engaged in the following activities:

- Property development ("Property");
- Manufacturing, distribution and trading of office equipment and security equipment ("Furniture");
- Manufacturing and trading of steel products ("Steel"); and
- Investment holding, share registration and secretarial services, leasing of equipment and trading of building materials ("Others").

	Revenue		Operating Profit/(Loss)		
(RM Million)	2020	2019	2020	2019	
Property	97.6	32.8	62.7	2.4	
Furniture	13.4	17.2	30.2	(0.1)	
Steel	6.2	12.2	(10.9)	(15.3)	
Others	3.1	2.7	(1.4)	(3.1)	
	120.3	64.9	80.6	(16.1)	

("Operating profit/(loss)" refers to operating profit/(loss) before interests, impairment losses, share in results of associates and taxation)

The Group posted a higher revenue of RM120.3 million for the current financial year under review as compared to RM64.9 million a year ago. The increase was mainly contributed by our Property Division. In line with the higher revenue coupled with a gain on disposal of building by the Furniture Division, an operating profit of RM80.6 million was recorded as compared to an operating loss of RM16.1 million in the previous financial year.

# **Property Division**

The Group's sole property project is involved in the development of a major township known as "Bandar Mahkota Cheras". This project is strategically located off 9th mile Jalan Cheras in Kuala Lumpur, and adjoining the Sungai Long Golf Club. The freehold self-contained township offers quality country living complete with a range of supporting amenities.

For the financial year under review, the Division posted a higher revenue of RM97.6 million as compared to RM32.8 million in the preceding year. This was mainly due to the compulsory acquisition of lands worth RM78.0 million by the government. Accordingly, a higher operating profit of RM62.7 million was recorded as compared to RM2.4 million in the previous year.

# **Furniture Division**

The demand for steel office furniture from both the overseas and domestic markets remained stagnant and highly competitive for the financial year under review. The domestic steel office furniture market was affected by lower demand and competition from lower price suppliers. However, the export sales market was able to sustain mainly due to the COVID-19 pandemic, with certain countries are re-routing their orders from China to us.

The Furniture Division recorded a lower revenue of RM13.4 million (2019: RM17.2 million). Notwithstanding the lower revenue, an operating profit of RM30.2 million was reported after including a gain on disposal of building of RM34.4 million.

# **Steel Division**

The Division registered a lower revenue of RM6.2 million as against RM12.2 million last year which was mainly attributable to the lower sales of steel products as a result of the outbreak of COVID-19 which affected our business performance. Operating loss stood at RM10.9 million as compared to RM15.3 million in the preceding year. The lower operating loss was mainly due to lower foreign exchange loss and the various cost control measures implemented by the Division during the COVID-19 outbreak.

#### **Others Division**

Revenue from Others Division registered RM3.1 million for the current financial year which was derived mainly from leasing of equipment and was higher, compared to RM2.7 million in the preceding year. The lower operating loss of RM1.4 million (2019: RM3.1 million) was mainly due to lower operating expenses.

# CORPORATE DEVELOPMENTS

On 3 July 2018, Megasteel Sdn Bhd ("Megasteel") had entered into a Memorandum of Understanding ("MOU") with Lion Industries Corporation Berhad ("LICB") for the following (of which certain terms were further varied or amended pursuant to the supplemental MOU dated 1 November 2018 and the second supplemental MOU dated 11 June 2019):

- (i) proposed disposal of all encumbered fixed and floating assets of Megasteel Group as follows ("Encumbered Assets") to Cendana Aset Sdn Bhd ("Cendana Aset"), a wholly-owned subsidiary of LICB:
  - (a) land and building, plant and machineries and floating assets owned by Megasteel and its subsidiary, Secomex Manufacturing (M) Sdn Bhd ("Secomex");
  - (b) 500,000 ordinary shares representing 100% equity interest in Secomex ("Secomex Shares"); and
  - (c) assignment of Secomex's debt owing to Megasteel to Cendana Aset;

for a cash consideration of approximately RM537.73 million.

- (ii) (a) proposed acquisition by Gelora Berkat Sdn Bhd ("Gelora Berkat"), a wholly-owned subsidiary of LICB, of a promissory note in relation to the under-secured portion debts ("MS Promissory Note") to be issued by Megasteel to the security trustee appointed by the secured lenders of Megasteel ("Megasteel Secured Lenders") under the scheme of arrangement between Megasteel and the Megasteel Secured Lenders ("Secured Scheme") for a cash consideration of RM8.50 million; and
  - (b) proposed disposal of unencumbered assets comprising 2 pieces of freehold land in Kuala Langat, State of Selangor ("Unencumbered Assets") owned by Megasteel to Gelora Berkat for a cash consideration of approximately RM21.59 million.

On 3 July 2018, Megasteel had also entered into a tri-partite agreement with Tenaga Nasional Berhad ("TNB") and Oriental Shield Sdn Bhd ("Oriental Shield"), a wholly-owned subsidiary of LICB, for the proposed supply of electricity to LICB or its nominees and settlement of TNB's entire claim against Megasteel for a cash consideration of RM35.80 million ("Tri-partite Settlement Agreement"). TNB had vide its letters dated 13 September 2018, 11 March 2019 and 11 July 2019 respectively, granted extensions of time for Megasteel and Oriental Shield to satisfy the conditions precedent as set out in the Tri-partite Settlement Agreement by 31 December 2019.

The following approvals had been obtained:

- (i) Shareholders of Megasteel on 11 June 2019 for amongst others the following:
  - (a) Proposed disposal of the Encumbered Assets;
  - (b) Proposed disposal of the Unencumbered Assets;
  - (c) Proposed capital reduction and share issuance in relation to the cancellation of all existing ordinary shares and preference shares of Megasteel and the simultaneous issuance of 100 ordinary shares at RM1.00 per share for cash to the existing Members of Megasteel proportionate to their current shareholding in Megasteel.
- (ii) Megasteel Secured Lenders on 10 July 2019 for the Secured Scheme.
- (iii) Megasteel's unsecured creditors on 10 July 2019 for Megasteel's scheme of arrangement with its unsecured creditors ("Unsecured Scheme").
- (iv) Sanction from the High Court of Malaya ("High Court") on 7 August 2019 for the Secured Scheme.
- (v) Sanction from the High Court on 10 September 2019 for the Unsecured Scheme in relation to the proposed disposal of Unencumbered Assets.
- (vi) Non-interested shareholders of LICB on 29 November 2019 for amongst others the proposed acquisition of the Encumbered Assets and the proposed acquisition of the Unencumbered Assets.

The Secured Scheme has been completed on 30 July 2020 upon the registration of all the Encumbered Assets into the name of Cendana Aset. Accordingly:

- (i) Secomex ceased to be a wholly-owned subsidiary of the Company.
- (ii) All previous terms relating to the Megasteel Secured Lenders' debts and the under-secured portion debts shall be superseded by the terms of the Secured Scheme and the debts shall be deemed fully compromised.
- (iii) Megasteel Secured Lenders shall have no further claims nor rights to commence any legal proceeding against Megasteel in respect of any previous debt obligations.
- (iv) The Company shall be released from any guarantees given by it to any Megasteel Secured Lenders and all securities furnished in relation to the secured debt owing to the Megasteel Secured Lenders as at 30 April 2018 shall be released and discharged.

The Tri-partite Settlement Agreement became unconditional on 29 November 2019 and Oriental Shield had commenced payment obligations to TNB in accordance with the Tri-partite Settlement Agreement. Following therefrom, TNB had filed the notices of discontinuance with the High Court to withdraw all legal proceedings against Megasteel.

The Unsecured Scheme is currently pending completion.

# FINANCIAL STATEMENTS

2020

For The Financial Year Ended 30 June 2020

# **DIRECTORS' REPORT**

The Directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2020.

# **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding.

The information on the name, place of incorporation, principal activities and percentage of issued share capital held by the holding company in each subsidiary is disclosed in Note 16 to the financial statements.

# **RESULTS**

	Group RM'000	Company RM'000
Net loss for the financial year	(277,314)	(83,231)
Attributable to: - Owners of the Company	(204,772)	(83,231)
- Non-controlling interests	(72,542) (277,314)	(83,231)

# **RESERVES AND PROVISIONS**

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the statements of changes in equity.

# **DIVIDEND**

No dividend has been paid or declared by the Company since the end of the previous financial year. The Directors also do not recommend any payment of dividend in respect of the current financial year.

### **ISSUE OF SHARES AND DEBENTURES**

The Company did not issue any new shares or debentures during the financial year.

# **DIRECTORS OF THE COMPANY**

The Directors of the Company in office during the financial year and up to the date of this report are:

Tan Sri Cheng Heng Jem
Datuk Emam Mohd Haniff bin Emam Mohd Hussain
Datuk M. Chareon Sae Tang @ Tan Whye Aun
Datuk Mohd Yusof bin Abd Rahaman
Dato' Afifuddin bin Abdul Kadir

Tan Sri Cheng Yong Kim (Resigned with effect from 24 July 2019)

### **DIRECTORS OF THE SUBSIDIARIES**

The Directors of the subsidiaries in office during the financial year and up to the date of this report are:

Chan Ho Wai

Cheng Hui Ya, Serena (Appointed on 29 June 2020)

Haji Mohamad Khalid bin Abdullah

Khor Toong Yee Lee Chaing Huat Lee Whay Keong Low Seng Wah Ooi Kim Lai Tan Kim Kee

Tan Sri Cheng Heng Jem Tan Sri Cheng Yong Kim Tan Sri Rafidah Aziz Wang Wing Ying

R Ramesh A/L Rasu (Appointed on 25 June 2020 and resigned with effect

from 29 June 2020)

Chan Poh Lan (Resigned with effect from 30 September 2019)

### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive any benefit (other than those disclosed in Note 9 to the financial statements) by reason of a contract made by the Company or a related corporation with any Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest save and except for any benefit which may be deemed to have arisen by virtue of the transactions between the Company and its related corporations and certain companies in which a Director of the Company is a Director and/or has substantial interest as disclosed in Note 36 to the financial statements.

# **DIRECTORS' BENEFITS (continued)**

Neither during nor at the end of the financial year, was the Company a party to any arrangement whose object is to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate other than those arising from the conversion of redeemable convertible secured loan stocks issued by the Company.

#### **DIRECTORS' INTERESTS**

The interests of the Directors in office at the end of the financial year in shares in the Company during and at the end of the financial year are as follows:

	Number of Ordinary Shares				
	As at			As at	
	1.7.2019	Additions	Disposals	30.6.2020	
Direct Interests					
Tan Sri Cheng Heng Jem	52,175,536	-	-	52,175,536	
Deemed Interests					
Tan Sri Cheng Heng Jem	861,865,432	-	-	861,865,432	
Datuk M. Chareon Sae Tang					
@ Tan Whye Aun	98,180	-	-	98,180	

In addition to the above, Tan Sri Cheng Heng Jem is also deemed to have interest in shares in the Company by virtue of the redeemable convertible secured loan stocks ("RCSLS") of nominal value RM1.00 each convertible into new ordinary shares in the Company at a conversion price of RM5.00 for every one new ordinary share in the Company:

	Nominal Value of RCSLS					
	As at			As at		
	1.7.2019	Additions	Disposals	30.6.2020		
	RM	RM	RM	RM		
Tan Sri Cheng Heng Jem	316,075,950	-	-	316,075,950		

The interests of the Directors in office at the end of the financial year in shares in the related corporations during and at the end of the financial year are as follows:

# Tan Sri Cheng Heng Jem Deemed Interests

	Number of Shares					
	As at	As at				
	1.7.2019	Additions	Disposals	30.6.2020		
Megasteel Sdn Bhd						
- Ordinary Shares	600,000,001	-	-	600,000,001		
- Preference "D" Shares	49,000,000	-	-	49,000,000		
- Preference "E" Shares	11,000,000	-	-	11,000,000		
- Preference "F" Shares	26,670,000	-	-	26,670,000		
- Preference "G" Shares	100,000,000	-	-	100,000,000		

# **DIRECTORS' INTERESTS (continued)**

The interests of the Directors in office at the end of the financial year in shares in the related corporations during and at the end of the financial year are as follows: (continued)

# Tan Sri Cheng Heng Jem Deemed Interests

	Number of Ordinary Shares of HK\$10.00 each					
	As at			As at		
	1.7.2019	Additions	Disposals	30.6.2020		
Bersatu Investments						
Company Limited	42,644	-	-	42,644		

Other than as disclosed above, none of the other Directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during and at the end of the financial year.

# **DIRECTORS' REMUNERATION**

The Directors' remuneration is disclosed in Note 9 to the financial statements.

# INDEMNITY AND INSURANCE FOR DIRECTORS AND OFFICERS

The Directors and Officers of the Group and of the Company are covered under a Directors' and Officers' Liability Insurance up to an aggregate limit of RM50 million against any legal liability, if incurred by the Directors and Officers of the Group and of the Company in the discharge of their duties while holding office for the Company and its subsidiaries.

# OTHER STATUTORY INFORMATION

Before the statements of profit or loss, statements of other comprehensive income and statements of financial position of the Group and of the Company were made out, the Directors took reasonable steps:

- (a) to ascertain that proper action had been taken in relation to the writing off of bad receivables and the making of impairment loss on receivables and had satisfied themselves that all known bad receivables had been written off and that adequate impairment had been made for doubtful receivables; and
- (b) to ensure that any current assets which were unlikely to realise in the ordinary course of business, their values as shown in the accounting records had been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

(a) which would render the amounts written off for bad receivables or the amount of the impairment loss on receivables in the financial statements of the Group and of the Company inadequate to any substantial extent; or

# OTHER STATUTORY INFORMATION (continued)

At the date of this report, the Directors are not aware of any circumstances: (continued)

- (b) which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; and
- (d) not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability in respect of the Group and of the Company which has arisen since the end of the financial year.

In the opinion of the Directors, except as disclosed in the financial statements:

- (a) the results of the Group's and of the Company's operations during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature;
- (b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made; and
- (c) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

# SIGNIFICANT EVENTS

Significant events during the financial year are disclosed in Note 41 to the financial statements.

# SUBSEQUENT EVENT

Subsequent event is disclosed in Note 42 to the financial statements.

# **AUDITORS' REMUNERATION**

The auditors' remuneration is disclosed in Note 9 to the financial statements.

# STATEMENT BY DIRECTORS

# PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Tan Sri Cheng Heng Jem and Datuk M. Chareon Sae Tang @ Tan Whye Aun, being two of the Directors of Lion Corporation Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 20 to 114 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2020 and of their financial performance and cash flows for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 2 October 2020.

**Tan Sri Cheng Heng Jem**Chairman and Managing Director

**Datuk M. Chareon Sae Tang @ Tan Whye Aun** Director

Kuala Lumpur

# STATUTORY DECLARATION

# PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Liow Swee Kan, being the officer primarily responsible for the financial management of Lion Corporation Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 20 to 114 are, in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the abovenamed Liow Swee Kan at Kuala Lumpur in the Federal Territory on 2 October 2020.

**Liow Swee Kan** 

MIA 9991

Before me

W530

**TAN SEOK KETT** 

Commissioner for Oaths

Kuala Lumpur

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LION CORPORATION BERHAD

#### Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Lion Corporation Berhad, which comprise the statements of financial position as at 30 June 2020 of the Group and of the Company, and the statements of profit or loss, statements of other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 20 to 114.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2020, and their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

# **Basis for Opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion

# Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

# **Material Uncertainty Related to Going Concern**

We draw attention to Note 2 to the financial statements, which indicates that the Group and the Company incurred net loss of RM205 million and RM83 million during the year ended 30 June 2020 and, as of that date, the Group and the Company have deficit in net equity of RM3,660 million and RM1,492 million respectively and their current liabilities exceeded their current assets by RM3,465 million and RM176 million respectively. As stated in Note 2, these events or conditions, along with other matters are set forth in Note 2, indicate that a material uncertainty exists that may cast a significant doubt on the Group's and the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

#### Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company do not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

# Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## Auditors' Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Directors.
- Conclude on the appropriateness of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act 2016 ("Act") in Malaysia, we report that the accounting and other records and registers required by the Act to be kept by the Company and its subsidiary companies of which we have acted as auditors as disclosed in Note 16 to the financial statements have been properly kept in accordance with the provisions of the Act.

#### **Other Matters**

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

ONG BOON BAH & CO AF: 0320 Chartered Accountants

Kuala Lumpur 2 October 2020 WONG SOO THIAM 01315/12/2020 J Chartered Accountant

# STATEMENTS OF PROFIT OR LOSS

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

		Group			Company		
		2020	2019	2020	2019		
	Note	RM'000	RM'000	RM'000	RM'000		
Revenue	7	120,289	64,855	45	47		
Other operating income		40,590	5,821	123	-		
Changes in inventories of finished							
goods and work-in-progress		(9,786)	(13,190)	-	-		
Raw materials and consumables							
used		(6,361)	(7,551)	-	-		
Property development expenditure		(12,008)	(7,945)	-	-		
Employee benefits expenses	8	(10,506)	(12,355)	(1)	(2)		
Depreciation							
- property, plant and equipment		(3,300)	(3,165)	-	-		
- right-of-use assets		(832)	-	-	-		
Other operating expenses		(35,019)	(41,323)	(1,061)	(961)		
Profit/(Loss) from operations	9	83,067	(14,853)	(894)	(916)		
Finance costs	10	(339,930)	(307,023)	(77,316)	(72,905)		
(Impairment losses)/Reversal							
of impairment losses on:							
- amount due from subsidiaries		-	-	(5,003)	(1,346)		
<ul> <li>property, plant and equipment</li> </ul>		-	(53)	-	-		
- investment in subsidiaries		-	-	-	(2,458)		
- assets held for sale	24	(2,310)	20,439	-	-		
Share in results of associates	_	782	(608)	<u> </u>			
Loss before taxation		(258,391)	(302,098)	(83,213)	(77,625)		
Taxation	11 _	(18,923)	(2,837)	(18)	(39)		
Net loss for the financial year	=	(277,314)	(304,935)	(83,231)	(77,664)		
Attributable to:							
- Owners of the Company		(204,772)	(242,813)	(83,231)	(77,664)		
- Non-controlling interests		(72,542)	(62,122)	(00,201)	(77,001)		
Net loss for the financial year	_	(277,314)	(304,935)	(83,231)	(77,664)		
, ,	=	(===,===)	(55.,555)	(55,251)	(**,***)		
Loss per share attributable							
to owners of the Company:	12						
- Basic (sen)	=	(15.6)	(18.4)				
- Diluted (sen)	=	N/A	N/A				
			<u> </u>				

# STATEMENTS OF OTHER COMPREHENSIVE INCOME

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

	Group		Comp	Company	
	2020 RM'000	2019 RM'000	2020 RM'000	2019 RM'000	
Net loss for the financial year	(277,314)	(304,935)	(83,231)	(77,664)	
Other comprehensive income/(loss), net of tax					
Items that may be reclassified subsequently to profit or loss					
<ul> <li>Translation difference on net equity of foreign subsidiaries and other movements</li> </ul>	703	2,416	-	-	
- Share of other comprehensive loss of associates	-	(1,300)	-	-	
Item that will not be reclassified to profit or loss					
- Financial assets at fair value through other comprehensive income	(754) (51)	(16,280) (15,164)	(21) (21)	(41) (41)	
Total comprehensive loss for the financial year	(277,365)	(320,099)	(83,252)	(77,705)	
Attributable to: - Owners of the Company - Non-controlling interests	(204,823) (72,542)	(257,977) (62,122)	(83,252) <u>-</u>	(77,705) -	
	(277,365)	(320,099)	(83,252)	(77,705)	

# STATEMENTS OF FINANCIAL POSITION

**AS AT 30 JUNE 2020** 

	Group		p	Company		
		2020	2019	2020	2019	
	Note	RM'000	RM'000	RM'000	RM'000	
ASSETS						
Non-Current Assets						
Property, plant and equipment	13	18,659	24,458	-	-	
Right-of-use assets	14	10,199	-	-	-	
Inventories	15(a)	21,812	26,668	-	-	
Investment in subsidiaries	16	-	-	5,415	5,415	
Investment in associates	17	27,271	30,333	-	-	
Investment securities	18(a)	1,209	1,421	12	33	
Deferred tax assets	19	16	-			
	_	79,166	82,880	5,427	5,448	
Current Assets						
Inventories	15(b)	63,002	59,913	-	-	
Investment securities	18(b)	-	-	-	-	
Contract assets	20	-	65	-	-	
Trade and other receivables	21	63,886	25,613	1	124	
Amount due from subsidiaries	22	-	-	-	-	
Tax recoverable		16	3,753	-	307	
Deposits with financial institutions	23	83,250	12,900	1,485	1,713	
Cash and bank balances		41,341	49,419	289	388	
		251,495	151,663	1,775	2,532	
Assets classified as held for sale	24	558,778	558,778	-	-	
	_	810,273	710,441	1,775	2,532	
TOTAL ASSETS	=	889,439	793,321	7,202	7,980	

# STATEMENTS OF FINANCIAL POSITION (continued)

**AS AT 30 JUNE 2020** 

		Group		Company	
		2020	2019	2020	2019
	Note	RM'000	RM'000	RM'000	RM'000
EQUITY AND LIABILITIES					
Equity Attributable to Owners					
of the Company					
Share capital	25	1,413,884	1,413,884	1,413,884	1,413,884
Reserves	26	(5,074,334)	(4,869,511)	(2,906,087)	(2,822,835)
1100011000	20	(3,660,450)	(3,455,627)	(1,492,203)	(1,408,951)
Non-controlling interests		(1,052,571)	(980,029)	(1,102,200)	(1,100,001)
Total Equity		(4,713,021)	(4,435,656)	(1,492,203)	(1,408,951)
		(1,110,021)	(1,100,000)	(1,102,200)	(1,100,001)
Non-Current Liabilities					
Preference shares	27	-	111,000	-	-
Loans and borrowings	28	342,920	324,132	342,862	324,066
Lease liabilities	29	5,764	-	-	-
Bonds and debts	32	978,519	919,799	978,519	919,799
		1,327,203	1,354,931	1,321,381	1,243,865
				-	
Current Liabilities					
Contract liabilities	20	25,876	6,999	-	-
Amount due to subsidiaries	22	-	-	157,738	152,759
Preference shares	27	111,000	-	-	-
Loans and borrowings	28	1,455,156	1,296,573	-	-
Trade and other payables	33	2,680,123	2,570,470	20,286	20,307
Tax liabilities		3,102	4	<u> </u>	-
		4,275,257	3,874,046	178,024	173,066
Total Liabilities		5,602,460	5,228,977	1,499,405	1,416,931
TOTAL EQUITY AND LIABILITIES		889,439	793,321	7,202	7,980
TOTAL EQUIT AND LIABILITIES		005,435	183,321	1,202	1,960

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

◆ Attributable to Owners of the Company Non-

# Distributable

	Share Capital RM'000 (Note 25)	Other Reserves RM'000 (Note 26)	Accumulated Losses RM'000	Total RM'000	Non- Controlling Interests RM'000	Total Equity RM'000
At 1 July 2018	1,413,884	132,276	(4,743,810)	(3,197,650)	(917,907)	(4,115,557)
Total comprehensive loss for the financial year  Transfer of warrant reserve	-	(15,164) (3,673)	(242,813) 3,673	(257,977)	(62,122)	(320,099)
At 30 June 2019	1,413,884	113,439	(4,982,950)	(3,455,627)	(980,029)	(4,435,656)
At 1 July 2019 Total comprehensive loss	1,413,884	113,439	(4,982,950)	(3,455,627)	(980,029)	(4,435,656)
for the financial year At 30 June 2020	1,413,884	(51) 113,388	(204,772) (5,187,722)	(204,823) (3,660,450)	(72,542) (1,052,571)	(277,365) (4,713,021)

# **COMPANY STATEMENT OF CHANGES IN EQUITY**

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

		Non-		
		<u>Distributable</u>		
	Share	Other	Accumulated	Total
	Capital	Reserves	Losses	Equity
	RM'000	RM'000	RM'000	RM'000
	(Note 25)	(Note 26)		
At 1 July 2018	1,413,884	15,888	(2,761,018)	(1,331,246)
Total comprehensive loss for the financial year	-	(41)	(77,664)	(77,705)
Transfer of warrant reserve		(3,673)	3,673	-
At 30 June 2019	1,413,884	12,174	(2,835,009)	(1,408,951)
At 1 July 2019	1,413,884	12,174	(2,835,009)	(1,408,951)
Total comprehensive loss for the financial year	- 4 440 004	(21)	(83,231)	(83,252)
At 30 June 2020	1,413,884	12,153	(2,918,240)	(1,492,203)

# STATEMENTS OF CASH FLOWS

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

	Group		p	Company		
		2020	2019	2020	2019	
	Note	RM'000	RM'000	RM'000	RM'000	
CASH FLOWS FROM						
OPERATING ACTIVITIES						
Loss before taxation		(258,391)	(302,098)	(83,213)	(77,625)	
Adjustments for non-cash items						
and interests	38(a)	317,399	299,480	82,597	76,900	
Operating profit/(loss) before						
working capital changes		59,008	(2,618)	(616)	(725)	
Changes in working capital:						
Inventories		1,777	(4,528)	-	-	
Receivables		(38,385)	3,432	-	-	
Assets held for sale		(2,649)	346	-	-	
Payables	_	10,211	2,756	(21)	(132)	
Cash generated from/(used in)						
operations		29,962	(612)	(637)	(857)	
Tax (paid)/refunded	_	(12,104)	(1,239)	289	289	
Net cash inflow/(outflow) from						
operating activities	_	17,858	(1,851)	(348)	(568)	
CASH FLOWS FROM						
INVESTING ACTIVITIES						
Purchase of property, plant						
and equipment	38(b)	(73)	(11,544)	-	-	
Proceeds from disposal of						
property, plant and equipment		37,014	1,581	-	-	
Dividend received		4,098	3,105	-	-	
(Repayment to)/Advances from						
subsidiaries		-	-	(24)	6,995	
Interest received	_	2,465	1,286	45	47	
Net cash inflow/(outflow) from				<u> </u>		
investing activities	_	43,504	(5,572)	21	7,042	

# STATEMENTS OF CASH FLOWS (continued)

# FOR THE FINANCIAL YEAR ENDED 30 JUNE 2020

		Group		Company	
	Note	2020 RM'000	2019 RM'000	2020 RM'000	2019 RM'000
CASH FLOWS FROM					
FINANCING ACTIVITIES					
Redemption of bonds and debts	30	-	(4,547)	-	(4,547)
Repayment of:					
- lease liabilities	29	(5,267)	-	-	-
- finance lease liabilities		(27)	(75)	-	-
<ul> <li>short term borrowings (net)</li> </ul>	28		(431)		(1,464)
Net cash outflow from financing					
activities	_	(5,294)	(5,053)		(6,011)
Net increase/(decrease) in cash and					
cash equivalents		56,068	(12,476)	(327)	463
Effects of changes in exchange rates		4	55	-	-
Cash and cash equivalents at					
beginning of the financial year		3,100	15,521	2,101	1,638
Cash and cash equivalents at					
end of the financial year	38(c)	59,172	3,100	1,774	2,101

# NOTES TO THE FINANCIAL STATEMENTS

# 30 JUNE 2020

#### 1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia. The registered office and the principal place of business of the Company are both located at Level 14, Lion Office Tower, No. 1 Jalan Nagasari, 50200 Kuala Lumpur, Wilayah Persekutuan.

The Company is an investment holding company. The principal activities of the subsidiaries are set out in Note 16. There have been no significant changes in the activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 2 October 2020.

#### 2. GOING CONCERN

The Group and the Company incurred net loss attributed to the owners of the Company of RM205 million and RM83 million respectively during the year ended 30 June 2020 and, as at that date, the Group and the Company have deficit in their net equity attributable to the owner of the Company of RM3,660 million and RM1,492 million respectively and their current liabilities exceeded their current assets by RM3,465 million and RM176 million respectively. In addition, as disclosed in Note 32, the LCB Bonds and LCB Debts of the Group and of the Company amounted to RM979 million. The cash flows for the redemption/repayment will be sourced from the proceeds of the disposal of assets/companies and cash flows from the operations.

The Directors are of the opinion that the financial statements be prepared on a going concern basis and accordingly do not include any adjustments that may be necessary if the Group and the Company are unable to continue as a going concern.

### 3. BASIS OF PREPARATION

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared on the historical cost basis except when otherwise indicated.

The financial statements are presented in Ringgit Malaysia (RM) and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

#### 4. SIGNIFICANT ACCOUNTING POLICIES

#### (a) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intragroup transactions are eliminated in full.

Acquisitions of subsidiaries are accounted for using the purchase method. The purchase method of accounting involves allocating the cost of the acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.

Any excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

Non-controlling interests represent the portion of profit or loss and net assets in subsidiaries not held by the Group and are presented separately in profit or loss of the Group and within equity in the statements of financial position, separately from parent shareholders' equity. Transactions with non-controlling interests are accounted for using the entity concept method, whereby, transactions with non-controlling interests are accounted for as transactions with owners. On acquisition of non-controlling interests, the difference between the consideration and book value of the share of net assets acquired is recognised directly in equity. Gain or loss on disposal to non-controlling interests is recognised directly in equity.

# (b) Foreign Currencies

# (i) Functional and Presentation Currency

The individual financial statements of each entity in the Group is measured using the currency of the primary economic environment in which the entity operates ("Functional Currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Company's Functional Currency.

### (b) Foreign Currencies (continued)

# (ii) Foreign Currency Transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's Functional Currency ("Foreign Currencies") are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary items are denominated in either the Functional Currency of the reporting entity or the foreign operation, are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary items are denominated in a currency other than the Functional Currency of either the reporting entity or the foreign operation, are recognised in profit or loss for the period. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation, regardless of the currency of the monetary item, are recognised in profit or loss in the Company's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

# (iii) Foreign Operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows:

- Assets and liabilities are translated into RM at the rate of exchange ruling at the reporting date:
- Income and expenses for statement of profit or loss are translated at average exchange rates for the year, which approximate the exchange rates at the dates of the transactions; and

# (b) Foreign Currencies (continued)

# (iii) Foreign Operations (continued)

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows: (continued)

- All resulting exchange differences are taken to the foreign currency translation reserve within equity.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the Functional Currency of the foreign operations and translated at the closing rate at the reporting date.

The principal closing rates used in translation of foreign currency amounts are as follows:

	2020	2019	
	RM	RM	
1 United States Dollar ("USD")	4.28	4.14	
1 Euro	4.81	4.71	
1 Singapore Dollar ("SGD")	3.07	3.06	

### (c) Revenue Recognition

Revenue from contracts with customers is recognised by reference to each distinct performance obligation in the contract with customer. Revenue from contracts with customers is measured at its transaction price, being the amount of consideration which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, net of goods and service tax, returns, rebates and discounts. Transaction price is allocated to each performance obligation on the basis of the relative stand-alone selling prices of each distinct good or services promised in the contract. Depending on the substance of the contract, revenue is recognised when the performance obligation is satisfied, which may be at a point in time or over time.

### (i) Revenue from Property Development

Revenue is recognised when or as a performance obligation in the contract with customer is satisfied, i.e. when the "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation is a promise to transfer a distinct goods or service (or a series of distinct goods and services that are substantially the same and that have the same pattern of transfer) to the customer that is explicitly stated in the contract and implied in the Group's customary business practices.

### (c) Revenue Recognition (continued)

### (i) Revenue from Property Development (continued)

Revenue is measured at the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer, excluding amount collected on behalf of third parties such as sales taxes.

If the amount of consideration varies due to discounts, rebates, refunds, credits, incentives, penalties or other similar items, the Group estimates the amount of consideration to which it will be entitled based on the expected value or the most likely outcome. If the contract with customer contains more than one performance obligation, the amount of consideration is allocated to each performance obligation based on the relative stand-alone selling prices of the goods or services promised in the contract.

Revenue is recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur when the uncertainty associated with the variable consideration is subsequently resolved.

The control of the promised goods or services may be transferred over time or at a point in time. Revenue for performance obligation that is not satisfied over time is recognised at the point in time at which the customer obtains control of the promised goods or services.

# (ii) Sale of Goods and Services

Revenue from the sale of goods is recognised upon delivery of goods where the control of the goods has been passed to the customers, net of goods and services taxes and discounts.

Deferred costs are recognised when the goods delivered to customers but pending installation and/or testing rendered to customers.

### (iii) Rental Income

Rental income is recognised on a straight-line basis over the term of the lease.

# (iv) Interest Income

Interest income is recognised using the effective interest method in profit or loss except for interest income arising from temporary investment of borrowings taken specifically for the purpose of obtaining a qualifying asset which is accounted for in accordance with the accounting policy on borrowing costs.

#### (v) Dividend Income

Dividend income is recognised when the Group's or the Company's right to receive payment is established.

### (d) Employee Benefits

# (i) Short Term Benefits

Wages, salaries, bonuses and social security contributions are recognised as expenses in the financial year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increases their entitlement to future compensated absences, and short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### (ii) Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

# (iii) Unfunded Defined Benefit Plan

A subsidiary of the Company operates an unfunded, defined retirement benefit scheme ("the Scheme") for its eligible employees. The Group's obligation under the Scheme, calculated using the Projected Unit Credit Method, is determined based on actuarial computations by independent actuaries who carry a full valuation of the plan every three years, through which the amount of benefit that employees have earned in return for their service in the current and prior years is estimated. That benefit is discounted in order to determine its present value.

The amount recognised in the statements of financial position represents the present value of the defined benefit obligations adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduced by the fair value of plan assets. Any asset resulting from this calculation is limited to the net total of any unrecognised actuarial losses and past service costs, and the present value of any economic benefits in the form of refunds or reductions in future contributions to the plan.

# (e) Taxes

### (i) Current Income Tax

Income tax on profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the reporting date.

### (e) Taxes (continued)

# (ii) Deferred Tax

Deferred tax is provided for, using the liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences or unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or negative goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither profit nor taxable profit.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity, or when it arises from business combination that is an acquisition, in which case deferred tax is included in the resulting goodwill or negative goodwill on acquisition.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

# (f) Property, Plant and Equipment

Property, plant and equipment are initially recorded at cost. Property, plant and equipment cost comprise purchase price, including import duties and directly attributable costs of bringing the asset to working condition for its intended use. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

#### (f) Property, Plant and Equipment (continued)

Any revaluation surplus is credited to the asset revaluation reserve included within equity, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss to the extent of the decrease previously recognised. A revaluation deficit is first offset against unutilised previously recognised revaluation surplus in respect of the same asset and the balance is thereafter recognised in profit or loss. Upon disposal or retirement of an asset, any asset revaluation reserve relating to the particular asset is transferred directly to accumulated losses.

Property, plant and equipment are classified as capital work-in-progress until the asset is brought to working condition for its intended use.

Leasehold land is amortised evenly over the lease term of the land. Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings and land improvements	2% - 10%
Plant and machinery	3.33% - 20%
Furniture, fittings and office equipment	5% - 20%
Motor vehicles	20%

The residual values, useful life and depreciation method are reviewed at each financial year end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in profit or loss and the unutilised portion of the revaluation surplus on that item is taken directly to accumulated losses.

#### (g) Impairment of Non-Financial Assets

The carrying amounts of non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

The recoverable amount of an asset or cash-generating unit ("CGU") is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generate cash inflows from continuing use that are largely independent of the cash inflows of other assets or group of assets.

#### (g) Impairment of Non-Financial Assets (continued)

An impairment loss is recognised in profit or loss if the carrying amount of an asset or its CGU exceeds its recoverable amount. Impairment losses recognised in respect of CGU are to reduce the carrying amount of the other assets in the unit (groups of units) on a pro rata basis.

Impairment losses, if any, recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised. Reversals of impairment losses are credited to the profit or loss in the year in which the reversals are recognised.

#### (h) Investment in Subsidiaries

A subsidiary is an entity over which the Group has all the following:

- Power over the investee (i.e existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

#### (i) Investment in Associates

Associates are entities in which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not in control or joint control over those policies.

Investment in associates are accounted for in the consolidated financial statements using the equity method of accounting. Under the equity method, the investment in associates is carried in the statements of financial position at cost adjusted for post-acquisition changes in the Group's share of net assets of the associates. The Group's share of the net profit or loss of the associates is recognised in profit or loss. Where there has been a change recognised directly in the equity of the associates, the Group recognises its share of such changes.

#### (i) Investment in Associates (continued)

In applying the equity method, unrealised gains and losses on transactions between the Group and the associates are eliminated to the extent of the Group's interest in the associates. After application of the equity method, the Group determines whether it is necessary to recognise any additional impairment loss with respect to the Group's net investment in the associates. The associates are equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associates.

Goodwill relating to associates is included in the carrying amount of the investment and is not amortised. Any excess of the Group's share of the net fair value of the associates' identifiable assets, liabilities and contingent liabilities over the cost of the investment is excluded from the carrying amount of the investment and instead included as income in the determination of the Group's share of the associates' profit or loss in the period in which the investment is acquired.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The most recent available audited financial statements of the associates are used by the Group in applying the equity method. Where the dates of the audited financial statements used are not coterminous with those of the Group, the share of results is arrived at from the last audited financial statements available and management financial statements to the end of the accounting period. Uniform accounting policies are adopted for like transactions and events in similar circumstances.

In the Company's separate financial statements, investments in associates are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

# (j) Financial Instruments

# (i) Initial Recognition and Measurement

A financial asset or a financial liability is recognised in the financial statements when, and only when, the Group and the Company become a party to the contractual provisions of the instrument.

A financial asset (unless it is a receivable without a significant financing component) or a financial liability is initially measured at fair value plus or minus, in the case of a financial instrument not at fair value through profit or loss, any directly attributable transaction cost incurred at the acquisition or issuance of the financial instrument. A trade receivable that does not contain a significant financing component, is initially measured at the transaction price.

#### (j) Financial Instruments (continued)

#### (i) Initial Recognition and Measurement (continued)

There is no change to the accounting policy in relation to regular way purchases or sales (purchases or sales under a contract whose terms require delivery of financial assets within a time frame established by regulation or convention in the marketplace concerned).

#### (ii) Financial Instrument Categories and Subsequent Measurement

#### **Financial Assets**

The Group and the Company categorise financial instruments as follows:

Categories of financial assets are determined on initial recognition and are not reclassified subsequent to their initial recognition unless the Group and the Company change their business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change of the business model.

#### (a) Amortised Cost

Amortised cost category comprises financial assets that are held within a business model whose objective is to hold assets to collect contractual cash flows and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The financial assets are not designated as fair value through profit or loss. Subsequent to initial recognition, these financial assets are measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

## (b) Fair Value Through Other Comprehensive Income

#### (i) Debt Investments

Fair value through other comprehensive income category comprises debt investment where it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets, and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The debt investment is not designated as at fair value through profit or loss. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in other comprehensive income. On derecognition, gains and losses accumulated in other comprehensive income are reclassified to profit or loss.

#### (j) Financial Instruments (continued)

## (ii) Financial Instrument Categories and Subsequent Measurement (continued)

#### Financial Assets (continued)

#### (b) Fair Value Through Other Comprehensive Income (continued)

#### (ii) Equity Investments

This category comprises investment in equity that is not held for trading, and the Group and the Company irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of investment. Other net gains and losses accumulated in other comprehensive income are not reclassified to profit or loss.

#### (c) Fair Value Through Profit or Loss

All financial assets not measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss. This includes derivative financial assets (except for a derivative that is a designated and effective hedging instrument). On initial recognition, the Group and the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at fair value through other comprehensive income as at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets categorised as fair value through profit or loss are subsequently measured at their fair value. Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

All financial assets, except for those measured at fair value through profit or loss and equity investments measured at fair value through comprehensive income, are subject to impairment assessment as described in Note 4(k).

#### (j) Financial Instruments (continued)

## (ii) Financial Instrument Categories and Subsequent Measurement (continued)

#### **Financial Liabilities**

At initial recognition, all financial liabilities are measured at fair value through profit or loss or at amortised cost.

#### (a) Fair Value Through Profit or Loss

Fair value through profit or loss category comprises financial liabilities that are derivatives (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument), contingent consideration in a business combination and financial liabilities that are specifically designated into this category upon initial recognition.

Financial liabilities categorised as fair value through profit or loss are subsequently measured at their fair values with gains or losses, including any interest expense, recognised in profit or loss.

For financial liabilities designated as fair value through profit or loss upon initial recognition, the Group and the Company recognised that amount of change in fair value of the financial liability that is attributable to change in credit risk in the other comprehensive income, unless the treatment of the effects of changes in the liability's credit risk would create or enlarge an accounting mismatch, and remaining amount of the change in fair value in the profit or loss.

# (b) Amortised Cost

Other financial liabilities not categorised as fair value through profit or loss are subsequently measured at amortised cost using the effective interest method.

Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gains or losses are also recognised in profit or loss.

# (iii) Derecognition

A financial asset or part of it is derecognised when, and only when the contractual rights to the cash flows from the financial asset expire or control of the asset is not retained or substantially all of the risks and rewards of ownership of the financial asset are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in the profit or loss.

#### (j) Financial Instruments (continued)

#### (iii) Derecognition (continued)

A financial liability or part of it is derecognised when, and only when, the obligation specified in the contract is discharged, cancelled or expired. A financial liability is also derecognised when its terms are modified and the cash flows of the modified liability are substantially different, in which case, a new financial liability based on modified terms is recognised at fair value. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

#### (k) Impairment of Assets

#### (i) Financial Assets

Unless specifically disclosed below, the Group and the Company generally applied the following accounting policies retrospectively. Nevertheless, as permitted by MFRS 9 *Financial Instruments*, the Group and the Company have elected not to restate the comparatives.

The Group and the Company recognise loss allowances for expected credit losses ("ECLs") on financial assets measured at amortised cost.

Loss allowances for trade receivables are always measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating expected credit loss, the Group and the Company consider reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's and the Company's historical experience and informed credit assessment and including forward-looking information.

The Group and the Company assume that the credit risk on a financial asset has increased significantly if it is past due.

The Group and the Company consider a financial asset to be in default when the borrower is unlikely to pay its credit obligations to the Group and the Company in full, without resource by the Group and the Company to actions such as realising security.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument, while 12 months ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date.

#### (k) Impairment of Assets (continued)

#### (i) Financial Assets (continued)

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group and the Company are exposed to credit risk.

ECLs are probability-weighted estimate of credit losses. The Group and the Company estimate the ECLs on trade receivables using a provision matrix with reference to historical credit loss experience.

An impairment loss in respect of financial assets measured at amortised cost is recognised in profit or loss and the carrying amount of the asset is reduced through the use of an allowance account.

An impairment loss in respect of debt investments measured at fair value through other comprehensive income is recognised in profit or loss and the allowance account is recognised in other comprehensive income.

#### (ii) Other Assets

The carrying amounts of other assets, other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment.

If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset or the cash-generating unit to which it belongs exceeds its recoverable amount. Impairment losses are recognised in profit or loss.

A cash-generating unit is the smallest identifiable asset group that generates cash flows from continuing use that are largely independent from other assets and groups. An impairment loss recognised in respect of a cash-generating unit is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to reduce the carrying amount of the other assets in the unit on a pro-rata basis.

The recoverable amount is the greater of the asset's fair value less cost to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs.

#### (k) Impairment of Assets (continued)

#### (ii) Other Assets (continued)

Impairment losses are reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised, unless it reverses an impairment loss on a revalued asset, in which case it is credited directly to revaluation surplus. Where an impairment loss on the same revalued asset was previously recognised in profit or loss, a reversal of that impairment loss is also recognised in profit or loss.

#### (I) Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and in hand, bank overdrafts, demand deposits and other short term and highly liquid investments which are readily convertible to cash with insignificant risk of changes in value.

For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits. Cash and cash equivalents (other than bank overdrafts) are categorised and measured at amortised cost in accordance with policy as described in Note 4(j).

## (m) Inventories

#### (i) Properties

Inventories comprise land held for development, properties under construction and completed properties held for sales.

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less any estimated costs necessary to make the sale.

Land held for property development is defined as land on which development is not expected to be completed within the normal operating cycle. Usually, no significant development work would have been undertaken on these land. Accordingly, land held for property development are classified as non-current assets in the statement of financial position and are stated at cost plus incidental expenditure incurred to put the land in a condition ready for development.

#### (m) Inventories (continued)

#### (i) Properties (continued)

Land on which development has commenced and is expected to be completed within the normal operating cycle is included in property development costs. Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

#### (ii) Raw Material, Finished Goods, Work-In-Progress and Others

Raw material, finished goods, work-in-progress and others are measured at lower of cost and net realisable value.

The cost of raw materials comprises the original purchase price plus cost incurred in bringing the inventories to their present locations and conditions. The cost of finished goods and work-in-progress consists of direct materials, direct labour, other direct costs and appropriate production overheads where applicable and is determined on a weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

# (n) Contract Assets and Contract Liabilities

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. A contract asset is subject to impairment in accordance with MFRS 9 Financial Instruments (see Note 4(k)(i)).

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

#### (o) Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Group and the Company have a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditure expected to be required to settle the obligation.

The Group and the Company do not recognise a contingent liability but disclose its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare circumstances where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group. The Group and the Company do not recognise contingent asset but disclose its existence when inflows of economic benefits are probable, but not virtually certain.

#### (p) Preference Shares ("PS")

PS are recorded at the amount of proceeds received, net of transaction costs.

PS are classified as non-current liabilities in the statements of financial position and the preferential dividends are recognised as finance costs in profit or loss in the period they are incurred.

## (q) Redeemable Convertible Secured Loan Stocks ("RCSLS")

The RCSLS are regarded as compound instruments, consisting of a liability component and an equity component. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible bond. The difference between the proceeds of issue of the convertible loan stocks and the fair value assigned to the liability component represents the conversion options included in equity. The liability component is subsequently stated at amortised cost using the effective interest rate method until extinguished on conversion or redemption, whilst the value of the equity component is not adjusted in subsequent periods. Attributable transaction costs are apportioned and deducted directly from the liability and equity component based on their carrying amounts at the date of issue.

#### (r) Leases and Right-of-use Assets

#### **Current financial year**

The Group, as lessee, assess at inception of the contract whether a contract is or contains a lease.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### (i) Lease Liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group use its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### (ii) Short Term Leases and Leases of Low-value Assets

The Group applies the short term lease recognition exemption to their short term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

#### (r) Leases and Right-of-use Assets (continued)

#### **<u>Current financial year</u>** (continued)

#### (iii) Right-of-use Assets

The Group recognises the right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses. The cost of right-of-use asset includes the amount of lease liabilities recognised and lease payments made. Right-of-use assets are depreciated on a straight-line basis over the shorter of lease term or useful lives. The estimated useful lives of the asset based on the lease term is as follow:

Buildings 53 months

#### Previous financial year

Prior to the adoption of MFRS 16, the accounting policies of the Group for leases were as follows:

#### Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lease. All other leases are classified as operating leases.

Rentals payables under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are also spread evenly over the lease term.

#### (s) Equity Instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

## (t) Segment Reporting

Segment reporting is presented for enhancing assessment of the Group's risks and returns. A business segment is a group of assets and operations engaged in providing products or services that are subject to risk and returns that are different from those of other business segments. A geographical segment is engaged in providing products or services within a particular economic environment, that are subject to risks and returns which are different from those components.

#### (t) Segment Reporting (continued)

Segment revenue, expense, assets and liabilities are those amounts resulting from the operating activities of a segment that are directly attributable to the segment and the relevant portion that can be allocated on a reasonable basis to the segment. Segment revenue, expense, assets and liabilities are determined before intra-group balances and intra-group transactions are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are between group enterprises within a single segment. Inter-segment pricing is based on similar terms as those available to other external parties.

#### (u) Fair Value Estimation for Disclosure Purposes

In assessing the fair value of financial instruments, the Group and the Company use a variety of methods and make assumptions that are based on market conditions existing at each reporting date.

The fair value of publicly traded securities is based on quoted market prices at the reporting date. Where there is no active market, fair value is established using valuation techniques. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models.

The face values for the financial assets and financial liabilities with maturity of less than one year are assumed to approximate their fair values.

#### 5. STANDARDS AND INTERPRETATIONS

#### Adoption of New and Amended Malaysian Financial Reporting Standards ("MFRSs")

On 1 July 2019, the Group and the Company adopted the new and amended MFRSs and Issues Committee ("IC") Interpretation which had been issued by the Malaysian Accounting Standards Board ("MASB") that are effective for annual financial periods beginning on or after 1 January 2019 as follows:

#### Effective for financial periods beginning on or after 1 January 2019:

MFRS 16 Leases

Amendments to MFRS 9 Financial Instruments: Prepayment Features with

**Negative Compensation** 

Amendments to MFRS 119 Employee Benefits: Plan Amendment, Curtailment or

Settlement

Amendments to MFRS 128 Investments in Associates and Joint Ventures:

Long-term Interests in Associates and Joint Ventures

IC Interpretation 23 Uncertainty Over Income Tax Treatments

#### 5. STANDARDS AND INTERPRETATIONS (continued)

#### Adoption of New and Amended MFRSs (continued)

## Effective for financial periods beginning on or after 1 January 2019: (continued)

#### Annual Improvements to MFRSs 2015 - 2017 Cycle

Amendments to MFRS 3 Business Combinations: Previously Held Interest in a

Joint Operation

Amendments to MFRS 11 Joint Arrangements: Previously Held Interest in a

Joint Operation

Amendments to MFRS 112 Income Taxes: Income Tax Consequences of

Payments on Financial Instruments Classified as

Equity

Amendments to MFRS 123 Borrowing Costs: Borrowing Costs Eligible for

Capitalisation

The adoption of the above standards, amendments and interpretation are not expected to have significant impact on the financial position and financial performance of the Group and of the Company except as disclosed below:

#### MFRS 16 Leases

MFRS 16, supersedes MFRS 117 Leases and the related interpretations, provides a single lessee accounting model that requiring lessees to recognise assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. Lessors continue to classify leases as operating or finance, with MFRS 16's approach to lessor accounting substantially unchanged from its predecessor, MFRS 117.

At lease commencement, a lessee will recognise a right-of-use asset and a lease liability. The right-of-use asset is treated similarly to other non-financial assets and depreciated accordingly and the liability accrues interest. The lease liability is initially measured at the present value of the lease payments payable over the lease term, discounted at the rate implicit in the lease if that can be readily determined. If that rate cannot be readily determined, the lessees shall use their incremental borrowing rate.

The Group has applied MFRS 16 on 1 July 2019 using the modified retrospective method, under which the comparative information was not restated. There was no contract that met the definitions of MFRS 117 and rental expenses were recognised previously.

#### Standards and Amendments to Standards Issued But Not Yet Effective

At the date of authorisation for issue of these financial statements, the following new MFRSs, Amendments to MFRSs and IC Interpretations have been issued by the MASB but not yet effective and have not been applied by the Group and the Company:

### Effective for financial periods beginning on or after 1 January 2020:

Amendments to MFRS 2 Share-based Payment
Amendments to MFRS 3 Business Combinations

#### 5. STANDARDS AND INTERPRETATIONS (continued)

#### Standards and Amendments to Standards Issued But Not Yet Effective (continued)

#### Effective for financial periods beginning on or after 1 January 2020: (continued)

Amendments to MFRS 6	Exploration for and Evaluation of Mineral Resources
Amendments to MFRS 7	Financial Instruments: Disclosures: Interest Rate Benchmark Reform
Amendments to MFRS 9	Financial Instruments: Interest Rate Benchmark Reform
Amendments to MFRS 14	Regulatory Deferral Accounts
Amendments to MFRS 101	Presentation of Financial Statements
Amendments to MFRS 108	Accounting Policies, Changes in Accounting Estimates and Errors
Amendments to MFRS 134	Interim Financial Reporting
Amendments to MFRS 137	Provisions, Contingent Liabilities and Contingent Assets
Amendments to MFRS 138	Intangible Assets
Amendments to MFRS 139	Financial Instruments: Recognition and Measurement: Interest Rate Benchmark Reform
Amendments to IC Interpretation 12	Service Concession Arrangements
Amendments to IC Interpretation 19	Extinguishing Financial Liabilities with Equity Instruments
Amendments to IC Interpretation 20	Stripping Costs in the Production Phase of a Surface Mine
	Facility O. Communication of the Communication of t

Amendments to IC Interpretation 22 Foreign Currency Transactions and Advance

Consideration

Insurance Contracts: Interest Rate Benchmark

Interest Rate Benchmark Reform - Phase 2

Amendments to IC Interpretation 132 Intangible Assets - Web Site Costs

# Effective for financial periods beginning on or after 1 June 2020:

Amendments to MFRS 16 Leases: Covid-19-Related Rent Concessions

# Effective for financial periods beginning on or after 1 January 2021:

Amendments to MFRS 4

	Reform - Phase 2
Amendments to MFRS 7	Financial Instruments: Disclosures: Interest Rate
	Benchmark Reform - Phase 2
Amendments to MFRS 9	Financial Instruments: Interest Rate Benchmark
	Reform - Phase 2
Amendments to MFRS 16	Leases: Interest Rate Benchmark Reform - Phase 2
Amendments to MFRS 139	Financial Instruments: Recognition and Measurement:

#### 5. STANDARDS AND INTERPRETATIONS (continued)

#### Standards and Amendments to Standards Issued But Not Yet Effective (continued)

## Effective for financial periods beginning on or after 1 January 2022:

Amendments to MFRS 3 Business Combinations: Reference to the

Conceptual Framework

Amendments to MFRS 116 Property, Plant and Equipment: Proceeds before

Intended Use

Amendments to MFRS 137 Provisions, Contingent Liabilities and Contingent

Assets: Onerous Contracts-Cost of Fulfilling a

Contract

#### Annual Improvements to MFRSs 2018 - 2020 Cycle

Amendments to MFRS 1 First -time Adoption of Malaysian Financial Reporting

Standards: Subsidiary as a First-time Adopter

Amendments to MFRS 9 Financial Instruments: Fees in the '10 per cent' Test

for Derecognition of Financial Liabilities

Amendments to MFRS 141 Agriculture: Taxation in Fair Value Measurements

#### Effective for financial periods beginning on or after 1 January 2023:

MFRS 17 Insurance Contracts

Amendments to MFRS 101 Presentation of Financial Statements: Classification

of Liabilities as Current or Non-current

## Deferred to a date to be determined by the MASB:

Amendments to MFRS 10 Consolidated Financial Statements: Sale or

Contribution of Assets between an Investor and its

Associate or Joint Venture

Amendments to MFRS 128 Investments in Associates and Joint Ventures:

Sale or Contribution of Assets between an Investor

and its Associate or Joint Venture

The Group and the Company will adopt the above new MFRSs and Amendments to MFRSs when they become effective. The adoption of the above new MFRSs and Amendments to MFRSs is not expected to have a material impact on the financial performance or position of the Group and of the Company in the period of initial application.

# 6. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 4, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

# 6. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the version affects only that period, or in the period of the revision and future periods if the version affects both current and future periods.

#### **Critical Accounting Estimates and Assumptions**

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

#### (i) Depreciation of Property, Plant and Equipment

The cost of property, plant and equipment is depreciated on a straight-line basis over the assets' estimated economic useful lives up to its residual value. Management reviews the residual values, useful lives and depreciation method at the end of each financial year and ensures consistencies with previous estimates and patterns of consumptions of the economic benefits that embodies the items in these assets. Changes in useful lives and residual values of property, plant and equipment may result in revision of future depreciation charges.

#### (ii) Impairment of Assets

Assets are tested for impairment when indications of potential impairment exist. Indicators of impairment which could trigger an impairment review include evidence of obsolescence or physical damage, significant underperformance relative to historical or projected future operating results, significant changes in the use of assets or the strategy of the business, significant adverse industry or economic changes.

Recoverable amounts of assets are based on management's estimates and assumptions of the net realisable value, cash flows arising from the future operating performance and revenue generating capacity of the assets and cash-generating units ("CGUs"), and future market conditions. Changes in circumstances may lead to changes in estimates and assumptions, and changes in the recoverable amounts of assets may require impairment losses.

# (iii) Inventories

Inventories are measured at lower of cost and net realisable value. In estimating net realisable values, management takes into account the most reliable evidence available at the time estimate are made. The Group's core business is subject to economical changes which may cause selling prices change rapidly and the Group's net profit to change.

# 6. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

### **Critical Accounting Estimates and Assumptions (continued)**

#### (iv) Impairment on Receivables

The Group recognises impairment losses for trade receivables under the expected credit loss model. Individually significant trade receivables are tested for impairment separately by estimating the cash flows expected to be recoverable. All others are grouped into credit risk classes and tested for impairment collectively, using the Group's past experience of loss statistics, ageing of past due amounts and current economic trends. The actual eventual losses may be different from the allowance made and this may affect the Group's financial positions and results.

#### (v) Income Taxes

Significant estimation is involved in determining the provision for income taxes. There are certain transactions for which the ultimate tax determination is uncertain during the ordinary course of business. The Group and the Company recognise liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final outcome of these matters is different from the amounts initially recognised, such differences will impact the income tax provision in the period in which such determination is made. Details of income tax expense are disclosed in Note 11.

# 7. REVENUE

Revenue of the Group and of the Company consists of the following:

	Grou	ıp	Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Revenue from contracts with customers: *				
Property development	97,601	32,826	-	-
Sales of goods	19,700	29,489	-	-
Registration and other professional				
fees	151	177	-	-
	117,452	62,492		
Revenue from other sources:				
Rental income	2,837	2,363	-	-
Interest income		-	45	47
	2,837	2,363	45	47
	120,289	64,855	45	47

# 7. REVENUE (continued)

\* Set out below is the disaggregation of the revenue from contracts with customers:

	Group		
	2020	2019	
	RM'000	RM'000	
At a point in time:			
- Property development	85,354	10,581	
- Sales of goods	19,700	29,489	
	105,054	40,070	
Over time:			
- Property development	12,247	22,245	
- Registration and other professional fees	151	177	
	12,398	22,422	
		00.400	
	117,452	62,492	

#### 8. EMPLOYEE BENEFITS EXPENSES

	Group		Company	
	2020	2020 2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Salaries, wages and bonuses	8,857	9,984	1	2
Defined contribution plans	1,076	1,191	-	-
Other staff related expenses	573	1,180	-	-
	10,506	12,355	1	2

Included in the employee benefits expenses of the Group and of the Company are remuneration of an executive Director and other members of key management as follows:

	Group		Com	pany
	2020 RM'000	2019 RM'000	2020 RM'000	2019 RM'000
Salaries and other emoluments	1	166	1	2

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any executive Director of the Group.

# 9. PROFIT/(LOSS) FROM OPERATIONS

Profit/(Loss) from operations is arrived at:

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
After all audinous				
After charging:				
Auditors' remuneration:	440	400	40	40
- current year	143	163	42	42
- prior year	13	(1)	-	<del>-</del>
Directors' remuneration (Note)	76	264	76	100
Impairment losses on receivables (net)	70	131	123	103
Property, plant and equipment				
written off	-	2	-	-
Rental of premises	152	284	-	-
Foreign exchange loss:				
- unrealised	8,789	12,219	323	135
Professional fees paid to a firm in which				
a Director, Datuk M. Chareon Sae				
Tang @ Tan Whye Aun, has interest	101	97		
And crediting:				
Gain on disposal of property, plant				
and equipment	34,442	1,580	_	
Interest income	2,465	1,286	45	47
Foreign exchange gain:	2,403	1,200	43	77
- realised	150	112		
		112	400	-
- unrealised	133	4.050	123	-
Rental income	2,259	1,950	-	-
Reversal of impairment loss on	4.5	440		
obsolescence inventories	10	416	<u> </u>	_

Note: The Directors' remuneration is categorised as follows:

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Executive Director:				
<ul> <li>Salary and other emoluments</li> </ul>	1	166	1	2
- Fees	10	10	10	10
	11	176	11	12
Non-Executive Directors:				
- Other emoluments	8	17	8	17
- Fees	57	71	57	71
	76	264	76	100

# 9. PROFIT/(LOSS) FROM OPERATIONS (continued)

The number of Directors whose total remuneration fell into the respective bands are as follows:

	Group		Company	
	2020	2019	2020	2019
Executive Director:				
- RM15,000 and below	1	-	1	1
- RM150,001 - RM200,000	-	1	-	-
Non-Executive Directors *:				
- RM25,000 and below	5	6	5	6

<sup>\* 2020:</sup> Including a Director who resigned on 24 July 2019.

# 10. FINANCE COSTS

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Interest Expenses on:				
- bonds and debts	58,520	55,033	58,520	55,033
- RCSLS	18,796	17,872	18,796	17,872
- term loans	136,393	108,322	-	-
- product financing liabilities	6,377	6,276	-	-
- bank overdrafts	5,860	5,573	-	-
- finance lease liabilities	4	1	-	-
- lease liabilities (Note 29)	133	-	-	-
- others	113,847	113,946	-	-
	339,930	307,023	77,316	72,905

<sup>\* 2019:</sup> Including a Director who retired at the Annual General Meeting held on 22 November 2018.

# 11. TAXATION

. IAXATION				
	Grou	Group		ny
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Current Estimated Tax:				
Malaysian income tax:				
- Current year	(18,680)	(2,840)	(8)	-
- (Under)/Over provision in				
prior years	(259)	3	(10)	(39)
	(18,939)	(2,837)	(18)	(39)
Deferred Taxation: (Note 19)				
Relating to origination and reversal				
of temporary differences	16	_	-	-
Total	(18,923)	(2,837)	(18)	(39)

A reconciliation of taxation applicable to loss before taxation at the statutory income tax rate to taxation at the effective tax rate of the Group and of the Company is as follows:

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Loss before taxation	(258,391)	(302,098)	(83,213)	(77,625)
Tax calculated at Malaysian statutory				
tax rate of 24% (2019: 24%)	62,014	72,504	19,971	18,630
Income not subject to tax	12,662	5,662	30	-
Expenses not deductible for tax				
purpose	(92,438)	(12,323)	(20,009)	(18,630)
Deferred tax assets not recognised				
during the year	(1,090)	(68,537)	-	-
Tax effect of share in results of				
associates	188	(146)	-	-
(Under)/Over provision in prior years	(259)	3	(10)	(39)
	(18,923)	(2,837)	(18)	(39)

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2019: 24%) of the estimated assessable profit for the year.

# 12. LOSS PER SHARE

#### (a) Basic

Basic loss per share is calculated by dividing net loss for the financial year attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2020	2019
Net loss for the financial year attributable to owners		
of the Company (RM'000)	(204,772)	(242,813)
Weighted average number of ordinary shares in issue ('000)	1,316,199	1,316,199
Basic loss per share (sen)	(15.6)	(18.4)

# (b) Diluted

The diluted loss per share is not presented as the RCSLS has no dilutive effect as the exercise price is above the average value of the Company's shares.

# 13. PROPERTY, PLANT AND EQUIPMENT

			Furniture, fittings and		
	Land and	Plant and	office	Motor	
	buildings	machinery	equipment	vehicles	Total
	RM'000	RM'000	RM'000	RM'000	RM'000
Group					
2020					
Cost					
At 1 July 2019	27,741	28,669	8,357	12,148	76,915
Additions	-	72	1	-	73
Disposals	(13,771)	(186)	-	-	(13,957)
Written off		(4)	(103)	<u>-</u>	(107)
At 30 June 2020	13,970	28,551	8,255	12,148	62,924
Accumulated Depreciation					
At 1 July 2019	14,738	26,012	7,445	2,684	50,879
Charge for the year	312	242	427	2,319	3,300
Disposals	(11,199)	(186)	-	-	(11,385)
Written off	-	(4)	(103)	-	(107)
At 30 June 2020	3,851	26,064	7,769	5,003	42,687
Accumulated Impairment					
Losses					
At 1 July 2019/30 June 2020		1,525	53	<u> </u>	1,578
Net Book Value					
At 30 June 2020	10,119	962	433	7,145	18,659

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

			Furniture, fittings and		
	Land and buildings RM'000	Plant and machinery RM'000	office equipment RM'000	Motor vehicles RM'000	Total RM'000
Group					
2019					
Cost					
At 1 July 2018	27,620	29,155	8,335	979	66,089
Additions	121	214	25	11,270	11,630
Disposals	-	(700)	-	(101)	(801)
Written off			(3)		(3)
At 30 June 2019	27,741	28,669	8,357	12,148	76,915
Accumulated Depreciation					
At 1 July 2018	14,411	26,452	6,923	729	48,515
Charge for the year	327	260	523	2,055	3,165
Disposals	-	(700)	-	(100)	(800)
Written off			(1)	<u>-</u>	(1)
At 30 June 2019	14,738	26,012	7,445	2,684	50,879
Accumulated Impairment					
Losses					
At 1 July 2018	-	1,525	-	-	1,525
Charge for the year	-	-	53	_	53
At 30 June 2019		1,525	53	-	1,578
Net Book Value At 30 June 2019	13,003	1,132	859	9,464	24,458
	,	.,		-,	= :, :50

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

Land and buildings of the Group are as follows:

	Leasehold land	Buildings and land improve- ments	Total
Group	RM'000	RM'000	RM'000
2020			
2020 Cost			
At 1 July 2019	3,623	24,118	27,741
Disposal	(3,623)	(10,148)	(13,771)
At 30 June 2020	<u> </u>	13,970	13,970
Assumulated Domesistics			
Accumulated Depreciation At 1 July 2019	1,146	13,592	14,738
Charge for the year	27	285	312
Disposal	(1,173)	(10,026)	(11,199)
At 30 June 2020		3,851	3,851
Net Book Value			
At 30 June 2020		10,119	10,119
2019			
Cost			
At 1 July 2018	3,623	23,997	27,620
Additions		121	121
At 30 June 2019	3,623	24,118	27,741
Accumulated Depreciation			
At 1 July 2018	1,106	13,305	14,411
Charge for the year	40	287	327
At 30 June 2019	1,146	13,592	14,738
Net Book Value			
At 30 June 2019	2,477	10,526	13,003

# 13. PROPERTY, PLANT AND EQUIPMENT (continued)

	Leasehold land is analysed as follows:		
		Grou	ıp
		2020	2019
		RM'000	RM'000
	Long term leasehold land	<u> </u>	2,477
	The net book value of property, plant and equipment held under hire arrangements is as follows:	e purchase a	nd finance lease
		Grou	ıp
		2020	2019
		RM'000	RM'000
	Motor vehicles	61	235
14.	RIGHT-OF-USE ASSETS		
			Buildings
			RM'000
	Group		
	2020		
	Cost		
	At 1 July 2019, on adoption of MFRS 16		-
	Additions	_	11,031
	At 30 June 2020	_	11,031
	Accumulated Depreciation		
	At 1 July 2019, on adoption of MFRS 16		_
	Charge for the year		832
	At 30 June 2020	_ _	832
	Net Book Value		
	At 30 June 2020	=	10,199

The Group leases several buildings. The average lease term is 53 months. The maturity analysis of lease liabilities is disclosed in Note 29.

# 15. INVENTORIES

2019 RM'000
26,668
13,366
38,615
125
1,966
39
40,745
1,950
3,852
5,802
46,547
59,913

During the financial year, inventories recognised as an expense in the profit or loss of the Group was RM28.2 million (2019: RM28.7 million).

The land was charged as security for the bonds and debts and RCSLS issued by the Company as disclosed in Notes 30 and 32 respectively.

The title in respect of the land has yet to be registered in the name of a subsidiary.

2020 RM'000 R	2019 M'000
RM'000 R	M'000
	550
(i) Land Held for Property Development	
Freehold land, at cost	
At 1 July 26,668	26,102
Cost incurred during the financial year 62	587
Transfer to property development costs (4,918)	(21)
At 30 June 21,812	26,668

5,415

5,415

# 15. INVENTORIES (continued)

10. INVENTORIES (COMMISCO)	Group	1
	2020	2019
	RM'000	RM'000
(ii) Property Development Costs		
At 1 July		
- Freehold land	4,735	8,592
- Development costs	10,994	41,211
	15,729	49,803
Cost incurred during the financial year:		
Cost incurred during the financial year:	42.000	11 672
- Development costs	12,989	11,673
Reversal of completed projects	(4,971)	(23,427)
Cost recognised in profit or loss:		
At 1 July	(2,363)	(21,166)
Recognised during the financial year	(12,008)	(4,603)
Reversal of completed projects	4,971	23,406
At 30 June	(9,400)	(2,363)
7 tt do dano	(0,400)	(2,000)
Transfer from land held for property development	4,918	21
Transfer to completed properties units for sale	-	(22,341)
At 30 June	19,265	13,366
16. INVESTMENT IN SUBSIDIARIES		
	Compai	-
	2020	2019
	RM'000	RM'000
Unquoted Shares		
At cost	25,916	25,916
At cost Accumulated impairment losses	(20,501)	(20,501)
Accumulated impairment losses	5,415	5,415
		J, <del>+</del> 1J
Cost of investment arising from share options	2,458	2,458
Accumulated impairment losses	(2,458)	(2,458)
	-	-

Certain investment in subsidiaries with carrying values totalling RM5.4 million (2019: RM5.4 million) have been charged as security for the bonds and debts and RCSLS issued by the Company as disclosed in Notes 30 and 32 respectively.

The subsidiaries are as follows:

Name of	Country of	Holding in Equity		
Company	Incorporation	2020 %	2019 %	Principal Activities
LCB Harta (M) Sdn Bhd	Malaysia	100.00	100.00	Managing of debts novated from the Company and certain of its subsidiaries pursuant to a debt restructuring exercise undertaken by the Company and certain of its subsidiaries
Limpahjaya Sdn Bhd	Malaysia	100.00	100.00	Investment holding and trading in steel products and related services
Lion Construction & Engineering Sdn Bhd	Malaysia	100.00	100.00	Construction and civil engineering works and investment holding
Lion Rubber Works Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Lion Steelworks Sdn Bhd	Malaysia	100.00	100.00	Manufacture and distribution of office equipment, security equipment and steel related products
Lion Trading & Marketing Sdn Bhd	Malaysia	100.00	100.00	Trading and marketing of security equipment, office equipment and steel related products
LCB Harta (L) Limited *	Malaysia	100.00	100.00	Acquisition and management of USD denominated consolidated and rescheduled debts
Total Triumph Investments Limited	British Virgin Islands	100.00	100.00	Investment holding

The subsidiaries are as follows: (continued)

Name of	Country of	Holding in Ed	nuity	
Company	Incorporation	2020		Principal Activities
		%	%	
Subsidiaries of Limpah Sdn Bhd	jaya			
Bersatu Investments Company Limited *	Hong Kong	71.00	71.00	Ceased operations
Lion Com Sdn Bhd (Dissolved on 22 May 20	Malaysia 20)	-	100.00	Investment holding
Megasteel Sdn Bhd #	Malaysia	78.89	78.89	Manufacturing of hot rolled coils and cold rolled coils
Umevest Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Secretarial Communications Sdn Bhd	Malaysia	100.00	100.00	Secretarial and share registration services
Subsidiaries of Megasto Sdn Bhd	eel			
Megasteel Harta (L) Limited *	Malaysia	100.00	100.00	To issue and manage bonds pursuant to its parent company's debt financing exercise
Secomex Manufacturing (M) Sdn Bhd	Malaysia	100.00	100.00	Manufacturing and marketing of industrial gases
Subsidiary of Lion Construction & Engineering Sdn Bhd	l			
PMB Building System Sdn Bhd	Malaysia	100.00	100.00	Investment holding
Subsidiary of PMB Building System Sdn Bhd				
PMB Jaya Sdn Bhd	Malaysia	100.00	100.00	Ceased operations

The subsidiaries are as follows: (continued)

Name of Company	Country of Incorporation	Holding in Equi 2020 %	-	Principal Activities
Subsidiary of Lion Steelworks Sdn Bhd				
Lion Fichet Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Subsidiary of Total Triumph Investments Limited				
Bright Steel Sdn Bhd	Malaysia	100.00	100.00	Manufacturing, sale and distribution of steel and iron products, leasing of equipment and trading of building materials
Subsidiaries of Bright Steel Sdn Bhd				
Bright Steel Service Centre Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Century Container Industries Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Omali Corporation Sdn Bhd	Malaysia	100.00	100.00	Investment holding
Subsidiary of LCB Harta (L) Limited				
Pancar Tulin Sdn Bhd	Malaysia	100.00	100.00	Property development
Subsidiary of Pancar Tulin Sdn Bhd				
Tanahmas Impian Sdn Bhd *	Malaysia	100.00	-	Investment holding

# Notes:

- \* Financial statements of subsidiaries not audited by Ong Boon Bah & Co.
- # Financial statements of subsidiary is prepared on break-up basis.

Megasteel Sdn Bhd ("Megasteel"), the subsidiary company with non-controlling interests which the Group regards as material to the Group is set out below:

	2020 RM'000	2019 RM'000
Accumulated balances of non-controlling interests: - Material non-controlling interests: Megasteel	(1,052,571)	(980,029)
Loss allocated to non-controlling interests: - Material non-controlling interests: Megasteel	(72,542)	(62,122)

The summarised financial information of the material non-controlling interests is provided below. This information is based on amounts before inter-company eliminations.

	Megasteel	
	2020	2019
	RM'000	RM'000
Summarised Statement of Profit or Loss:		
Revenue	-	_
Loss for the year	(343,621)	(294,210)
Summarised Statement of Financial Position:		
Assets held for sale	558,778	558,778
Non-current liability	-	(186,670)
Current liabilities	(5,833,062)	(5,302,771)
Net liabilities	(5,274,284)	(4,930,663)
		_
Summarised Statement of Cash Flows:		
Operating activities	(6,200)	(9,404)
Investing activities	-	1,528
Financing activities	-	1,033
Net decrease in cash and cash equivalents	(6,200)	(6,843)

# 17. INVESTMENT IN ASSOCIATES

	Group	
	2020 201	
	RM'000	RM'000
Quoted Shares outside Malaysia		
- at cost	95,994	95,994
- accumulated impairment losses	(52,457)	(52,457)
	43,537	43,537
Unquoted Shares		
- at cost	844,786	844,786
- accumulated impairment losses	(447,512)	(447,512)
	397,274	397,274
	440,811	440,811
Share of post-acquisition results		
and reserves	(413,540)	(410,478)
	27,271	30,333
Market value of quoted shares:		
- quoted outside Malaysia	28,368	31,236
Represented by:		
Share of net assets other than goodwill	66,736	70,122
	_	
	Company	
	2020	2019
	RM'000	RM'000
Unquoted Shares	4 = 45	4.540
- at cost	1,540	1,540
- accumulated impairment losses	(1,540)	(1,540)

The associates are as follows:

Name of	Country of	Holding in Equity			of Holding in Equity	
Company	Incorporation	2020	2019	<b>Principal Activities</b>		
		%	%			
ACB Resources Berhad	Malaysia	# 47.66	# 47.66	Investment holding		
Lion Plantations Sdn Bhd	Malaysia	30.00	30.00	Investment holding		
Lion Insurance Company Limited *	Malaysia	# 36.28	# 36.28	Captive insurance business		
Lion Asiapac Limited *	Republic of Singapore	# 29.98	# 29.98	Investment holding		

# 17. INVESTMENT IN ASSOCIATES (continued)

- # Held by subsidiaries.
- \* Financial statements of associated companies not audited by Ong Boon Bah & Co.

The summarised financial information of the associates is as follows:

Assets         Current assets         457,441         496,473           Non-current assets         83,174         90,099           Total assets         540,615         586,572           Liabilities         (1,972,992)         (1,881,072)           Non-current liabilities         (10,590)         (8,053)           Total liabilities         (1,983,582)         (1,889,125)           Results           Revenue         126,905         176,524           Loss for the year         (130,744)         (91,120)		Group		
Assets         Current assets       457,441       496,473         Non-current assets       83,174       90,099         Total assets       540,615       586,572         Liabilities       (1,972,992)       (1,881,072)         Non-current liabilities       (10,590)       (8,053)         Total liabilities       (1,983,582)       (1,889,125)         Results         Revenue       126,905       176,524		2020	2019	
Current assets       457,441       496,473         Non-current assets       83,174       90,099         Total assets       540,615       586,572         Liabilities       Current liabilities         Current liabilities       (1,972,992)       (1,881,072)         Non-current liabilities       (10,590)       (8,053)         Total liabilities       (1,983,582)       (1,889,125)         Results         Revenue       126,905       176,524		RM'000	RM'000	
Non-current assets         83,174         90,099           Total assets         540,615         586,572           Liabilities         (1,972,992)         (1,881,072)           Non-current liabilities         (10,590)         (8,053)           Total liabilities         (1,983,582)         (1,889,125)           Results           Revenue         126,905         176,524	Assets			
Liabilities         (1,972,992)         (1,881,072)           Non-current liabilities         (10,590)         (8,053)           Total liabilities         (1,983,582)         (1,889,125)           Results           Revenue         126,905         176,524	Current assets	457,441	496,473	
Liabilities         Current liabilities       (1,972,992)       (1,881,072)         Non-current liabilities       (10,590)       (8,053)         Total liabilities       (1,983,582)       (1,889,125)         Results         Revenue       126,905       176,524	Non-current assets	83,174	90,099	
Current liabilities       (1,972,992)       (1,881,072)         Non-current liabilities       (10,590)       (8,053)         Total liabilities       (1,983,582)       (1,889,125)         Results         Revenue       126,905       176,524	Total assets	540,615	586,572	
Non-current liabilities         (10,590)         (8,053)           Total liabilities         (1,983,582)         (1,889,125)           Results           Revenue         126,905         176,524	Liabilities			
Total liabilities         (1,983,582)         (1,889,125)           Results         Revenue         126,905         176,524	Current liabilities	(1,972,992)	(1,881,072)	
Results Revenue 126,905 176,524	Non-current liabilities	(10,590)	(8,053)	
Revenue <b>126,905</b> 176,524	Total liabilities	(1,983,582)	(1,889,125)	
	Results			
Loss for the year (91,120)	Revenue	126,905	176,524	
	Loss for the year	(130,744)	(91,120)	

The Group's share of losses of the associates has been recognised to the extent of the carrying amount of the investments. The cumulative unrecognised share of losses amounted to RM815.2 million (2019: RM751.7 million) and current year's unrecognised share of loss amounted to RM63.5 million (2019: RM42.6 million).

# 18. INVESTMENT SECURITIES

## (a) Non-Current

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Fair Value Through Other Comprehensive Income				
<ul> <li>Quoted Shares in Malaysia</li> </ul>	244	458	12	33
- Unquoted Shares	965	963		-
	1,209	1,421	12	33
Market value of quoted shares	244	458	12	33

# 18. INVESTMENT SECURITIES (continued)

#### (b) Unquoted Bonds

	Group		
	2020	2019	
	RM'000	RM'000	
At 1 July	15,974	15,585	
Exchange difference	<u>-</u>	389	
	15,974	15,974	
Impairment losses	(15,974)	(15,974)	
At 30 June		-	

Investments in unquoted bonds represent consolidated and rescheduled USD debts issued by Amsteel Harta (L) Limited ("ACB SPV") ("ACB SPV Debts") acquired by a subsidiary, from its holder in previous financial years. The ACB SPV Debts constitute direct, unsubordinated and secured obligations of the ACB SPV and were charged as security for the bonds and debts and RCSLS issued by the Company.

The terms of the ACB SPV Debts are as follows:

(i) There are two tranches of the ACB SPV Debts as follows:

Nominal Value USD'000	Net Present Value USD'000	Maturity Date	Cash Yield- To-Maturity (per annum)
16,315	14,665	31.12.2014	3.25%
6,949	6,318	31.12.2014	4.00%
23,264	20,983		
	Value USD'000 16,315 6,949	Value         Value           USD'000         USD'000           16,315         14,665           6,949         6,318	Value USD'000         Value USD'000         Date           16,315         14,665         31.12.2014           6,949         6,318         31.12.2014

The ACB SPV Debts are receivable annually on 31 December of each calendar year and are subject to late payment charges of 1% per annum above the cash yield-to-maturity.

(ii) The ACB SPV Debts are secured by assets included in the proposed divestment programme for ACB Resources Berhad ("ACB") and its subsidiaries ("ACB Group"), certain assets and investments, and such other securities provided and as may be provided from time to time by the ACB Group to the Security Trustee for the benefit of, inter alia, the holders of the ACB SPV Debts.

# 19. DEFERRED TAXATION

	Group	
	2020 RM'000	2019 RM'000
	RIVI UUU	RIVI UUU
At 1 July	-	-
Recognised in profit or loss (Note 11)	16	-
At 30 June	16	-
Presented after appropriate offsetting as follows:		
Deferred tax assets	16	-
Deferred tax liabilities	<u> </u>	-
At 30 June	16	-
Deferred Tax Assets of the Group		
		Right-of-
		use assets RM'000
		12141 000
At 1 July		-
Recognised in profit or loss (Note 11)		16_
At 30 June	:	16

Deferred tax assets have not been recognised in respect of the following items:

	Group		
	2020 20	2019	
	RM'000	RM'000	
Unused tax losses	2,224,087	2,219,992	
Unabsorbed capital allowances	3,051,425	3,050,977	
Unutilised reinvestment allowances	47,154	47,154	
	5,322,666	5,318,123	

The above amounts are subject to agreement with the tax authority.

As announced in the Annual Budget 2019, effective from year of assessment 2019, the unused tax losses of Malaysian entities as at 31 December 2018 and thereafter will only be available for carry forward for a period of 7 consecutive years. Upon expiry of the 7 years, the unused tax losses will be disregarded.

# 20. CONTRACT ASSETS/(LIABILITIES)

,	Group		
	2020		
	RM'000	RM'000	
Revenue recognised todate	70,202	68,584	
Progress billings issued todate	(96,078)	(75,518)	
	(25,876)	(6,934)	
Represented by:			
Contract assets	-	65	
Contract liabilities	(25,876)	(6,999)	
	(25,876)	(6,934)	

Contract assets primarily relate to the Group's right to consideration for work completed but not yet billed at reporting date for sale of development properties. Contract assets are transferred to receivable when the rights become unconditional.

Contract liabilities primarily relate to the Group's obligation to transfer goods or services to customers for which the Group has received progress payment in advance from customers for sale of development properties. Contract liabilities are recognised as revenue as the Group performs under the contract.

# 21. TRADE AND OTHER RECEIVABLES

		Group	1	Compai	ny
		2020 RM'000	2019 RM'000	2020 RM'000	2019 RM'000
Trade receivables	Γ	40,562	28,358	-	-
Accumulated impairment losses	(a)	(11,332)	(11,360)	-	-
		29,230	16,998	-	-
Other receivables	Γ	7,554	3,945	226	226
Accumulated impairment losses	(b)	(3,610)	(3,519)	(226)	(103)
		3,944	426	-	123
Prepayments		26,312	4,163	-	-
Deposits	_	4,400	4,026	11	1
	_	63,886	25,613	1	124
	_		· · · · · · · · · · · · · · · · · · ·		

Included in receivables of the Group and of the Company are related parties balances of which RM4.0 million (2019: RM5.9 million) and RMNil (2019: RMNil) respectively are in trade receivables and RM0.1 million (2019: RM0.1 million) and RM0.1 million (2019: RM0.1 million) respectively are in other receivables.

# 21. TRADE AND OTHER RECEIVABLES (continued)

The Group's normal trade credit terms range from 14 days to 120 days (2019: 5 days to 60 days). Interest on overdue trade balances are charged at a rate of 6% to 16% (2019: 6% to 16%) per annum. They are recognised at their original invoice amounts which represent their fair values on initial recognition. Other credit terms are assessed and approved on a case-by-case basis.

# Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group		
	2020	2019	
	RM'000	RM'000	
Neither past due nor impaired	7,686	8,328	
1 to 30 days past due not impaired	218	4,826	
31 to 60 days past due not impaired	-	-	
61 to 90 days past due not impaired	11,220	-	
91 to 180 days past due not impaired	9,743	3,834	
More than 180 days past due not impaired	363	10	
	21,544	8,670	
Impaired	11,332	11,360	
	40,562	28,358	
	· · · · · · · · · · · · · · · · · · ·		

(a) Movement of the accumulated impairment losses account is as follows:

	Group	
	2020	2019
	RM'000	RM'000
At 1 July	11,360	11,367
Additions	-	28
Reversal	(21)	-
Written off	(7)	(35)
At 30 June	11,332	11,360

(b) Movement of the accumulated impairment losses account is as follows:

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
At 1 July	3,519	3,416	103	-
Additions	123	103	123	103
Reversal	(32)	-	-	-
At 30 June	3,610	3,519	226	103

## 21. TRADE AND OTHER RECEIVABLES (continued)

#### Receivables that are neither past due nor impaired

Receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group. None of the Group's receivables that are neither past due nor impaired have been renegotiated during the financial year.

# Receivables that are past due but not impaired

The Group has trade receivables amounting to RM21.5 million (2019: RM8.7 million) that are past due at the reporting date but not impaired.

The Group has no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors.

#### 22. AMOUNT DUE FROM/TO SUBSIDIARIES

AWOUNT DUE PROWITO SUBSIDIARIES		
	Comp	any
	2020	2019
	RM'000	RM'000
Amount due from subsidiaries	1,186,188	1,181,185
Accumulated impairment losses	(1,186,188)	(1,181,185)
	-	
Amount due to subsidiaries	157,738	152,759
Movement of the accumulated impairment losses account is as follows:		
	Comp	any
	2020	2019
	RM'000	RM'000
At 1 July	1,181,185	1,179,839
Additions	5,003	1,346
At 30 June	1,186,188	1,181,185

The amount due from/to subsidiaries which arose mainly from inter-company advances and payments made on behalf are unsecured, repayable on demand and interest free (2019: interest free).

# 23. DEPOSITS WITH FINANCIAL INSTITUTIONS

The deposits of the Group and the Company carry weighted average interest rates as at the reporting date ranging from 1.50% to 2.75% (2019: 2.7%) and 1.75% to 2.75% (2019: 2.7%) per annum respectively and have varying periods of between 5 to 9 days (2019: 5 to 31 days) and 5 to 31 days (2019: 7 days) respectively.

#### 24. ASSETS CLASSIFIED AS HELD FOR SALE

	Group		
	2020	2019	
	RM'000	RM'000	
At 1 July	558,778	558,778	
Cash and bank balances changes	(339)	(1,271)	
Receivables and inventories changes	2,649	(19,168)	
Reversal of impairment losses	-	20,439	
Impairment losses	(2,310)		
At 30 June	558,778	558,778	

Assets classified as held for sale as at the reporting dates consist of the following:

	Group			
	2020		2020 20	2019
	RM'000	RM'000		
Property, plant and equipment	530,869	530,745		
Inventories	25,806	25,850		
Trade and other receivables	1,405	1,146		
Cash and bank balances	698	1,037		
	558,778	558,778		

On 3 July 2018, Megasteel had entered into a Memorandum of Understanding ("MOU") with Lion Industries Corporation Berhad ("LICB") for the following (of which certain terms were further varied or amended pursuant to the supplemental MOU dated 1 November 2018 and the second supplemental MOU dated 11 June 2019):

- (i) proposed disposal of Megasteel's encumbered fixed and floating assets to Cendana Aset Sdn Bhd ("Cendana Aset"), a wholly-owned subsidiary of LICB;
- (ii) proposed disposal of 500,000 ordinary shares, representing 100% equity interest in Secomex Manufacturing (M) Sdn Bhd, a wholly-owned subsidiary of Megasteel, to Cendana Aset; and
- (iii) proposed disposal of all the unencumbered assets of Megasteel to Gelora Berkat Sdn Bhd, a wholly-owned subsidiary of LICB.

The assets were reclassified as assets held for sale at the previous reporting dates as the proposed disposals were highly probable at the previous reporting date, with management committed to a plan to dispose of the said assets. Further details of the proposed disposals are disclosed in Notes 41(a) and 42.

# 25. SHARE CAPITAL

STATE SALTIAL	Group and Company		
	2020	2019	
	'000	'000	
Number of Ordinary Shares:			
At 1 July/30 June	1,316,199	1,316,199	
	RM'000	RM'000	
Issued Share Capital:			
At 1 July/30 June	1,413,884	1,413,884	

#### 26. RESERVES

Group		Company	
2020	2019	2020	2019
RM'000	RM'000	RM'000	RM'000
56,915	56,915	-	-
48,575	46,086	3,046	3,046
15,329	17,115	-	-
(16,421)	(15,667)	117	138
8,990	8,990	8,990	8,990
113,388	113,439	12,153	12,174
(5,187,722)	(4,982,950)	(2,918,240)	(2,835,009)
(5,074,334)	(4,869,511)	(2,906,087)	(2,822,835)
	2020 RM'000 56,915 48,575 15,329 (16,421) 8,990 113,388 (5,187,722)	2020 2019 RM'000 RM'000  56,915 56,915 48,575 46,086  15,329 17,115 (16,421) (15,667) 8,990 8,990 113,388 113,439 (5,187,722) (4,982,950)	2020     2019     2020       RM'000     RM'000     RM'000       56,915     56,915     -       48,575     46,086     3,046       15,329     17,115     -       (16,421)     (15,667)     117       8,990     8,990     8,990       113,388     113,439     12,153       (5,187,722)     (4,982,950)     (2,918,240)

The nature and purpose of each category of reserves are as follows:

# (a) Asset Revaluation Reserve

The asset revaluation reserve is used to record increases in the fair value of property, plant and equipment and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in equity.

# (b) Capital Reserves

Capital reserves comprise mainly share of post acquisition reserves of associates and profits recorded by a subsidiary of the Company which was incorporated to manage the Ringgit Malaysia debts and bonus share issue through retained earnings by a subsidiary.

## 26. RESERVES (continued)

The nature and purpose of each category of reserves are as follows: (continued)

# (c) Foreign Currency Translation Reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It is also used to record the exchange differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.

# (d) Fair Value Adjustment Reserve

Fair value adjustment reserve represents the cumulative fair value changes of fair value through other comprehensive income.

# (e) Equity Component of RCSLS

This reserve represents the fair value of the equity component of RCSLS, net of deferred tax liabilities, as determined on the date of issue.

# 27. PREFERENCE SHARES

Megasteel Sdn Bhd ("Megasteel") issued Preference "D" Shares, Preference "E" Shares, Preference "F" Shares and Preference "G" Shares, of which Preference "D" Shares and Preference "F" Shares were issued to the immediate holding company, Limpahjaya Sdn Bhd. The Preference "E" Shares and Preference "G" Shares are held by a related party.

	Group	
	2020	2019
	RM'000	RM'000
Preference "E" Shares Issued Share Capital:		
At 1 July/30 June	11,000	11,000
Preference "G" Shares		
Issued Share Capital:		
At 1 July/30 June	100,000	100,000
Total	111,000	111,000

#### 27. PREFERENCE SHARES (continued)

#### Terms of Preference "E" Shares

The Preference "E" Shares of RM0.01 each carry the following salient features:

- (i) The Preference "E" Shares shall be issued at a par value of RM0.01 with a premium of RM0.99 per Preference "E" Share;
- (ii) The Preference "E" Shares shall carry the right to preference dividend (cumulative) of RM0.05 per Preference "E" Share after the Preference "G" Shares but in priority to the Preference "D" Shares, the Preference "F" Shares and the ordinary shares in Megasteel;
- (iii) The Preference "E" Shares shall rank both as regards dividend and return of capital after the Preference "G" Shares but in priority to the Preference "D" Shares, the Preference "F" Shares and the ordinary shares in Megasteel;
- (iv) The Preference "E" Shares shall not be entitled to any right of voting at any general meeting of Megasteel nor receipt of any notices of meetings of Megasteel;
- (v) The Preference "E" Shares shall be subordinated to (a) the Syndicated Term Loans of Megasteel; and (b) the full redemption of the Preference "G" Shares;
- (vi) The Preference "E" Shares shall be redeemed at the par value of RM0.01 with a premium of RM0.99 per Preference "E" Share, at the option of Megasteel in priority to the Preference "D" Shares and the Preference "F" Shares subject to the full settlement of the Syndicated Term Loans of Megasteel and the full redemption of the Preference "G" Shares; and
- (vii) The Preference "E" Shares shall be transferable but not convertible.

# Terms of Preference "G" Shares

The Preference "G" Shares of RM0.01 each carry the following salient features:

- (i) The Preference "G" Shares shall be issued at a par value of RM0.01 with a premium of RM0.99 per Preference "G" share;
- (ii) The Preference "G" Shares shall carry the right to a fixed cumulative preference dividend of RM0.05 per share per annum, subject to the availability of profits;
- (iii) The Preference "G" Shares shall rank in priority to the ordinary shares and the existing Preference "D", "E" and "F" Shares of Megasteel in the event of liquidation, dissolution, winding-up or other repayment of capital of Megasteel and dividends declared (if any) provided that there shall be no further right to participate in the surplus assets or profits of Megasteel;

#### 27. PREFERENCE SHARES (continued)

#### Terms of Preference "G" Shares (continued)

The Preference "G" Shares of RM0.01 each carry the following salient features: (continued)

- (iv) The Preference "G" Shares shall be subordinated to the existing Syndicated Term Loans of Megasteel and in the event of a refinancing of the existing Syndicated Term Loans, the Preference "G" Shares shall be subordinated up to the amount utilised to repay the existing Syndicated Term Loans from the proceeds of the refinancing ("Subordination"). The Preference "G" Shares shall rank pari passu with all other present and future indebtedness;
- (v) The Preference "G" Shares shall be for an initial tenure of five years ("Initial Tenure"). On the fourth anniversary of the date of issue, Megasteel has the option to extend the tenure of the Preference "G" Shares for a further five years from the maturity date of the Initial Tenure ("Extended Tenure").
  - During the Extended Tenure, the Preference "G" Shares shall bear a fixed cumulative preference dividend per preference share per annum calculated based on the issue price of RM1.00 multiplied by the base lending rate of Malayan Banking Berhad at the date of declaration of dividend plus 1.5% per annum subject to availability of profits;
- (vi) The Preference "G" Shares may be converted into new ordinary shares of RM1.00 each in Megasteel at any time throughout their tenure on the basis of 1.50 Preference "G" Shares for every one ordinary share of RM1.00 each in Megasteel during the Initial Tenure by surrendering the relevant number of Preference "G" Shares.

The conversion ratio during the Extended Tenure shall be:

- i) 1.50 Preference "G" Shares for every one ordinary share of RM1.00 each; or
- ii) 25% discount based on the then latest audited net tangible assets of Megasteel;

whichever is lower, subject to a minimum of RM1.00 by surrendering the Preference "G" Shares of at least equivalent to the conversion ratio.

Fractional shares arising from the conversion will be rounded down to the nearest share.

The new ordinary shares of RM1.00 each in Megasteel to be issued pursuant to the conversion of the Preference "G" Shares shall rank *pari passu* in all respects with the then existing issued and paid-up shares of Megasteel, except that they will not be entitled to any dividends, rights, allotments and/or any other distributions that may be declared, made or paid, the entitlement date of which is prior to the issuance of the new shares;

## 27. PREFERENCE SHARES (continued)

#### Terms of Preference "G" Shares (continued)

The Preference "G" Shares of RM0.01 each carry the following salient features: (continued)

- (vii) The Preference "G" Shares shall be redeemed in the following manner where applicable:
  - (a) Redemption upon maturity subject to the Subordination provision;
  - (b) Mandatory Early Redemption

Within one year of the full settlement of the Syndicated Term Loans during the Extended Tenure of the Preference "G" Shares;

### (c) Optional Redemption

Megasteel will have the option to redeem any of the Preference "G" Shares in whole, or in part in multiples of 1,000,000 Preference "G" Shares by giving a two weeks' written notice ("Notice Period") to the holders at any time, if Megasteel repays all the Syndicated Term Loans of Megasteel within the Initial Tenure of the Preference "G" Shares. The redemption shall take effect on the next business day after the expiry of the Notice Period ("Optional Redemption Date"). Notwithstanding the Notice Period, the holder is entitled to convert the Preference "G" Shares at any time before the Optional Redemption Date; and

### (d) Mandatory Redemption

In the case of the occurrence of a shareholders' or creditors' winding-up of Megasteel, mandatory redemption is required by Megasteel subject to Subordination provision:

- (viii) The Preference "G" Shares carry no right to vote at general meetings nor receipt of any notices of meetings of Megasteel unless the general meeting is for any resolution (i) which varies or is deemed to vary the rights and privileges of the Preference "G" Shareholder; (ii) for a capital reduction; and (iii) for winding-up of Megasteel; and
- (ix) The Preference "G" Shares shall not be transferable.

The Preference "G" Shares were due for redemption on 4 February 2019.

# 28. LOANS AND BORROWINGS

EGANG AND BONNOWN	Gro	up	Comp	any
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Short Term Borrowings				
Secured:				
Syndicated Term Loans	1,251,479	1,109,184	-	-
Other term loan	32,395	30,576	-	-
Bills payable	54,338	50,746	-	-
Revolving credits	50,816	45,781	-	-
Bank overdrafts	66,117	60,256	-	-
Finance lease liabilities (Note 31)	11	30		
	1,455,156	1,296,573		
Long Term Borrowings				
Secured:				
RCSLS (Note 30)	342,862	324,066	342,862	324,066
Finance lease liabilities (Note 31)	58	66	<u> </u>	<u> </u>
	342,920	324,132	342,862	324,066
Total Borrowings				
RCSLS (Note 30)	342,862	324,066	342,862	324,066
Syndicated Term Loans (Note A)	1,251,479	1,109,184	-	-
Other term loan	32,395	30,576	-	-
Bills payable	54,338	50,746	-	-
Revolving credits	50,816	45,781	-	-
Bank overdrafts	66,117	60,256	-	-
Finance lease liabilities (Note 31)	69	96		-
	1,798,076	1,620,705	342,862	324,066

# Reconciliation of liabilities arising from financing activities of the Group

The table below details changes in the Group's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Group's statement of cash flows as cash flows from financing activities:

	As at 1.7.2019 RM'000	Drawdown/ (Repayment) RM'000	Interest Accrued RM'000	Exchange Differences RM'000	As at 30.6.2020 RM'000
RCSLS	324,066	-	18,796	-	342,862
Syndicated Term Loans	1,109,184	-	134,574	7,721	1,251,479
Other term loan	30,576	-	1,819	-	32,395
Bills payable	50,746	-	3,592	-	54,338
Revolving credits	45,781	-	5,035	-	50,816
	1,560,353	-	163,816	7,721	1,731,890
Finance lease					
liabilities	96	(27)	<u> </u>	-	69
	1,560,449	(27)	163,816	7,721	1,731,959

# 28. LOANS AND BORROWINGS (continued)

Reconciliation of liabilities arising from financing activities of the Group (continued)

The table below details changes in the Group's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Group's statement of cash flows as cash flows from financing activities: (continued)

	As at	Drawdown/	Interest	Exchange	As at
	1.7.2018	(Repayment)	Accrued	Differences	30.6.2019
	RM'000	RM'000	RM'000	RM'000	RM'000
RCSLS	307,658	(1,464)	17,872	-	324,066
Syndicated Term Loans	993,143	-	106,509	9,532	1,109,184
Other term loan	27,730	1,033	1,813	-	30,576
Bills payable	47,009	-	3,737	-	50,746
Revolving credits	41,066	-	4,715	-	45,781
-	1,416,606	(431)	134,646	9,532	1,560,353
Finance lease					
liabilities	85	11	-	-	96
	1,416,691	(420)	134,646	9,532	1,560,449

The table below details changes in the Company's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Company's statement of cash flows as cash flows from financing activities:

	As at 1.7.2019 RM'000	Repayment RM'000	Interest Accrued RM'000	As at 30.6.2020 RM'000
RCSLS	324,066	<u> </u>	18,796	342,862
	As at 1.7.2018 RM'000	Repayment RM'000	Interest Accrued RM'000	As at 30.6.2019 RM'000
RCSLS	307,658	(1,464)	17,872	324,066

## 28. LOANS AND BORROWINGS (continued)

The weighted average effective interest rates at the reporting date for the respective credit facilities are as follows:

	Grou	Group		Company	
	2020	2019	2020	2019	
	%	%	%	%	
Fixed rate					
RCSLS	5.8	5.8	5.8	5.8	
Floating rate					
Term loans	10.6	12.0			
Bills payable	9.7	9.7			
Revolving credits	10.7	10.7			
Bank overdrafts	9.5	9.5			

Other term loan, bills payable, revolving credits and bank overdrafts pertaining to certain subsidiaries are secured by charges on the property, plant and equipment and other assets of the subsidiaries.

#### (A) Syndicated Term Loans

The balance outstanding as at the reporting date is as shown below:

	Group		
	2020	2019	
	RM'000	RM'000	
RM Term Loan	565,912	504,132	
USD Term Loan	685,567	605,052	
=	1,251,479	1,109,184	

The Syndicated Term Loans facility is secured against:

- (a) property, plant and equipment of Megasteel Group including any future additions;
- (b) floating assets of Megasteel Group; and
- (c) charge over certain investment in subsidiaries.

Megasteel had defaulted on its borrowings since previous financial years.

Megasteel had on 5 May 2016 and 2 August 2016 obtained a restraining order and interim extension respectively against all creditors.

# 28. LOANS AND BORROWINGS (continued)

# (A) Syndicated Term Loans (continued)

On 3 July 2018, Megasteel had entered into a MOU with LICB for the disposal of assets of Megasteel and its subsidiary as part of the schemes of arrangement for the secured lenders and unsecured creditors (of which certain terms were further varied or amended pursuant to the supplemental MOU dated 1 November 2018 and the second supplemental MOU dated 11 June 2019) ("Schemes of Arrangement"). Further details of the Schemes of Arrangement are disclosed in Notes 41(a) and 42.

#### 29. LEASE LIABILITIES

	Group
	2020
	RM'000
At 1 July 2019, on adoption of MFRS 16	-
Additions	11,031
Finance cost (Note 10)	133
Payment of lease rental	(5,400)
As 30 June 2020	5,764
The minimum lease payments for the lease liabilities are payable as follows:	
	Group
	2020
	RM'000
Less than one year	-
Later than one year and not later than five years	5,764
	5,764

# Reconciliation of liabilities arising from financing activities of the Group

The table below details changes in the Group's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Group's statement of cash flows as cash flows from financing activities:

	Acquisition				
	As at	Financing	of new	As at	
	1.7.2019	cash flows	lease	30.6.2020	
	RM'000	RM'000	RM'000	RM'000	
Group					
Lease liabilities	<u>-</u>	(5,267)	11,031	5,764	

#### 30. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS

Pursuant to the completion of the LCB Scheme for implementation on 27 February 2009, the Company had converted a portion of its LCB Class B Bonds and LCB Debts into LCB redeemable convertible secured loan stocks ("RCSLS") as follows:

- (a) RM294,747,299 nominal value of LCB Class B(a) Bonds with present value of RM286,834,000 into RM286,834,000 nominal value of LCB Class B(a) RCSLS;
- (b) RM200,000,000 nominal value of LCB Class B(b) Bonds with present value of RM178,769,000 into RM178,769,000 nominal value of LCB Class B(b) RCSLS; and
- (c) RM5,252,701 nominal value of LCB Debts with present value of RM5,130,000 into RM5,130,000 nominal value of LCB Class B(c) RCSLS.

Salient terms of the RCSLS are as follows:

#### (i) The tranches of RCSLS are as follows:

	Class	Nominal Value RM'000	Maturity Date	Coupon Rate (per annum)
RCSLS	B(a)	286,834	31.12.2015	5.00%
RCSLS	B(b)	178,769	31.12.2015	7.00%
RCSLS	B(c)	5,130 470,733	31.12.2015	4.25%

The RCSLS are subject to late payment charge of 1% per annum above the coupon rate.

#### (ii) Conversion right and rate

The RCSLS were convertible into new LCB Shares during the conversion period at the conversion price of RM1.00 nominal amount of the RCSLS for every new ordinary share in the Company ("LCB Share"). In conjunction with the capital reconstruction undertaken by the Company in the previous financial year, the conversion price of the RCSLS has been adjusted from RM1.00 to RM5.00.

# (iii) Conversion period

The RCSLS are convertible into new LCB Shares on or after the issue date (27 February 2009) of the RCSLS but ending on the maturity date (31 December 2015). In the previous financial years, the RCSLS Holders had granted approval for the extension of time for the redemption of the RCSLS to 31 December 2030 and as such, the conversion period was extended to 31 December 2030 accordingly.

# 30. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS (continued)

Salient terms of the RCSLS are as follows: (continued)

# (iv) Redeemability

The redemption of the RCSLS at RM1.00 for every RM1.00 nominal value of RCSLS is as follows:

- Mandatory Early Redemption to redeem in chronological order of the redemption date in the event the surplus in the Redemption Account is RM5,000,000 or more on a pro rata basis with the LCB Bonds, LCB Debts and RCSLS.
- Redemption Upon Maturity all outstanding RCSLS and not converted on the expiry of the conversion period will be redeemed for cash at RM1.00 per RCSLS.
- Mandatory Redemption
- (a) the Company shall redeem 20% of the total RCSLS issued at every redemption date as follows:
  - 31 December 2011;
  - 31 December 2012;
  - 31 December 2013;
  - 31 December 2014; and
  - 31 December 2015
- (b) all outstanding RCSLS shall be redeemed upon the occurrence of a shareholders' or creditors' winding up of the Company or upon the declaration of the event of default.

In the previous financial years, RCSLS Holders have granted approval for the extension of time for the redemption of the RCSLS up to 31 December 2030.

## (v) Security

The securities for the RCSLS shall be the same as the securities for the LCB Bonds and LCB Debts (Note 32).

# (vi) Ranking of New Shares

The new LCB Shares to be issued pursuant to the conversion of the RCSLS shall rank *pari passu* in all respects with the then existing issued and paid-up shares of the Company, except that they will not be entitled to any dividends, rights, allotments and/or any other distributions that may be declared, made or paid, the entitlement date of which is prior to the crediting of the new shares into the securities account of the holder maintained with Bursa Depository Malaysia Sdn Bhd.

As at 30 June 2020, RM476,160,000 nominal value of RCSLS remained outstanding.

# 30. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS (continued)

The value of the RCSLS has been split into the liability component and the equity component, representing the fair value of the conversion option. The RCSLS are accounted for in the statements of financial position as follows:

	<b>Group and Company</b>	
	2020 2	
	RM'000	RM'000
Liability component at 1 July	324,066	307,658
Interest expenses recognised during the year (Note 10)	18,796	17,872
Repayment during the year		(1,464)
Liability component at 30 June	342,862	324,066

The RCSLS are redeemable over the following periods:

	Group and Company	
	2020	2019
	RM'000	RM'000
Within 1 year	-	-
From 1 to 2 years	-	-
From 2 to 5 years	238,495	66,951
After 5 years	104,367	257,115
	342,862	324,066

Included in the RCSLS is an amount of RM308.1 million (2019: RM291.2 million) due to a related party.

# 31. FINANCE LEASE LIABILITIES

	Group	
	2020	2019
	RM'000	RM'000
Minimum lease payments:		
Not later than 1 year	14	34
Later than 1 year and not later than 2 years	14	14
Later than 2 years and not later than 5 years	50	61
	78	109
Future finance charges	(9)	(13)
	69	96
Present value of finance lease payments:		
Not later than 1 year	11	30
Later than 1 year and not later than 2 years	12	12
Later than 2 years and not later than 5 years	46	54
	69	96
	· · · · · · · · · · · · · · · · · · ·	_

# 31. FINANCE LEASE LIABILITIES (continued)

	Group	
	2020	2019
	RM'000	RM'000
Analysed as:		
Due within 12 months	11	30
Due after 12 months	58	66
	69	96

The finance lease liabilities carry interest rates at the reporting date at 2.46% (2019: ranging from 2.5% to 3.5%) per annum.

#### 32. BONDS AND DEBTS

	Group and Company	
	2020	2019
	RM'000	RM'000
Non-Current		
Secured:		
- LCB Bonds	972,310	914,038
- LCB Debts	6,209	5,761
	978,519	919,799

The bonds and debts are redeemable/repayable over the following periods:

Group and	<b>Group and Company</b>	
2020	2019	
RM'000	RM'000	
Within 1 year -	-	
From 1 to 2 years	-	
From 2 to 5 years <b>260,436</b>	168,993	
After 5 years <b>718,083</b> _	750,806	
978,519	919,799	

# Reconciliation of liabilities arising from financing liabilities of the Group and of the Company

The table below details changes in the Group's and in the Company's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Group's and in the Company's statements of cash flows as cash flows from financing activities:

	As at 1.7.2019 RM'000	Redemption RM'000	Interest Accrued RM'000	Exchange Differences RM'000	As at 30.6.2020 RM'000
LCB Bonds	914,038	-	58,272	-	972,310
LCB Debts	5,761	-	248	200	6,209
	919,799		58,520	200	978,519

#### 32. BONDS AND DEBTS (continued)

Reconciliation of liabilities arising from financing liabilities of the Group and of the Company (continued)

The table below details changes in the Group's and in the Company's liabilities arising from financing activities. Liabilities arising from financing activities are those for which cash flows were classified in the Group's and in the Company's statements of cash flows as cash flows from financing activities: (continued)

	As at 1.7.2018 RM'000	Redemption RM'000	Interest Accrued RM'000	Exchange Differences RM'000	As at 30.6.2019 RM'000
LCB Bonds	863,758	(4,520)	54,800	-	914,038
LCB Debts	5,420	(27)	233	135	5,761
	869,178	(4,547)	55,033	135	919,799

Included in the Bonds and Debts is an amount of RM926.2 million (2019: RM870.6 million) due to a related party.

The Company had on 27 February 2009 implemented the LCB Scheme which is to address its debt obligation to redeem/repay the LCB Bonds and LCB Debts issued by the Company pursuant to the Group Wide Restructuring Scheme ("GWRS") implemented in 2003.

On 27 February 2009, the Company had:

- (i) fully redeemed its LCB Class A Bonds amounting to RM35.9 million;
- (ii) converted RM900,000,000 nominal value of LCB Class B(b) Bonds with a present value of RM804,460,000 into 804,460,000 new ordinary shares; and
- (iii) converted a portion of its LCB Class B Bonds and LCB Debts into RCSLS (Note 30).

The principal terms and conditions of the LCB Bonds and LCB Debts are as follows:

(i) The tranches of LCB Bonds and LCB Debts are as follows:

	Class	Nominal Value RM'000	Net Present Value RM'000	Maturity Date	Cash Yield- to-Maturity (per annum)
LCB Bonds	B(a)	592,647	408,881	31.12.2019	5.00%
LCB Bonds	B(b)	1,347,652	809,717	31.12.2020	7.00%
LCB Debts	В	10,734	7,974	31.12.2019	4.25%
		1,951,033	1,226,572		

The LCB Bonds and LCB Debts are redeemable/repayable annually on 31 December of each calendar year and are subject to late payment charges of 1% per annum above the cash yield-to-maturity.

#### 32. BONDS AND DEBTS (continued)

The principal terms and conditions of the LCB Bonds and LCB Debts are as follows: (continued)

- (ii) The Security Trustee holds the following securities ("Securities") for the benefit of the holders of the LCB Bonds and LCB Debts:
  - (a) The assets included in the Proposed Divestment Programme ("PDP") for the Group. If there is an existing security on any such assets, the Security Trustee will take a lower priority security interest;
  - (b) The LDHB Inter-Co Repayment received by the Company;
  - (c) Entire/Partial investment in Lion Plate Mills Sdn Bhd ("LPM")\*, Bright Steel Sdn Bhd, Megasteel, LCB Harta (L) Limited and certain investment in associates;
  - (d) The Residual Assets, if any;
  - (e) Dividends upstreaming from LPM and Bright Steel Sdn Bhd;
  - (f) The excess, if any, of the ACB SPV Debts and proceeds of the Property Development Project known as Mahkota Cheras Project;
  - (g) All rights, title and interest of the Company and Limpahjaya Sdn Bhd under the Deed of Undertaking;
  - (h) Proceeds from the disposal of 66,666,667 ordinary shares in Megasteel;
  - (i) 33,333,333 ordinary shares in Megasteel;
  - (j) Shares and assets in Pancar Tulin Sdn Bhd (including the property development project);
  - (k) Shares in LCB Harta (L) Limited;
  - (I) Such other securities as may be provided from time to time to the Security Trustee for the benefit of the Bondholders, RCSLS Holders and the Lenders; and
  - (m) The Redemption Account and the General Escrow Account held by the Company. The Redemption Account will capture the LCB Dedicated Cash Flows.

Dedicated Cash Flows means cash flow from the following sources:

- net surplus proceeds from the disposal of any assets in the PDP for the Group over which there is presently a security, if applicable;
- proceeds of the LDHB Inter-Co Repayment received by the Company (including any loyalty payment received following the full repayment of LDHB Inter-Co Repayment);

#### 32. BONDS AND DEBTS (continued)

The principal terms and conditions of the LCB Bonds and LCB Debts are as follows: (continued)

- (ii) The Security Trustee holds the following securities ("Securities") for the benefit of the holders of the LCB Bonds and LCB Debts: (continued)
  - (m) The Redemption Account and the General Escrow Account held by the Company. The Redemption Account will capture the LCB Dedicated Cash Flows. (continued)

Dedicated Cash Flows means cash flow from the following sources: (continued)

- dividends or cash flow from the Deed of Undertaking;
- subject to the proportions allocated pursuant to the Trust Deed, dividends and disposal proceeds from Bright Steel Sdn Bhd and LPM;
- repayment proceeds from the ACB SPV Debts and proceeds from the Property Development Project; and
- proceeds from the disposal of 11.1% of the issued and paid-up share capital of Megasteel.

Monies captured in the Redemption Account can only be used towards redemption/repayment of the LCB Bonds, LCB Debts and RCSLS and cannot be utilised for any other purposes.

\* LPM was disposed of on 31 December 2013. Consequent thereon, LPM is no longer a subsidiary of the Company and was excluded from LCB Scheme.

The LCB Bonds, LCB Debts and RCSLS constitute direct, unsubordinated and secured obligations of the Company, being the issuer.

The LCB Bonds, LCB Debts and RCSLS ranked *pari passu* amongst each other over the Securities held by the Security Trustee under items (a) to (m) above.

In the previous financial years, Bondholders and Lenders had granted approval for extension of the redemption/repayment period for LCB Bonds and LCB Debts up to 31 December 2034.

#### 33. TRADE AND OTHER PAYABLES

	Group		Group Cor		Compa	ny
	2020	2019	2020	2019		
	RM'000	RM'000	RM'000	RM'000		
Trade payables	2,116,931	2,028,790	-	-		
Other payables	377,848	348,068	4,132	4,140		
Security deposits received						
from customers	12,792	11,903	-	-		
Product financing liabilities	113,073	106,696	-	-		
Accruals	37,231	52,765	16,154	16,167		
Project payables	3,883	3,883	-	-		
Provision for costs of completion	18,321	18,321	-	-		
Retention sum	44	44	-	-		
	2,680,123	2,570,470	20,286	20,307		

Included in payables of the Group and of the Company are related parties balances of which RM1,720.0 million (2019: RM1,649.8 million) and RMNil (2019: RMNil) respectively are in trade payables, RM106.8 million (2019: RM86.5 million) and RM4.1 million (2019: RM4.1 million) respectively are in other payables and RM83.8 million (2019: RM79.1 million) and RMNil (2019: RMNil) respectively are in product financing liabilities.

Certain of the related parties balances bear interest rates ranging from 8.1% to 12.0% (2019: 7.9% to 9.1%) per annum.

The entire security deposits received from customers bear interest rates ranging from 8.5% to 12.0% (2019: 8.5% to 12.0%) per annum.

Product financing liabilities are the liabilities arising from the trade financing arrangements with parties where titles to the inventories pertaining to these arrangements are legally with these parties, and of which the Group has the obligation to purchase. The obligation to purchase ranges from 90 days to 120 days (2019: 90 days to 120 days) with interest rates ranging from 8.1% to 12.0% (2019: 8.1% to 12.0%) per annum. The inventories under such arrangements are disclosed in Note 15. All other normal credit terms granted to the Group in trade payables range from 30 days to 120 days (2019: 30 days to 120 days).

Project payables represent construction costs for plant and machinery, and are unsecured and interest-free. The normal credit terms granted to the Group range from 30 days to 120 days (2019: 30 days to 120 days). Other credit terms are assessed on a case-by-case basis.

Since the previous financial years, Megasteel had exceeded certain credit terms of trade and other payables and had defaulted on the RM306 million settlement with Tenaga Nasional Berhad.

Megasteel had on 5 May 2016 and 2 August 2016 obtained a restraining order and an interim extension respectively against all creditors.

# 33. TRADE AND OTHER PAYABLES (continued)

On 3 July 2018, Megasteel had entered into a MOU with LICB for the disposal of assets of Megasteel and its subsidiary as part of the schemes of arrangement for the secured lenders and unsecured creditors (of which certain terms were further varied or amended pursuant to the supplemental MOU dated 1 November 2018 and the second supplemental MOU dated 11 June 2019) ("Schemes of Arrangement"). Further details of the Schemes of Arrangement are disclosed in Notes 41(a) and 42.

# 34. COMMITMENTS

### **Non-Cancellable Operating Lease Commitments**

	Group		
	2020	2019	
	RM'000	RM'000	
As Lessor			
Future minimum rentals receivable:			
Not later than 1 year	-	1,353	
Later than 1 year and not later than 5 years	-	5,351	
Later than 5 years	-	15,890	
	<u> </u>	22,594	
CONTINGENT LIABILITIES			

#### 35. CONTINGENT LIABILITIES

	Group	
	2020	2019
	RM'000	RM'000
Guarantees in respect of loans and facilities granted to subsidiaries		
- unsecured	102,496	100,670

# **36. RELATED PARTY TRANSACTIONS**

Related parties refer to entities in which a Director and/or certain substantial shareholders of the Company or of its subsidiaries or persons connected with such Director and/or substantial shareholders have interests.

Significant transactions undertaken with related parties are as follows:

		Group	)
		2020	2019
Name of Company	Type of Transactions	RM'000	RM'000
Amsteel Mills Sdn Bhd	Trade sales	69	273
	Trade purchases	60	-
	Rental expenses	84	84

## 36. RELATED PARTY TRANSACTIONS (continued)

Significant transactions undertaken with related parties are as follows: (continued)

		Gro	oup
Name of Company	Type of Transactions	2020 RM'000	2019 RM'000
Amsteel Mills Marketing Sdn Bhd	Trade purchases	6,164	12,093
Lion Waterway Logistics Sdn Bhd	Rental income	164	187
Posim Marketing Sdn Bhd	Trade sales Trade purchase	- 52	48 -
Lion DRI Sdn Bhd	Rental income	1,004	1,142
Lion Tin Sdn Bhd	Rental income Trade purchases	3,910 78	3,049
PM Holdings Sdn Bhd	Management fee	2,547	2,765
Lion Group Management Services Sdn Bhd	Management fee Rental expenses Trade sales	1,080 35 4	1,072 38 21
Parkson Corporation Sdn Bhd	Trade sales	19	44

Amsteel Mills Sdn Bhd, Amsteel Mills Marketing Sdn Bhd, Lion Waterway Logistics Sdn Bhd, Posim Marketing Sdn Bhd, PM Holdings Sdn Bhd and Lion Group Management Services Sdn Bhd are subsidiaries of Lion Industries Corporation Berhad, a substantial shareholder of the Company wherein a Director who is a substantial shareholder of the Company has interests.

Lion DRI Sdn Bhd is a subsidiary of Lion Diversified Holdings Berhad (in liquidation), a substantial shareholder of the Company wherein a Director and certain substantial shareholders of the Company have interests.

Lion Tin Sdn Bhd is a company wherein a Director who is a substantial shareholder of the Company has interest.

Parkson Corporation Sdn Bhd is a wholly-owned subsidiary of Parkson Retail Asia Limited wherein a Director who is a substantial shareholder of the Company is also a Director and substantial shareholder.

The Directors of the Company are of the opinion that the above transactions have been entered into in the normal course of business and have been established under terms that are no more favourable to the related parties than those arranged with independent third parties.

# 37. SEGMENTAL ANALYSIS

The Group is organised into 4 major business segments:

(i)	Property	- property development
(ii)	Furniture	- manufacturing, distribution and trading of office equipment and security
		equipment
(iii)	Steel	- manufacturing and trading of steel products
(iv)	Others	- investment holding, share registration and secretarial services, leasing of
		equipment and trading of building materials

No geographical segmental analysis is presented as the Group operates principally in Malaysia.

The Directors are of the opinion that all inter-segment transactions were carried out on terms and conditions not materially different from those obtainable in transactions with independent third parties.

	Property RM'000	Furniture RM'000	Steel RM'000	Others RM'000	Elimination RM'000	Group RM'000
Group						
2020						
Revenue						
External	97,601	13,404	6,224	3,060	-	120,289
Inter-segment			<u>-</u>	28	(28)	
	97,601	13,404	6,224	3,088	(28)	120,289
Results						
Segment results	62,727	30,175	(10,948)	(1,352)	-	80,602
Interest income	2,335	41	21	68		2,465
Profit from operations						83,067
Finance costs						(339,930)
Impairment losses on assets held for sale						(2,310)
Share in results of associates						782
Loss before taxation					•	(258,391)
Taxation						(18,923)
Net loss for the					•	
financial year					:	(277,314)

# 37. SEGMENTAL ANALYSIS (continued)

	Property RM'000	Furniture RM'000	Steel RM'000	Others RM'000	Elimination RM'000	Group RM'000
Group						
2020						
Segment assets	217,375	26,993	577,961	39,807	-	862,136
Investment in associates Unallocated						27,271
corporate assets						32
Consolidated total assets						889,439
Segment liabilities	53,795	7,346	4,150,862	65,916	-	4,277,919
Unallocated corporate liabilities						1,324,541
Consolidated						
total liabilities						5,602,460
Other information						
Capital expenditure	-	73	-	-	-	73
Depreciation	33	1,198	709	2,192		4,132

# 37. SEGMENTAL ANALYSIS (continued)

Group	Property RM'000	Furniture RM'000	Steel RM'000	Others RM'000	Elimination RM'000	Group RM'000
Gloup						
2019						
Revenue						
External	32,826	17,172	12,197	2,660	-	64,855
Inter-segment			<u> </u>	18	(18)	
	32,826	17,172	12,197	2,678	(18)	64,855
Results	0.44=	( <del>-</del> 4)	(45.047)	(0.405)		(40.400)
Segment results	2,447	(74)	(15,317)	(3,195)	-	(16,139)
Interest income Loss from operations	1,043	73	70	100	-	1,286 (14,853)
Finance costs						(307,023)
Reversal of impairment						(007,020)
losses on assets						
held for sale						20,439
Impairment losses on						
property, plant and						(52)
equipment Share in results of						(53)
associates						(608)
Loss before taxation						(302,098)
Taxation						(2,837)
Net loss for the						
financial year						(304,935)
Segment assets	146,420	18,119	575,075	19,621	-	759,235
Investment in associates						30,333
Unallocated						2.752
corporate assets Consolidated total assets						3,753 793,321
concentration total accord						7 00,021
Segment liabilities	35,944	2,112	3,857,625	89,427		3,985,108
Unallocated	33,344	2,112	3,037,023	09,421	-	3,903,100
corporate liabilities						1,243,869
Consolidated						
total liabilities						5,228,977
Other information						
Capital expenditure	96	569	<u>-</u>	10,965	-	11,630
Depreciation	33	357	817	1,958		3,165

# 38. STATEMENTS OF CASH FLOWS

# (a) Adjustments for non-cash items and interests

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Gain on disposal of property, plant				
and equipment	(34,442)	(1,580)	-	-
Impairment losses/(Reversal of				
impairment losses) on:				
- receivables (net)	70	131	123	103
- amount due from subsidiaries	-	-	5,003	1,346
<ul> <li>property, plant and equipment</li> </ul>	-	53	-	-
<ul> <li>investment in subsidiaries</li> </ul>	-	-	-	2,458
- assets held for sale	2,310	(20,439)	-	-
<ul> <li>obsolescence inventories</li> </ul>	(10)	(416)	-	-
Interest expenses	339,930	307,023	77,316	72,905
Interest income	(2,465)	(1,286)	(45)	(47)
Depreciation:				
<ul> <li>property, plant and equipment</li> </ul>	3,300	3,165	-	-
<ul> <li>right-of-use assets</li> </ul>	832	-	-	-
Property, plant and equipment				
written off	-	2	-	-
Share in results of associates	(782)	608	-	-
Unrealised loss on foreign				
exchange	8,656	12,219	200	135
	317,399	299,480	82,597	76,900

# (b) Purchase of property, plant and equipment

	Grou	Group		
	2020	2019		
	RM'000	RM'000		
Aggregate cost of purchase (Note 13)	73	11,630		
Purchase by means of hire purchase	<u></u>	(86)		
Purchase by cash	73	11,544		
Purchase by cash	73	11,544		

# 38. STATEMENTS OF CASH FLOWS (continued)

#### (c) Cash and cash equivalents at end of the financial year

	Group		Company	
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Cash and bank balances	41,341	49,419	289	388
Deposits with financial institutions	83,250	12,900	1,485	1,713
Bank overdrafts (Note 28)	(66,117)	(60,256)	-	
	58,474	2,063	1,774	2,101
Cash and bank balances - reclassified				
as assets held for sale (Note 24)	698	1,037	-	
_	59,172	3,100	1,774	2,101

Cash and bank balances and deposits with financial institutions of the Group amounting to RM0.7 million (2019: RM1.0 million) are secured by way of a floating charge for borrowings as disclosed in Note 28. This amount had been reclassified as assets held for sale at the reporting dates.

The titles of the following bank balances, which arose from a property development project, have not been transferred into the name of the subsidiary:

	Gro	up
	2020	2019
	RM'000	RM'000
Bank balances	20,836	23,117

Included in bank balances of a subsidiary is an amount of RM37.7 million (2019: RM45.0 million) held pursuant to Section 7A of the Housing Development (Control and Licensing) Act, 1966 and therefore restricted from use for other operations.

# 39. FINANCIAL INSTRUMENTS

# **Categories of financial instruments**

The table below provides an analysis of financial instruments categorised under MFRS 9:

- (a) Financial assets measured at amortised cost ("FAAC");
- (b) Financial liabilities measured at amortised cost ("FLAC"); and
- (c) Fair value through other comprehensive income ("FVOCI").

	Carrying amount RM'000	FAAC RM'000	FLAC RM'000	FVOCI RM'000
Group				
30.6.2020				
Financial Assets				
Investment securities	1,209	-	-	1,209
Trade and other receivables	37,574	37,574	-	-
Deposits with financial institutions	83,250	83,250	-	-
Cash and bank balances	41,341	41,341		
	163,374	162,165		1,209
Financial Liabilities				
Trade and other payables	2,642,892	_	2,642,892	_
Contract liabilities	25,876	-	25,876	_
Loans and borrowings	1,798,076	-	1,798,076	_
Lease liabilities	5,764	-	5,764	_
Bonds and debts	978,519	-	978,519	_
	5,451,127	-	5,451,127	-
Company				
30.6.2020				
Financial Assets				
Investment securities	12	-	-	12
Other receivables	1	1	-	-
Deposits with financial institutions	1,485	1,485	-	-
Cash and bank balances	289	289	<u> </u>	
	1,787	1,775	<del></del>	12
Financial Liabilities				
Other payables	4,132	-	4,132	-
Amount due to subsidiaries	157,738	-	157,738	-
Loans and borrowings	342,862	-	342,862	-
Bonds and debts	978,519		978,519	
	1,483,251		1,483,251	-

The table below provides an analysis of financial instruments categorised under MFRS 9: (continued)

	Carrying amount RM'000	FAAC RM'000	FLAC RM'000	FVOCI RM'000
Group				
30.6.2019				
Financial Assets				
Investment securities	1,421	-	-	1,421
Trade and other receivables	21,450	21,450	-	-
Contract assets	65	65	-	-
Deposits with financial institutions	12,900	12,900	-	-
Cash and bank balances	49,419	49,419		
	85,255	83,834		1,421
Fig. a sight in hilling				
Financial Liabilities	2 517 705		2 517 705	
Trade and other payables Contract liabilities	2,517,705 6,999	-	2,517,705 6,999	-
	1,620,705	-	1,620,705	-
Loans and borrowings Bonds and debts	919,799	-	919,799	-
Bolius and debts	5,065,208		5,065,208	
	0,000,200		0,000,200	
Company				
30.6.2019				
Financial Assets				
Investment securities	33	-	-	33
Other receivables	124	124	_	-
Deposits with financial institutions	1,713	1,713	-	-
Cash and bank balances	388	388	-	_
	2,258	2,225		33
Financial Liabilities				
Other payables	4,140	-	4,140	-
Amount due to subsidiaries	152,759	-	152,759	-
Loans and borrowings	324,066	-	324,066	-
Bonds and debts	919,799		919,799	
	1,400,764		1,400,764	

# Financial Risk Management Objectives and Policies

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its risks. The Group is exposed to financial risk from operations and the use of financial instruments. The key financial risks include foreign currency risk, interest rate risk, credit risk and liquidity risk.

# Financial Risk Management Objectives and Policies (continued)

The Group operates within clearly defined guidelines on financial risk management and it is not the Group's policy to engage in speculative transactions.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks:

## (a) Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency risk.

The Group is exposed to foreign currency risk on trade and other receivables, trade and other payables, loans and borrowings and bonds and debts that are denominated in currencies other than the functional currency of the Group.

The Group does not hedge the currency risk because the amounts are short term in nature.

Carrying amounts of the Group's exposure to foreign currency risk are as follows:

	USD RM'000	Euro RM'000	Others RM'000	Total RM'000
Group				
30.6.2020				
Trade and other receivables	53	-	-	53
Trade and other payables	42,125	25,928	838	68,891
Loans and borrowings	685,567	-	-	685,567
Bonds and debts	6,209			6,209
Company				
30.6.2020				
Bonds and debts	6,209			6,209
Group				
30.6.2019				
Trade and other receivables	210	-	-	210
Trade and other payables	40,172	24,670	847	65,689
Loans and borrowings	605,052	-	-	605,052
Bonds and debts	5,761			5,761
		_		
Company				
30.6.2019				
Bonds and debts	5,761		_	5,761

## Financial Risk Management Objectives and Policies (continued)

# (a) Foreign Currency Risk (continued)

#### Foreign currency sensitivity analysis

The following table demonstrates the sensitivity of the Group's and of the Company's loss after taxation for the financial year to a reasonably possible change in the USD against the functional currency of the Group and the Company, with all other variables held constant:

Loss after taxation		
2020	2019	
RM'000	RM'000	
(16,734)	(14,847)	
<u> 16,734</u>	14,847	
(142)	(131)	
142	131	
	2020 RM'000 (16,734) 16,734	

#### (b) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's income and operating cash flows are substantially independent of changes in market interest rates. Interest rate exposure arises from the Group's borrowings and deposits. Interest rates of the Group's borrowings are managed through fixed and floating rates. Investments in financial assets are short term in nature and are mostly placed as short term deposits with licensed financial institutions.

The information on maturity dates and effective interest rates of financial assets and liabilities is disclosed in their respective notes.

## Financial Risk Management Objectives and Policies (continued)

# (b) Interest Rate Risk (continued)

The interest rate profile of the Group's and the Company's significant interest bearing financial instruments, based on the carrying amounts as at the end of the reporting dates are as follows:

	2020	2019
	RM'000	RM'000
Fixed Rate Instruments		
Group		
Financial liabilities		
Finance lease liabilities	69	96
Lease liabilities	5,764	_
RCSLS	342,862	324,066
Bonds and debts	978,519	919,799
Company		
Financial liabilities		
RCSLS	342,862	324,066
Bonds and debts	978,519	919,799
Floating Rate Instruments		
Group		
Financial liabilities		
Loans and borrowings (excluding RCSLS and		
finance lease liabilities)	1,455,145	1,296,543
•		

# Interest rate risk sensitivity analysis

Sensitivity analysis is not disclosed on fixed rate financial liabilities as fixed rate financial liabilities are not exposed to interest rate risk and are measured at amortised cost.

At the reporting date, if the interest rate of floating rate instruments had been 10 basis points lower/higher, with all other variables were held constant, the Group's loss after taxation would have been RM1 million (2019: RM1 million) higher/lower. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

#### Financial Risk Management Objectives and Policies (continued)

#### (c) Credit Risk

Credit risk is the risk of a financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk arises principally from trade and other receivables and the Company's exposure to credit risk arises primarily from loans and advances to subsidiaries and financial guarantee given. For other financial assets (investment securities, cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

#### Receivables

Risk management objectives, policies and processes for managing the risk

The credit risk is controlled by the application of credit approvals, limits and monitoring procedures. Credit risks of the Group are minimised and monitored via strictly limiting association to business partners with high credit worthiness. The Group also has an internal credit review which is conducted if the credit risk is material. Trade receivables are monitored on an ongoing basis via the Group's management reporting procedures.

## Concentration of credit risk

Management has taken reasonable steps to ensure that receivables that are neither past due nor impaired are measured at their realisable values. A significant portion of these receivables are regular customers that have been transacting with the Group. The Group uses ageing analysis to monitor the credit quality of the receivables. Any past due receivables having significant balances, which are deemed to have higher credit risk, are monitored individually.

The Group has applied the simplified approach to measure the loss allowance at lifetime ECLs. The Group determines the ECLs on these items by using a provision matrix, where applicable, estimated based on historical credit loss experience based on the past due status of the receivables, adjusted as appropriate to reflect current conditions and estimates of future economic conditions.

# (d) Liquidity Risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arise primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of credit facilities.

# Financial Risk Management Objectives and Policies (continued)

# (d) Liquidity Risk (continued)

Analysis of financial instruments by remaining contractual maturities

The tables below summarises the maturity profile of the Group's and the Company's financial liabilities as at the end of the reporting dates based on undiscounted contractual payments:

Group	On demand RM'000	Within 1 year RM'000	1 to 5 years RM'000	After 5 years RM'000	Total RM'000
30.6.2020					
Trade and other					
payables	2,642,892	-	-	-	2,642,892
Contract liabilities	<b>-</b>	25,876	-	-	25,876
Loans and borrowings	1,455,145	-	238,495	104,367	1,798,007
Lease liabilities	-	-	5,764	-	5,764
Finance lease		44	50		
liabilities	-	11	58		69
Bonds and debts	4 000 027	25 997	260,436	718,083	978,519
	4,098,037	25,887	504,753	822,450	5,451,127
Company					
30.6.2020					
Other payables	-	4,132	-	-	4,132
Amount due to					
subsidiaries	157,738	-	-	-	157,738
Loans and borrowings	-	-	238,495	104,367	342,862
Bonds and debts			260,436	718,083	978,519
	157,738	4,132	498,931	822,450	1,483,251
Group					
30.6.2019					
Trade and other					
payables	2,464,608	53,097	-	-	2,517,705
Contract liabilities	-	6,999	-	-	6,999
Loans and borrowings	1,296,477	-	67,017	257,115	1,620,609
Finance lease					
liabilities	-	30	66	-	96
Bonds and debts			168,993	750,806	919,799
	3,761,085	60,126	236,076	1,007,921	5,065,208

### Financial Risk Management Objectives and Policies (continued)

## (d) Liquidity Risk (continued)

Analysis of financial instruments by remaining contractual maturities (continued)

The tables below summarises the maturity profile of the Group's and the Company's financial liabilities as at the end of the reporting dates based on undiscounted contractual payments: (continued)

	On demand RM'000	Within 1 year RM'000	1 to 5 years RM'000	After 5 years RM'000	Total RM'000
Company					
30.6.2019					
Other payables	-	4,140	-	-	4,140
Amount due to subsidiaries	152,759	-	-	-	152,759
Loans and borrowings	-	-	66,951	257,115	324,066
Bonds and debts	<u> </u>	-	168,993	750,806	919,799
	152,759	4,140	235,944	1,007,921	1,400,764

### **Determination of Fair Values**

## (a) Financial Instrument Carried at Amortised Cost

The carrying amounts of financial liabilities of the Group as at the reporting date approximated their fair values except as set out below:

	Gro	Group			
	Carrying	Fair			
	amount	value			
	RM'000	RM'000			
30.6.2020					
Financial Liabilities					
Lease liabilities	5,764	5,764			
Finance lease liabilities	69	69			
30.6.2019					
Financial Liability					
Finance lease liabilities	96	96			

#### **Determination of Fair Values (continued)**

#### (a) Financial Instrument Carried at Amortised Cost (continued)

The following methods and assumptions are used to estimate the fair values of each class of financial instruments:

(i) Cash and cash equivalents and trade and other receivables/payables

The carrying amounts approximate fair values due to the relatively short term maturity of these financial instruments.

### (ii) Quoted investments

The fair value of quoted shares is determined by reference to the stock exchange quoted market bid prices at the close of the business at the reporting date.

### (iii) Unquoted investments

It is not practical to estimate the fair value of the Group's unquoted investments due to lack of market information and the inability to estimate fair value without incurring excessive costs. However, the Group does not expect the carrying amounts to be significantly different from recoverable amounts.

# (iv) Loans and borrowings

The carrying amount of short term borrowings approximates fair value because of the short maturity period. The fair value of long term borrowings is estimated based on the current rates available for borrowings with the same maturity profile.

### (b) Financial Instrument Carried at Fair Value

The Group classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- (i) Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (ii) Level 2 Inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- (iii) Level 3 Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

There have been no transfer between Levels 1, 2 and 3 during the financial year.

**Determination of Fair Values (continued)** 

### (b) Financial Instrument Carried at Fair Value (continued)

Group	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
30.6.2020 Financial Asset Investment securities - quoted shares - unquoted shares	244	<u>.</u>	- 965	244 965
Company				
30.6.2020 Financial Asset Investment securities - quoted shares Group	12			12
30.6.2019 Financial Asset Investment securities - quoted shares - unquoted shares	458 -	- -	963	458 963
Company				
30.6.2019 Financial Asset Investment securities - quoted shares	33			33

### **40. CAPITAL MANAGEMENT**

The primary objective of the Group's capital management is to ensure that it maintains the Group's stability and growth in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group regularly reviews and manages its capital structure and makes adjustments to it, taking into consideration of changes in economic conditions, future capital requirements of the Group, prevailing and projected profitability and operating cash flows, projected capital expenditures and projected strategic investment opportunities. No changes were made in the objectives, policies or processes during the financial years ended 30 June 2020 and 2019.

### 40. CAPITAL MANAGEMENT (continued)

	Gro	up	Comp	any
	2020	2019	2020	2019
	RM'000	RM'000	RM'000	RM'000
Loans and borrowings	1,798,076	1,620,705	342,862	324,066
Bonds and debts	978,519	919,799	978,519	919,799
Trade and other payables	2,680,123	2,570,470	20,286	20,307
Contract liabilities	25,876	6,999	-	-
Less: Deposits with financial				
institutions	(83,250)	(12,900)	(1,485)	(1,713)
Cash and bank balances	(41,341)	(49,419)	(289)	(388)
Net debt (A)	5,358,003	5,055,654	1,339,893	1,262,071
Equity attributable to owners of				
the Company	(3,660,450)	(3,455,627)	(1,492,203)	(1,408,951)
Capital and net debt (B)	1,697,553	1,600,027	(152,310)	(146,880)
Gearing ratio (A/B)	316%	316%	N/A	N/A

# 41. SIGNIFICANT EVENTS

### (a) Schemes of Arrangement

On 3 July 2018, Megasteel Sdn Bhd ("Megasteel") had entered into a Memorandum of Understanding ("MOU") with Lion Industries Corporation Berhad ("LICB") for the following (of which certain terms were further varied or amended pursuant to the supplemental MOU dated 1 November 2018 and the second supplemental MOU dated 11 June 2019):

- (i) proposed disposal of all encumbered fixed and floating assets of Megasteel Group as follows ("Encumbered Assets") to Cendana Aset Sdn Bhd ("Cendana Aset"), a wholly-owned subsidiary of LICB:
  - (I) land and building, plant and machineries and floating assets owned by Megasteel and its subsidiary, Secomex Manufacturing (M) Sdn Bhd ("Secomex");
  - (II) 500,000 ordinary shares representing 100% equity interest in Secomex ("Secomex Shares"); and
  - (III) assignment of Secomex's debt owing to Megasteel to Cendana Aset;

for a cash consideration of approximately RM537.73 million.

#### 41. SIGNIFICANT EVENTS (continued)

- (a) Schemes of Arrangement (continued)
  - (ii) (I) proposed acquisition by Gelora Berkat Sdn Bhd ("Gelora Berkat"), a wholly-owned subsidiary of LICB, of a promissory note in relation to the under-secured portion debts ("MS Promissory Note") to be issued by Megasteel to the security trustee appointed by the secured lenders of Megasteel ("Megasteel Secured Lenders") under the scheme of arrangement between Megasteel and the Megasteel Secured Lenders ("Secured Scheme") for a cash consideration of RM8.50 million; and
    - (II) proposed disposal of unencumbered assets comprising 2 pieces of freehold land in Kuala Langat, State of Selangor ("Unencumbered Assets") owned by Megasteel to Gelora Berkat for a cash consideration of approximately RM21.59 million.

On 3 July 2018, Megasteel had also entered into a tri-partite agreement with Tenaga Nasional Berhad ("TNB") and Oriental Shield Sdn Bhd ("Oriental Shield"), a wholly-owned subsidiary of LICB, for the proposed supply of electricity to LICB or its nominees and settlement of TNB's entire claim against Megasteel for a cash consideration of RM35.80 million ("Tri-partite Settlement Agreement"). TNB had vide its letters dated 13 September 2018, 11 March 2019 and 11 July 2019 respectively, granted extensions of time for Megasteel and Oriental Shield to satisfy the conditions precedent as set out in the Tri-partite Settlement Agreement by 31 December 2019.

Megasteel had on 11 June 2019 obtained the approval of its shareholders for the following:

- (i) Proposed disposal of the Encumbered Assets;
- (ii) Proposed disposal of the Unencumbered Assets;
- (iii) Proposed grant by Megasteel to Cendana Aset of an easement over a piece of freehold land in Kuala Langat, State of Selangor for access to another piece of freehold land in Kuala Langat, State of Selangor for a fixed consideration of RM550,000 ("Land E Easement"); and
- (iv) Proposed capital reduction and share issuance in relation to the cancellation of all existing ordinary shares and preference shares of Megasteel and the simultaneous issuance of 100 ordinary shares at RM1.00 per share for cash to the existing Members of Megasteel proportionate to their current shareholding in Megasteel.

On 14 June 2019, Megasteel had issued an Explanatory Statement to its Scheme Creditors in connection with the proposed Schemes of Arrangement calling for the court-convened meetings for its Scheme Creditors to be held on 10 July 2019 ("Court-Convened Meetings").

At the Court-Convened Meetings held on 10 July 2019, Megasteel had obtained the approval from the respective Megasteel Secured Lenders and unsecured creditors for the respective Secured Scheme and Unsecured Scheme.

#### 41. SIGNIFICANT EVENTS (continued)

### (a) Schemes of Arrangement (continued)

Megasteel had on 7 August 2019, obtained sanction from the High Court of Malaya ("High Court") for the Secured Scheme and on 9 August 2019, obtained a validation by the High Court for the granting of the Land E Easement. Megasteel had subsequently on 10 September 2019 obtained sanction from the High Court for the Unsecured Scheme in relation to the proposed disposal of the Unencumbered Assets.

Following the approval by the non-interested shareholders of LICB on the relevant proposals at the Extraordinary General Meeting of LICB held on 29 November 2019, all outstanding conditions precedent (save for the proposed disposal of the Unencumbered Assets) have been fulfilled. In this regard, the Secured Scheme had become unconditional and is pending completion as at the end of the financial year.

The Tri-partite Settlement Agreement became unconditional on 29 November 2019 and Oriental Shield had commenced payment obligations to TNB in accordance with the Tri-partite Settlement Agreement. Following therefrom, TNB had filed the notices of discontinuance with the High Court to withdraw all legal proceedings against Megasteel.

### (b) Coronavirus ("COVID-19") pandemic

The COVID-19 pandemic was announced by the World Health Organisation in March 2020 given the outbreak of the virus in countries across the world including Malaysia. The COVID-19 pandemic has resulted in disruptions to businesses and various macro-economic impacts. A nationwide movement control order ("MCO") was enforced with effective from 18 March 2020 to contain the COVID-19 outbreak, resulting in restrictions to travel and gatherings, and the closure of all business premises except for essential services.

During the last quarter of the current financial year, the Group's operation has been impacted by the MCO. The Government had reintroduced the Home Ownership Campaign ("HOC") Year 2020 - 2021. The further reduction of the overnight policy rate ("OPR") announced by Bank Negara Malaysia in July 2020 will help to improve the home-buying demand, especially for the middle income and young purchasers.

As at the date of the financial statements are authorised for issuance, the COVID-19 situation is still evolving and unpredictable. As a result, it is not practicable for the Group to estimate the financial effect of COVID-19 at this juncture. The Group is actively monitoring and managing the Group's operations to minimise any impacts that may arise from COVID-19.

#### **42. SUBSEQUENT EVENT**

Schemes of Arrangement

The Secured Scheme of Megasteel has been completed on 30 July 2020 upon the following:

- (i) On 27 July 2020, Cendana Aset registering the Secomex Shares in its name and as such, Secomex ceased to be a wholly-owned subsidiary of the Company on 27 July 2020;
- (ii) On 30 July 2020, the upfront payment of RM84.00 million and the interest accrued thereon being released to each of the Megasteel Secured Lenders and the legal ownership of the Encumbered Assets being transferred by Megasteel to Cendana Aset; and
- (iii) On 30 July 2020, the disposal consideration for the MS Promissory Note of RM8.50 million and the interest accrued thereon being released to each of the Megasteel Secured Lenders and the right, title and interest under the MS Promissory Note which was duly signed and dated 30 July 2020 being transferred by the security trustee to Gelora Berkat.

### Accordingly:

- (i) All previous terms relating to the Megasteel Secured Lenders' debts and the under-secured portion debts shall be superseded by the terms of the Secured Scheme and the debts shall be deemed fully compromised.
- (ii) Megasteel Secured Lenders shall have no further claims nor rights to commence any legal proceeding against Megasteel in respect of any previous debt obligations.
- (iii) The Company shall be released from any guarantees given by it to any Megasteel Secured Lenders and all securities furnished in relation to the secured debt owing to the Megasteel Secured Lenders as at 30 April 2018 shall be released and discharged.

Megasteel's solicitors had on 3 August 2020 lodged the Court Order for the Unsecured Scheme with the Companies Commission of Malaysia. As such, pursuant to Section 366(3) and 366(5) of the Companies Act 2016, the Court Order for the Unsecured Scheme which is binding on all the Unsecured Creditors had now become effective on 3 August 2020. Accordingly, the sale and purchase agreement for the proposed disposal of the Unencumbered Assets to Gelora Berkat was duly signed by the respective parties and dated 3 August 2020.

The Unsecured Scheme is currently pending completion.

# **ANALYSIS OF SHAREHOLDINGS**

### Issued Shares as at 25 September 2020

Total Number of Issued Shares : 1,316,198,949 Class of Shares : Ordinary shares

Voting Rights : 1 vote per ordinary share

## Distribution of Shareholdings as at 25 September 2020

Size of Shareholdings	No. of Shareholders	% of Shareholders	No. of Shares	% of Shares
Less than 100	1,513	9.45	46,939	0.00
100 to 1,000	7,230	45.17	3,014,990	0.23
1,001 to 10,000	5,565	34.77	19,973,164	1.52
10,001 to 100,000	1,342	8.38	43,630,672	3.31
100,001 to less than 5% of issued shares	351	2.19	569,684,976	43.28
5% and above of issued shares	4	0.04	679,848,208	51.66
	16,005	100.00	1,316,198,949	100.00

### Substantial Shareholders as at 25 September 2020

		← Direct Int	erest>	< Deer	ned Interest	t→
		No. of	% of	No. of	% of	RCSLS
Su	bstantial Shareholders	Shares	Shares	Shares	Shares	(RM) <sup>(1)</sup>
1.	Tan Sri Cheng Heng Jem	52,175,536	3.96	861,777,027	65.47	316,075,950
2.	Lion Diversified Holdings Berhad (In liquidation)	92,366,371	7.02	355,287,002	26.99	_
3.	Lion Industries Corporation Berhad	5,705,277	0.43	284,955,838	21.65	_
4.	LLB Steel Industries Sdn Bhd	_	_	284,954,998	21.65	_
5.	Steelcorp Sdn Bhd	_	_	284,954,998	21.65	-
6.	Amsteel Mills Sdn Bhd	240,241,136	18.25	44,713,862	3.40	_

### Note:

<sup>(1)</sup> Redeemable convertible secured loan stocks of nominal value RM1.00 each convertible into new ordinary shares in Lion Corporation Berhad ("LCB") at a conversion price of RM5.00 for every 1 new ordinary share in LCB ("RCSLS").

# Thirty Largest Registered Shareholders as at 25 September 2020

Reg	stered Shareholders	No. of Shares	% of Shares
1.	Amsteel Mills Sdn Bhd	236,819,663	17.99
2.	Lion DRI Sdn Bhd	229,343,551	17.42
3.	Graimpi Sdn Bhd	125,733,851	9.55
4.	RHB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lion Diversified Holdings Berhad	87,951,143	6.68
5.	Dynamic Horizon Holdings Limited	51,914,285	3.94
6.	RHB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Sims Holdings Sdn Bhd	44,147,746	3.35
7.	Cheng Heng Jem	40,461,251	3.07
8.	SMS Group GMBH	21,740,630	1.65
9.	Horizon Towers Sdn Bhd	18,590,836	1.41
10.	Tan Yu Yeh	18,549,300	1.41
11.	Singa Logistics Sdn Bhd	17,678,976	1.34
12.	Lion Tooling Sdn Bhd	12,331,339	0.94
13.	Coke & Coal Products (M) Sdn Bhd	12,261,795	0.93
14.	Affin Hwang Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Cheng Heng Jem (M09)	11,714,285	0.89
15.	Narajaya Sdn Bhd	11,025,940	0.84
16.	Posim Petroleum Marketing Sdn Bhd	10,187,456	0.77
17.	Toh Ean Hai	9,970,085	0.76
18.	Lee Kim Soon	9,541,800	0.72
19.	Compact Energy Sdn Bhd	9,445,273	0.72
20.	Sims Holdings Sdn Bhd	7,694,656	0.58
21.	Posim Marketing Sdn Bhd	7,402,157	0.56
22.	Maybank Nominees (Asing) Sdn Bhd Exempt AN for MTrustee Berhad (LCB) (419457)	7,197,361	0.55
23.	S. P. Techvance Corporation Sdn Bhd	6,739,939	0.51
24.	Tan Yu Wei	6,569,434	0.50
25.	Amanvest (M) Sdn Bhd	5,569,841	0.42
26.	Andalas Development Sdn Bhd	5,319,835	0.40
27.	Lion Industries Corporation Berhad	4,990,992	0.38
28.	William Cheng Sdn Bhd	4,620,493	0.35
29.	Lion Development (Penang) Sdn Bhd	4,150,309	0.32
30.	Maiden Abdul Kadir Bin Mohd Ali	4,000,000	0.30

# FORM OF PROXY

CDS	AC	COI	JNI	NUI	MRF	:K						
			-				ı					

I.C. 1	No./Registration No.		
of			
being	g a member of LION CORPORATION BERHAD, hereby appoint		
I.C. 1	No		
of			
	iling whom,		
	No		
	NO.		
as m held	y/our proxy to vote for me/us and on my/our behalf at the 47th Annual General Medfully virtual at the Broadcast Venue, Meeting Hall, Level 16, Lion Office Tower, Note Lumpur, Wilayah Persekutuan on Monday, 23 November 2020 at 2.00 pm and at	eting of the C o. 1 Jalan Na	company to be gasari, 50200
RE	SOLUTIONS	FOR	AGAINST
1.	To approve Directors' fees		
2.	To approve Directors' benefits		
	To an alcohy Dhar Datab Farana Mahali Laniffhia Farana Mahali kacasia an Discota		1
3.	To re-elect Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain as Director		
3. 4.	To re-elect Y. Bhg. Datuk Emam Wond Haniff bin Emam Wond Hussain as Director  To re-elect Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun as Director		
<u> </u>	-		
4.	To re-elect Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun as Director		
4. 5. 6.	To re-elect Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun as Director  To re-elect Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman as Director	to voting is gi	ven, the proxy
4. 5. 6. Pleas will v	To re-elect Y. Bhg. Datuk M. Chareon Sae Tang @ Tan Whye Aun as Director To re-elect Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman as Director To re-appoint Messrs Ong Boon Bah & Co. as Auditors se indicate with an "X" how you wish your yote to be cast. If no specific direction as	to voting is gi	ven, the proxy

#### Representation at Meeting:

- (i) In respect of deposited securities, only Members whose names appear in the Record of Depositors on 16 November 2020 shall be eligible to attend the Meeting.
- (ii) A member entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than 2 proxies to attend and vote instead of him. A proxy need not be a member of the Company.
- (iii) If a member appoints 2 proxies, the proportion of his shareholdings represented by each proxy must be specified.
- (iv) The instrument appointing a proxy must be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or the hand of an officer or attorney duly authorised.
- (v) Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in 1 securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (vi) The instrument appointing a proxy shall be deposited at the Office of the Poll Administrator of the Company for the Meeting, SS E Solutions Sdn Bhd at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur, Wilayah Persekutuan not less than 48 hours before the time for holding the Meeting.
- (vii) Completed Form of Proxy sent through facsimile transmission or any electronic or digital manner shall not be accepted.



# LION CORPORATION BERHAD

Registration No. 197201001251 (12890-A) Level 14, Lion Office Tower No. 1 Jalan Nagasari 50200 Kuala Lumpur Wilayah Persekutuan

Tel No: +603 2142 0155 Fax No: +603 2141 3448

www.lion.com.my

