



**LION CORPORATION BERHAD**

A Member of The Lion Group

(12890-A)

**Laporan Tahunan**  
**2012**  
**Annual Report**

## CONTENTS

	<b>Page</b>
<b>Notice of Meeting</b>	1
<b>Corporate Information</b>	4
<b>Directors' Profile</b>	5
<b>Corporate Governance Statement</b>	9
<b>Statement on Internal Control</b>	16
<b>Audit Committee Report</b>	17
<b>Nomination Committee</b>	21
<b>Remuneration Committee</b>	21
<b>5 Years Group Financial Highlights</b>	22
<b>The Group's Businesses</b>	23
<b>Chairman's Statement:</b>	
Bahasa Malaysia	24
English	27
Chinese	29
<b>Financial Statements:</b>	
Directors' Report	31
Income Statements	37
Statements of Comprehensive Income	38
Statements of Financial Position	39
Statements of Changes in Equity	41
Statements of Cash Flows	43
Notes to the Financial Statements	45
Statement by Directors	123
Statutory Declaration	123
Independent Auditors' Report	124
<b>List of Group Properties</b>	126
<b>Analysis of Shareholdings and Convertible Securities</b>	127
<b>Other Information</b>	132
<b>Form of Proxy</b>	Enclosed

## NOTICE OF MEETING

**NOTICE IS HEREBY GIVEN THAT** the Thirty-Ninth Annual General Meeting of Lion Corporation Berhad will be held at the Meeting Hall, Level 16, Office Tower, No. 1 Jalan Nagasari (Off Jalan Raja Chulan), 50200 Kuala Lumpur on 11 December 2012 at 2.00 pm for the following purposes:

### AGENDA

1. To receive the Directors' Report and Audited Financial Statements for the financial year ended 30 June 2012. **Note 3**
2. To approve the payment of Directors' fees amounting to RM234,000 (2011: RM234,000). **Resolution 1**
3. To re-elect Director:  
  
In accordance with Article 98 of the Company's Articles of Association, Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman retires by rotation and, being eligible, offers himself for re-election. **Resolution 2**
4. To consider and, if thought fit, pass the following resolutions pursuant to Section 129(6) of the Companies Act, 1965 as ordinary resolutions:  
  
"THAT pursuant to Section 129(6) of the Companies Act, 1965, Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain be and is hereby re-appointed an independent non-executive Director of the Company to hold office until the next annual general meeting of the Company." **Resolution 3**  
  
"THAT pursuant to Section 129(6) of the Companies Act, 1965, Mr M. Chareon Sae Tang @ Tan Whye Aun be and is hereby re-appointed Director of the Company to hold office until the next annual general meeting of the Company." **Resolution 4**
5. To re-appoint Auditors to hold office until the conclusion of the next annual general meeting and to authorise the Directors to fix their remuneration. **Resolution 5**
6. Special Business  
  
To consider and, if thought fit, pass the following ordinary resolutions:
  - 6.1 Authority to Directors to issue shares  
  
"THAT pursuant to Section 132D of the Companies Act, 1965 and subject to the approval of all relevant authorities being obtained, the Directors be and are hereby empowered to issue shares in the Company at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the issued and paid-up capital of the Company for the time being and that such authority shall continue to be in force until the conclusion of the next annual general meeting of the Company." **Resolution 6**
  - 6.2 Proposed Shareholders' Mandate for Recurrent Related Party Transactions  
  
"THAT approval be and is hereby given for the Company and its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature which are necessary for its day-to-day operations as detailed in paragraph 3.3 and with those related parties as set out in paragraph 3.2 of the Circular to Shareholders of the Company dated 19 November 2012 ("Related Parties") which has been despatched to the shareholders of the Company, provided that such transactions are undertaken in the ordinary course of business and are on normal commercial terms which are consistent with the Group's usual business practices and policies, and on terms not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders; and **Resolution 7**

THAT authority conferred by this ordinary resolution will only continue to be in force until:

- (i) the conclusion of the next annual general meeting of the Company at which time it will lapse, unless by a resolution passed at the meeting, the authority is renewed;
- (ii) the expiration of the period within which the next annual general meeting after that date is required to be held pursuant to Section 143(1) of the Companies Act, 1965 (but must not extend to such extension as may be allowed pursuant to Section 143(2) of the Companies Act, 1965); or
- (iii) revoked or varied by resolution passed by the shareholders of the Company in general meeting,

whichever is the earlier; and

THAT the Directors of the Company be and are hereby authorised to complete and do all such acts and things to give effect to the transactions contemplated and/or authorised by this ordinary resolution which shall include, without limitation, taking any action which the Directors may, in their absolute discretion deem fit, to recover any sums due to the Company under the said transactions or to settle the same."

7. To transact any other business for which due notice shall have been given.

By Order of the Board

**CHAN POH LAN**  
**YASMIN WEILI TAN BINTI ABDULLAH**  
Secretaries

Kuala Lumpur  
19 November 2012

**Notes:**

1. *Proxy*

- *In respect of deposited securities, only Members whose names appear in the Record of Depositors on 4 December 2012 shall be eligible to attend the Meeting.*
- *A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company. The instrument appointing a proxy must be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or the hand of an officer or attorney duly authorised.*
- *The instrument of proxy shall be deposited at the office of the Registrar of the Company, Level 13, Office Tower, No. 1 Jalan Nagasari (Off Jalan Raja Chulan), 50200 Kuala Lumpur not less than forty-eight (48) hours before the time for holding the Meeting.*
- *Completed Form of Proxy sent through facsimile transmission shall not be accepted.*

2. *Circular to Shareholders dated 19 November 2012 ("Circular")*

*Details on the Proposed Shareholders' Mandate for Recurrent Related Party Transactions are set out in the Circular enclosed together with the 2012 Annual Report.*

3. *Agenda Item 1*

*This item of the Agenda is meant for discussion only. The provisions of Section 169 of the Companies Act, 1965 require that the Directors' Report and the Audited Financial Statements be laid before the Company at its Annual General Meeting. As such, this Agenda item is not a business which requires a resolution to be put to vote by shareholders.*

4. *Resolution 3*

*The Nomination Committee has assessed the independence of Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain, who has served on the Board as an independent non-executive Director of the Company for a cumulative term of more than 9 years and the Board has recommended that the approval of the shareholders be sought to re-appoint Datuk Emam as an independent non-executive Director as Datuk Emam possesses the following attributes necessary in discharging his role and function as an independent non-executive Director of the Company:*

- i) Challenges management in an effective and constructive manner.*
- ii) Performs his duties as a director without being subject to influence of management.*
- iii) Actively participates in board deliberation, and exercises independent judgement and decision making in an objective manner.*
- iv) Exercises due care in all undertakings of the Group and carries out his fiduciary duties in the interest of the Company and minority shareholders.*

5. *Resolution 6*

*This approval will allow the Company to procure the renewal of the general mandate (“General Mandate”) which will empower the Directors of the Company to issue shares in the Company up to an amount not exceeding in total 10% of the issued and paid-up capital of the Company. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next annual general meeting of the Company.*

*As at the date of this Notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last Annual General Meeting of the Company held on 21 December 2011 which will lapse at the conclusion of this Annual General Meeting.*

*The General Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to placing of shares for purposes of funding future investment projects, working capital and/or acquisitions.*

6. *Resolution 7*

*This approval will allow the Company and its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature with those related parties as set out in paragraph 3.2 of the Circular, which are necessary for the Group’s day-to-day operations undertaken in the ordinary course of business and are on normal commercial terms which are consistent with the Group’s usual business practices and policies, and on terms not more favourable to the related parties than those generally available to the public and are not to the detriment of the minority shareholders.*

**STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING**

Details of the Directors standing for re-appointment at the Thirty-Ninth Annual General Meeting of the Company are set out in the Directors’ Profile on pages 5 to 8 of the 2012 Annual Report.

## CORPORATE INFORMATION

<b>Board of Directors</b>	:	Y. Bhg. Tan Sri William H.J. Cheng <i>(Chairman and Managing Director)</i> Y. Bhg. Tan Sri Cheng Yong Kim Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman Y. Bhg. Datuk Karownakaran @ Karunakaran Ramasamy Mr Folk Fong Shing @ Kok Fong Hing Mr M. Chareon Sae Tang @ Tan Whye Aun	
<b>Secretaries</b>	:	Ms Chan Poh Lan Puan Yasmin Weili Tan binti Abdullah	
<b>Company No</b>	:	12890-A	
<b>Registered Office</b>	:	Level 14, Office Tower No. 1 Jalan Nagasari (Off Jalan Raja Chulan) 50200 Kuala Lumpur Tel No : 03-21420155 Fax No : 03-21413448 Homepage : <a href="http://www.lion.com.my/lioncor">http://www.lion.com.my/lioncor</a>	
<b>Share Registrar</b>	:	Secretarial Communications Sdn Bhd Level 13, Office Tower No. 1 Jalan Nagasari (Off Jalan Raja Chulan) 50200 Kuala Lumpur Tel Nos : 03-21420155, 03-21418411 Fax No : 03-21428409	
<b>Auditors</b>	:	Ong Boon Bah & Co B-10-1, Megan Avenue 1 189 Jalan Tun Razak 50400 Kuala Lumpur	
<b>Principal Bankers</b>	:	AmlInvestment Bank Berhad Malayan Banking Berhad RHB Bank Berhad RHB Investment Bank Berhad	
<b>Stock Exchange Listing</b>	:	Bursa Malaysia Securities Berhad ("Bursa Securities")	
<b>Stock Name</b>	:	<u>Ordinary Shares</u> LIONCOR	<u>Warrants "B" 2009/2019</u> LIONCOR-WB
<b>Bursa Securities Stock No</b>	:	3581	3581WB
<b>Reuters Code</b>	:	LION.KL	LIONW.KL
<b>ISIN Code</b>	:	MYL3581OO005	MYL3581WBT48

## DIRECTORS' PROFILE

### **Tan Sri William H.J. Cheng**

*Non-Independent Chairman and Managing Director*

Y. Bhg. Tan Sri William H.J. Cheng, a Malaysian, aged 69, was appointed to the Board on 27 September 1972 and has been the Chairman since 1977 and Managing Director of the Company since 1973.

Tan Sri William Cheng has more than 35 years of experience in the business operations of The Lion Group encompassing steel, retail, property development, mining, tyre, motor, plantation and computer.

Tan Sri William Cheng was the President of The Associated Chinese Chambers of Commerce and Industry of Malaysia ("ACCCIM") and The Chinese Chamber of Commerce and Industry of Kuala Lumpur and Selangor ("KLSCCCI") from 2003 to 2012. He is now a Life Honorary President of ACCCIM and an Honorary President of KLSCCCI.

Tan Sri William Cheng's other directorships in public listed companies are as follows:

- Chairman of Lion Diversified Holdings Berhad and Lion Forest Industries Berhad
- Chairman and Managing Director of Parkson Holdings Berhad

He is also the Chairman of Lion AMB Resources Berhad and ACB Resources Berhad and a Founding Trustee of The Community Chest, a company limited by guarantee incorporated for charity purposes.

Tan Sri William Cheng has a direct shareholding of 91,737 ordinary shares of RM1.00 each in the Company ("LCB Share") and an indirect interest in 1,016,070,922 LCB Shares. In addition, he also has an indirect interest in LCB Shares by virtue of (i) RM275,214,524 nominal value of redeemable convertible secured loan stocks with a right to convert into 55,042,904 new LCB Shares at a conversion price of RM5.00 for every one new LCB Share; and (ii) 10,169,407 warrants with a right to subscribe for one new LCB Share for every one warrant held at RM5.00 per new LCB Share. By virtue of his substantial interest in the Company, he is deemed to be interested in the subsidiaries of the Company, both wholly-owned and those set out on pages 130 and 131 of this Annual Report. He also has interest in a company which conducts similar business with the Group in the property development sector.

Tan Sri William Cheng is the uncle of Y. Bhg. Tan Sri Cheng Yong Kim, a Director of the Company.

Tan Sri William Cheng attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

**Tan Sri Cheng Yong Kim**

*Non-Independent Non-Executive Director*

Y. Bhg. Tan Sri Cheng Yong Kim, a Singaporean, aged 62, was appointed to the Board on 19 July 1982. He is also a member of the Company's Remuneration Committee.

Tan Sri Cheng obtained a Bachelor of Business Administration (Honours) degree from the University of Singapore in 1971. He has more than 30 years of experience in the business operations of The Lion Group encompassing steel, retail, property development, mining, tyre, motor, plantation and computer. For a period of seven years from 1988 to 1995, he was the Managing Director of Lion Fasteners Sdn Bhd, a company engaged in the business of manufacturing bolts and nuts. In 1990, he took up the role of President Director in PT Lion Metal Works Tbk, a public company listed on the Indonesia Stock Exchange, which is a manufacturer of steel furniture, building material and stamping products in Indonesia. He took on the position of Managing Director of Lion Industries Corporation Berhad in 1995 and in 1996, he was appointed the Executive Director of the Ceemax and the Likom group of companies which are involved in the manufacturing and marketing of computers, monitors and peripherals. In 2010, Tan Sri Cheng was appointed a council member of the Federation of Malaysian Manufacturers.

Tan Sri Cheng's other directorships in public companies are as follows:

- Managing Director of Lion Industries Corporation Berhad and Lion Diversified Holdings Berhad, both public listed companies
- Director of Lion AMB Resources Berhad and Hy-Line Berhad

Tan Sri Cheng has a direct shareholding of 541,903 LCB Shares and an indirect interest in 82,898,680 LCB Shares. In addition, he also has an indirect interest in LCB Shares by virtue of 638,200 warrants with a right to subscribe for one new LCB Share for every one warrant held at RM5.00 per new LCB Share.

Tan Sri Cheng is the nephew of Y. Bhg. Tan Sri William H.J. Cheng, the Chairman and Managing Director, and a major shareholder of the Company.

Tan Sri Cheng attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

**Datuk Emam Mohd Haniff bin Emam Mohd Hussain**

*Independent Non-Executive Director*

Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain, a Malaysian, aged 70, was appointed to the Board on 10 January 2003. He is also a member of the Company's Audit Committee and Nomination Committee.

Datuk Emam Mohd Haniff obtained a Bachelor of Arts (Honours) degree from the University of Malaya in 1966. He had served the Malaysian Government (Foreign Service) since 1966 up to his retirement in 1997 in various capacities both at home and in Malaysian diplomatic missions overseas. His last position was as High Commissioner of Malaysia to Singapore.

Datuk Emam Mohd Haniff is also a Director of Edaran Berhad and Kamdar Group (M) Berhad, both public listed companies.

Datuk Emam Mohd Haniff attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.



**Datuk Mohd Yusof bin Abd Rahaman**

*Independent Non-Executive Director*

Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman, a Malaysian, aged 65, was appointed to the Board on 1 August 2007. He is also a member of the Company's Audit Committee.

Datuk Mohd Yusof obtained a Bachelor of Arts (Honours) degree in History from the University of Science, Penang. He had served the Royal Malaysian Police - Special Branch for 36 years in various positions including staff officer, Assistant Director and Deputy Director. He retired as the Director Special Branch on 31 December 2006, a position he held for more than eight years. During his service with the Special Branch, Datuk Mohd Yusof had, on behalf of the Malaysian Government conducted bilateral and multi-lateral cooperation as well as joint-operations with foreign security agencies to serve the national interests of Malaysia.

Datuk Mohd Yusof attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

**Datuk Karownikaran @ Karunakaran Ramasamy**

*Independent Non-Executive Director*

Y. Bhg. Datuk Karownikaran @ Karunakaran Ramasamy, a Malaysian, aged 62, was appointed to the Board on 1 July 2008. He is also a member of the Company's Audit Committee.

Datuk R. Karunakaran obtained a Bachelor of Economics (Accounting) (Honours) degree from the University of Malaya in 1972. He joined the Malaysian Industrial Development Authority ("MIDA") in August 1972 and served in various positions including Deputy Director, Director, Deputy Director-General and Director-General. He also served as the Director of MIDA Singapore, Cologne (Germany) and London. Having served MIDA for about 36 years, Datuk R. Karunakaran retired as the Director-General of MIDA in June 2008, a position he held for about four years. During his service with MIDA, he was responsible for the promotion and coordination of the development of the manufacturing and services sectors in Malaysia including promoting domestic and foreign investment in Malaysia.

Datuk R. Karunakaran's other directorships in public companies are as follows:

- Integrated Logistics Berhad, Chemical Company of Malaysia Berhad, IOI Corporation Berhad and KNM Group Berhad, all public listed companies
- Maybank Investment Bank Berhad and Etiqa Insurance Berhad

Datuk R. Karunakaran attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

**Folk Fong Shing @ Kok Fong Hing**

*Independent Non-Executive Director*

Mr Folk Fong Shing @ Kok Fong Hing, a Malaysian, aged 80, was appointed to the Board on 6 June 2001. He is also the Chairman of the Company's Audit Committee, Remuneration Committee and a member of the Nomination Committee.

Mr Folk obtained a Masters Degree in Business Administration from the University of East Asia, Macau. He is a member of the Malaysian Institute of Accountants and a member of the Association of Australian Certified Practising Accountants. He has a total of 38 years of working experience in accounting, auditing, business advisory, company secretarial and tax compliance/tax investigation work; first as a senior officer with the Department of Inland Revenue and later as Senior Partner of a public accounting firm. He is also the author of "A Practical Handbook on Company Secretarial Practice" and "Directors of Public Listed Company-Legal Obligations & Responsibilities" both published by Leeds Publications in 1996 and 2002 respectively, and "The Story of My Life" published in 2008. He is presently writing a book on travel which is in three volumes and is expected to be completed by end-2012.

Mr Folk has an indirect interest in LCB Shares by virtue of 10,300 warrants with a right to subscribe for one new LCB Share for every one warrant held at RM5.00 per new LCB Share.

Mr Folk attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

Mr Folk who is due to retire at the forthcoming Annual General Meeting of the Company, will not seek re-appointment as Director of the Company.

**M. Chareon Sae Tang @ Tan Whye Aun**

*Non-Independent Non-Executive Director*

Mr M. Chareon Sae Tang @ Tan Whye Aun, a Malaysian, aged 73, was appointed to the Board on 4 May 1984. He is also the Chairman of the Company's Nomination Committee, and a member of the Audit Committee and Remuneration Committee.

Mr Tang obtained his Bachelor of Law degree from King's College, the University of London and is a Barrister-at-Law of the Inner Temple London. He has been in legal practice since 1968; first as a legal assistant in Messrs Shearn & Delamore, and later as a Partner at Messrs Chye, Chow Chung & Tang until 1976. Presently, he manages his own legal practice, Messrs C.S. Tang & Co.

Mr Tang has an indirect interest in 98,180 LCB Shares.

Mr Tang is also a Director of ACB Resources Berhad, a public company, and Tomei Consolidated Berhad, a public listed company.

Mr Tang attended all five (5) Board Meetings of the Company held during the financial year ended 30 June 2012.

Save as disclosed above, none of the Directors has (i) any interest in securities in the Company or its subsidiaries; (ii) any family relationship with any Director and/or major shareholder of the Company; (iii) any conflict of interests with the Company; and (iv) any conviction for offences within the past ten (10) years.

## CORPORATE GOVERNANCE STATEMENT

The Board of Directors (“Board”) recognises the importance of practising and maintaining good corporate governance to direct the businesses of the Group towards enhancing business prosperity and long term value for its shareholders. The Board is fully committed in ensuring that a high standard of corporate governance is practised and maintained throughout the Group as the underlying principle in discharging its responsibilities.

The Board is pleased to present below a description of how the Group has applied the principles of good governance and the extent to which it has complied with the best practices set out in the Malaysian Code on Corporate Governance (“Code”). These principles and best practices have been applied consistently throughout the financial year ended 30 June 2012 except where otherwise stated herein.

### 1. DIRECTORS

#### The Board

The Board is entrusted with the responsibility in leading and directing the Group towards realising long term shareholders’ values. The Board retains full and effective control of the Group’s strategic plans, overseeing the conduct of the Group’s businesses, implementing an appropriate system of risk management and ensuring the adequacy and integrity of the Group’s system of internal control.

The Board meets on a quarterly basis, with additional meetings convened as and when necessary. During the financial year ended 30 June 2012, five (5) Board Meetings were held and all the Directors attended all the Board Meetings held during the financial year. A brief profile of each member of the Board are set out in the Directors’ Profile section of this Annual Report.

#### Board Composition and Balance

The Board comprises seven (7) Directors, six (6) of whom are non-executive. The current Board composition complies with the Bursa Malaysia Securities Berhad (“Bursa Securities”) Main Market Listing Requirements (“Listing Requirements”). The broad range of experience, skills and knowledge of the Directors effectively facilitate the discharge of the Board’s stewardship.

Represented on the Board are four (4) independent non-executive Directors who bring their independent advice, views and judgement to bear on the decision-making process of the Group to ensure that a balanced and unbiased deliberation process is in place to safeguard the interests of other stakeholders. As and when a potential conflict of interest arises, it is mandatory practice for the Directors concerned to declare their interests and abstain from the decision-making process.

The Group Chairman also assumes the position of the Group’s Managing Director. He brings with him a wealth of over 35 years of experience in the business operations of the Group and possesses the calibre to ensure that policies and strategies approved by the Board are effectively implemented. In view of the vast experience of the Group Chairman/Managing Director, the Board considers the departure from the recommended practice of separating the functions as appropriate under the present circumstances.

#### Board Committees

The Board delegates certain functions to several committees, namely the Audit Committee, Nomination Committee and Remuneration Committee to support and assist in discharging its fiduciary duties and responsibilities. The respective committees report to the Board on matters considered and their recommendations thereon. The ultimate responsibility for the final decision on all matters, however, lies with the Board.

The Board may form other committees delegated with specific authorities to act on its behalf whenever required. These committees operate under approved terms of reference or guidelines set out by the Board.

## **1. DIRECTORS (continued)**

### **Supply of Information**

The Board, as a whole and its members in their individual capacities, have unrestricted access to complete information on a timely basis in the form and quality necessary for the discharge of their duties and responsibilities. Prior to each Board meeting, all Board members are furnished with the relevant documents and sufficient information to enable them to obtain a comprehensive understanding of the issues to be deliberated upon and senior management of the Group and external advisers are also invited to attend Board meetings to provide their professional views, advice and explanation on specific items on the agenda in order to arrive at an informed decision.

Besides direct access to management staff, external independent professional advisers are also made available to render their independent views and advice to the Board, whenever deemed necessary and under appropriate circumstances, at the Company's expense.

The Company Secretaries advise the Board on its duties and obligations, and the appropriate requirements, disclosures and procedures to be complied with in relation thereto. The Company Secretaries are also responsible in ensuring that Board meeting procedures are followed and that applicable rules and regulations are complied with.

### **Appointments to the Board**

The Nomination Committee is responsible for recommending the right candidates with the necessary mix of skills, experience and competencies to be appointed to the Board and Board Committees to ensure the effectiveness of the Board. Newly appointed Directors will be given an orientation programme to familiarise themselves with the Group's operations to better understand the Group's businesses.

The process of assessing the Directors is an on-going responsibility of the Nomination Committee and the Board.

The members and terms of reference of the Nomination Committee are presented on page 21 of this Annual Report.

### **Re-election of Directors**

In accordance with the Articles of Association of the Company, one-third (1/3) of the Directors shall retire from office at every annual general meeting and all Directors shall retire from office at least once in every three (3) years. Retiring Directors can offer themselves for re-election. Directors who are appointed by the Board during the financial year are subject to re-election by the shareholders at the next annual general meeting following their appointment.

### **Directors' Training**

All members of the Board have attended Bursa Securities' Mandatory Accreditation Programme.

The Directors are also encouraged to attend relevant external professional programmes as necessary to keep abreast of issues facing the changing business environment within which the Group operates.

## 1. DIRECTORS (continued)

### Directors' Training (continued)

During the financial year, the Directors had participated in the following seminars, forums, conferences and training programmes ("Programmes"):

Name of Directors	Programmes
Tan Sri William H.J. Cheng	<ul style="list-style-type: none"> <li>• 2011 National Entrepreneurs Convention</li> <li>• Forum on "China-ASEAN Business Leaders"</li> <li>• Seminar on "Youth Entrepreneurship and Business Opportunities in National Economic Transformation"</li> <li>• Forum on "Mediation by the Courts on Civil Cases"</li> <li>• Ministry of International Trade and Industry Minister's Brainstorming Session with Chinese Associations and Think Tanks</li> <li>• Seminar on "Competition Act 2010"</li> <li>• Forum on National Key Economic Areas ("NKEAs") "Wholesale &amp; Retail, Greater KL and Financial Services"</li> <li>• The Associated Chinese Chambers of Commerce and Industry of Malaysia (ACCCIM) 3rd Small and Medium Enterprise (SME) Conference on "Regeneration 2.1, Innovation, Talent and Market"</li> <li>• Forum on NKEAs: Tourism, Education and Health Care</li> <li>• The Lion Group In-house Directors' Training on:               <ol style="list-style-type: none"> <li>1. Key Amendments to Listing Requirements 2011</li> <li>2. Key Recommendations from Malaysian Code on Corporate Governance</li> </ol> </li> </ul>
Tan Sri Cheng Yong Kim	<ul style="list-style-type: none"> <li>• Khazanah Megatrends Forum 2011- Uncertainty as Normality: Navigating through complex interconnection</li> <li>• NUS Asian Business Series - The Rise of Asian Family Business: The Lippo's Experience</li> <li>• J.P. Morgan Seminar 2011</li> <li>• Federation of Malaysian Manufacturers ("FMM") Leadership Luncheon Talk on "Managing a Competitive Global Business"</li> <li>• The Lion Group In-house Seminar on "Talk on Competition Act, 2010"</li> <li>• The Boston Consulting Group's Energy &amp; Environment, Strategic Exchange - The New World of Global Gas</li> <li>• The Talent Roadmap 2020 Launch by the Prime Minister, YAB Dato' Seri Mohd Najib bin Tun Abdul Razak</li> <li>• Bursa - Advocacy Sessions on Disclosure for Chief Executive Officers and Chief Financial Officers</li> <li>• FMM Briefing on "Impact of Liquefied Natural Gas Imports on Pricing of Energy to Industrial Customers"</li> <li>• Invest Malaysia 2012 - Capitalise on ASEAN's Multinational Marketplace</li> <li>• The Lion Group In-house Directors' Training on:               <ol style="list-style-type: none"> <li>1. Key Amendments to Listing Requirements 2011</li> <li>2. Key Recommendations from Malaysian Code on Corporate Governance</li> </ol> </li> </ul>

**1. DIRECTORS (continued)**

**Directors' Training (continued)**

Name of Directors	Programmes
Datuk Emam Mohd Haniff bin Emam Mohd Hussain	<ul style="list-style-type: none"> <li>• Federation of Malaysian Manufacturers Leadership Luncheon Talk : Managing a Competitive Global Business</li> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Taking the Bull by the Horn: Addressing the Issue of Integrity</li> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Stand Up and Take Charge : Shareholders Rights to Shareholders Responsibilities</li> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Launch of CG Week and Sustainable Leadership - Standing Apart From Others</li> <li>• The Lion Group In-house Seminar on "Talk on Competition Act, 2010"</li> <li>• Bursa Malaysia's Half Day Governance Programme Series on "Role of the Audit Committee in Assuring Audit Quality"</li> <li>• The Lion Group In-house Directors' Training on:               <ol style="list-style-type: none"> <li>1. Key Amendments to Listing Requirements 2011</li> <li>2. Key Recommendations from Malaysian Code on Corporate Governance</li> </ol> </li> <li>• Bursa Malaysia's Half Day Governance Programme on "Corporate Governance Blueprint and Malaysian Code on Corporate Governance 2012"</li> </ul>
Datuk Mohd Yusof bin Abd Rahaman	<ul style="list-style-type: none"> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Stand Up and Take Charge : Shareholders Rights to Shareholders Responsibilities</li> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Launch of CG Week and Sustainable Leadership - Standing Apart From Others</li> <li>• Securities Commission-Bursa Malaysia CG Week 2011 - Oxford Union Style Corporate Governance Debate: Independent Directors are a myth</li> <li>• The Lion Group In-house Seminar on "Talk on Competition Act, 2010"</li> <li>• The Lion Group In-house Directors' Training on:               <ol style="list-style-type: none"> <li>1. Key Amendments to Listing Requirements 2011</li> <li>2. Key Recommendations from Malaysian Code on Corporate Governance</li> </ol> </li> </ul>
Datuk Karownikaran @ Karunikaran Ramasamy	<ul style="list-style-type: none"> <li>• Financial Institutions Directors' Education (FIDE) - Program on "Roles of the Board and Committees in Financial Reporting and Strategy" organised by The ICLIF Leadership and Governance Centre</li> <li>• Scrutinising Financial Statement Fraud and Detection of Red Flags for Directors and Officers of PLC's and Government Regulatory Agencies organised by Malaysian Institution of Corporate Governance (MICG)</li> <li>• The New Corporate Governance Blueprint and Regulatory Updates Seminar 2011 organised by MICG</li> <li>• Chemical Company of Malaysia Berhad ("CCM") - Group Directors &amp; Senior Management Training 2011 on "Competition Act and What it Means to CCM"</li> <li>• Integrated Logistic Berhad – Directors' and Management Training on :               <ol style="list-style-type: none"> <li>1) Corporate Governance Practice</li> <li>2) Overview of Malaysian Financial Reporting Standards</li> <li>3) Listing Requirements of Bursa Malaysia Securities Berhad</li> </ol> </li> <li>• Economic Council Working Group Roundtable Consultation on "Discussion on Strategy Package for Budget 2013 - Stimulating Private Sector Growth" organised by RAM Holdings Berhad</li> </ul>

## 1. DIRECTORS (continued)

### Directors' Training (continued)

Folk Fong Shing @  
Kok Fong Hing

- Securities Commission-Bursa Malaysia CG Week 2011 - Taking the Bull by the Horn: Addressing the Issue of Integrity
- Securities Commission-Bursa Malaysia CG Week 2011 - Stand Up and Take Charge : Shareholders Rights to Shareholders Responsibilities
- Securities Commission-Bursa Malaysia CG Week 2011 - Launch of CG Week and Sustainable Leadership - Standing Apart From Others
- Securities Commission-Bursa Malaysia CG Week 2011 - ASEAN Corporate Governance Scorecard and the Corporate Governance Ranking of ASEAN Public Listed Companies
- Securities Commission-Bursa Malaysia CG Week 2011 - The Continuing Corporate Governance Agenda - Next Steps for Asia
- Securities Commission-Bursa Malaysia CG Week 2011 - Reporting on Corporate Governance Practices : What Do People Want to Know?
- Securities Commission-Bursa Malaysia CG Week 2011 - Oxford Union Style Corporate Governance Debate : Independent Directors are a myth
- Securities Commission-Bursa Malaysia CG Week 2011 - Taking Socially Responsible Investment Practices Forward
- Securities Commission-Bursa Malaysia CG Week 2011 - Corporate Governance, Corporate Responsibility and Innovation : The Building Blocks for Economic Sustainability
- Securities Commission-Bursa Malaysia CG Week 2011 - Risk Management and Internal Controls : Are the Boards Aware What They Are Up Against?
- Securities Commission-Bursa Malaysia CG Week 2011 - How Business Solutions will Deliver the Vision of a Sustainable World
- Securities Commission-Bursa Malaysia CG Week 2011 - Nurture the Corporation, Assure the Stakeholders
- The Institute of Internal Auditors Malaysia Focus Group Meeting : Consultation paper on the Statement on Internal Control : Guidance for Directors of Public Listed Companies
- The Lion Group In-house Seminar on "Talk on Competition Act, 2010"
- The Lion Group In-house Directors' Training on:
  1. Key Amendments to Listing Requirements 2011
  2. Key Recommendations from Malaysian Code on Corporate Governance

M. Chareon Sae Tang @  
Tan Whye Aun

- Bursatra Sdn Bhd - Recent Amendments in the Listing Requirements 2011 - quarterly interim financial reporting
- The Lion Group In-house Directors' Training on:
  1. Key Amendments to Listing Requirements 2011
  2. Key Recommendations from Malaysian Code on Corporate Governance

In addition, the Company would arrange site visits for the Directors, whenever necessary, to enhance their understanding of the Group's businesses and have a better awareness of the risks associated with the Group's operations.

The Directors are also updated on a continuing basis by the Company Secretaries on new and/or revised requirements to the Listing Requirements as and when the same were advised by Bursa Securities ("Continuing Updates").

The Board views the aforementioned Programmes attended and/or participated by the Directors, and the Continuing Updates provided to the Directors as adequate to enhance the Directors' skills and knowledge to carry out their duties as Directors.

The Board will, on a continuing basis, evaluate and determine the training needs of each Director, particularly on relevant new laws and regulations, and essential practices for effective corporate governance and risk management to enable the Directors to sustain their active participation in board deliberations and effectively discharge their duties.

## 2. DIRECTORS' REMUNERATION

The Company has adopted the objective as recommended by the Code in determining the remuneration of executive Directors so as to ensure that it attracts and retains the Directors needed to manage the Company and the Group effectively. Directors do not participate in decisions regarding their own remuneration. The responsibilities for developing the remuneration policy and determining the remuneration packages of executive Directors lie with the Remuneration Committee. Nevertheless, it is the ultimate responsibility of the Board to approve the remuneration of these Directors. The members and terms of reference of the Remuneration Committee are presented on page 21 of this Annual Report.

Directors' fees are recommended by the Board for the approval by shareholders of the Company at the annual general meeting.

For confidentiality, the details of the Directors' remuneration are not disclosed for each individual Director. The transparency and accountability aspects of corporate governance applicable to Directors' remuneration recommended by the best practices of the Code are deemed appropriately served by the disclosures in the ensuing paragraphs.

The aggregate remuneration of Directors who served during the financial year ended 30 June 2012 are categorised as follows:

	<b>Fees RM'000</b>	<b>Salaries &amp; Other Emoluments RM'000</b>	<b>Total RM'000</b>
Executive Director	24	1,185	1,209
Non-executive Directors	210	–	210
	<u>234</u>	<u>1,185</u>	<u>1,419</u>

The number of Directors whose total remuneration fall into the respective bands are as follows:

<b>Range of Remuneration (RM)</b>	<b>Number of Directors</b>	
	<b>Executive</b>	<b>Non-executive</b>
25,000 & below	–	1
25,001 – 50,000	–	5
1,200,001 – 1,250,000	1	–

## 3. RELATIONS WITH SHAREHOLDERS AND INVESTORS

The annual general meeting is the principal forum for dialogue with shareholders. Shareholders are provided with an opportunity to participate in the question and answer session at which shareholders may raise questions regarding the proposed resolutions at the meeting as well as on matters relating to the Group's businesses and affairs. The Chairman and the Board members are in attendance to respond to shareholders' queries.

The Group also values dialogues with institutional investors, fund managers and analysts. The Group has been practising open discussions with investors/fund managers/analysts upon request. In this regard, information is disseminated with strict adherence to the disclosure requirements of Bursa Securities.

The Company's homepage at [www.lion.com.my/lioncor](http://www.lion.com.my/lioncor) provides easy access to corporate information pertaining to the Group and its activities.

The Board has identified the Company Secretaries to whom concerns may be conveyed and who would bring the same to the attention of the Board.



#### **4. ACCOUNTABILITY AND AUDIT**

The Audit Committee supports the Board in its responsibility to oversee the financial reporting and the effectiveness of the internal controls of the Group. The Audit Committee comprises five (5) Directors, majority of whom are independent. The terms of reference and activities of the Audit Committee are set out in the Audit Committee Report on pages 17 to 20 of this Annual Report.

##### **Financial Reporting**

The Board aims to present a balanced and clear assessment of the Group's position and prospect to the Company's shareholders through the annual financial statements and quarterly announcements. The Board is also responsible in ensuring that the accounting records of the Group are properly kept. The Board discusses and reviews the recommendations proposed by the Audit Committee prior to the adoption of the financial statements of the Group and of the Company.

##### **Directors' Responsibility in Financial Reporting**

The Board is satisfied that for the financial year ended 30 June 2012, the financial statements presented give a true and fair view of the state of affairs, results and cash flows of the Group and of the Company. In preparing the financial statements, the Group has applied, on a consistent basis, the applicable approved accounting standards and the provisions of the Companies Act, 1965.

##### **Internal Control**

The Board has overall responsibility in maintaining a sound internal control system for the Group to achieve its objectives within an acceptable risk profile as well as safeguarding shareholders' investment and the Group's assets. An overview of the state of internal control within the Group is set out in the Statement on Internal Control on page 16 of this Annual Report.

##### **Relationship with the Auditors**

The Board has established a formal and transparent relationship with the auditors. The Audit Committee recommends the appointment of the external auditors and their remuneration. The appointment of the external auditors is subject to the approval of shareholders at the annual general meeting whilst their remuneration is determined by the Board. While the internal auditors attend all meetings of the Audit Committee, the external auditors meet with the Audit Committee at least twice a year and attend the annual general meeting of the Company.

## STATEMENT ON INTERNAL CONTROL

### Introduction

The Board of Directors (“Board”) acknowledges the importance of maintaining a sound system of internal control to safeguard shareholders’ investments and the Group’s assets. Guided by the *Statement on Internal Control: Guidance for Directors of Public Listed Companies*, the Board is pleased to present the Statement on Internal Control of the Group (excluding associated companies, as the Board does not have control over their operations) pursuant to the Bursa Malaysia Securities Berhad Main Market Listing Requirements.

### Board Responsibility

The Board affirms its overall responsibility for the Group’s system of internal control and risk management, and for reviewing the adequacy and integrity of these systems. However, in view of the inherent limitations in any system, such system of internal control is designed to manage rather than to eliminate risks that may impede the achievement of the Group’s objectives. The system can therefore only provide reasonable and not absolute assurance against material misstatements, frauds or losses. The system of internal control covers risk management and financial, organisational, operational and compliance controls.

The Board confirms that there is an on-going process of identifying, evaluating and managing significant risks by the management. This process has been put in place for the year and is reviewed periodically by the Board through its Audit Committee which is supported by the Internal Auditors.

### Risk Management

The Board regards risk management as an integral part of business operations. A Corporate Risk Management Framework was developed and documented via a Corporate Risk Management Manual which sets out in a comprehensive manner the process adopted by the Group towards risk identification, evaluation, control and monitoring. The Risk Management Committee continues to play a pivotal role in overseeing the implementation of the risk management framework, periodically reviewing the risk management scorecards and reporting the status to the Audit Committee.

### Control and Monitoring Process

The Board is committed to maintaining a strong internal control structure for the proper conduct of the Group’s business operations. The key elements include:

- An operational structure with defined lines of responsibility and delegation of authority together with a hierarchical structure of reporting and accountability
- Internal policies and procedures that are regularly updated to reflect changing risks or resolve operational deficiencies including to clearly define limits of authority
- A detailed budgeting process which requires all business units to prepare budget and business plan on an annual basis
- Review of key business variables and the monitoring of the achievements of the Group’s performance on a quarterly basis by the Board and the Audit Committee
- Confirmation of the effectiveness of internal control and risk assessment process by the chief executive officer or general manager of key operating companies by way of completion of the Internal Control – Self-Assessment Questionnaire on an annual basis
- Periodic examination of business processes and system of internal control by the internal audit function which regularly submits its reports to the Audit Committee
- Adequate insurance and physical safeguards on major assets are in place to ensure assets of the Group are sufficiently covered
- A Code of Ethics for all employees which defines the ethical standards and conduct at work
- A Whistleblower Policy established under the Human Resource Policy Manual which defines the rights of informants and also the protections accorded them. The channels of escalation are also documented to encourage and enable concerned parties to report any wrongdoings so that they can be properly addressed

### Conclusion

The Board is of the view that the system of internal control in place is generally satisfactory and sufficient to safeguard all stakeholders’ interest.

## AUDIT COMMITTEE REPORT

### COMPOSITION

As at the date of this Annual Report, the composition of the Audit Committee is as follows:

- **Members**

Mr Folk Fong Shing @ Kok Fong Hing  
*(Chairman, Independent Non-Executive Director)*

Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain  
*(Independent Non-Executive Director)*

Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman  
*(Independent Non-Executive Director)*

Y. Bhg. Datuk Karownakaran @ Karunakaran Ramasamy  
*(Independent Non-Executive Director)*

Mr M. Chareon Sae Tang @ Tan Whye Aun  
*(Non-Independent Non-Executive Director)*

The composition of the Audit Committee complies with Chapter 15 of the Bursa Malaysia Securities Berhad ("Bursa Securities") Main Market Listing Requirements ("Listing Requirements").

- **Secretaries**

The Secretaries of Lion Corporation Berhad, Ms Chan Poh Lan and Puan Yasmin Weili Tan binti Abdullah, are also Secretaries of the Audit Committee.

### TERMS OF REFERENCE

- **Membership**

The Audit Committee shall be appointed by the Board from amongst their number and shall consist of not less than three (3) members, all of whom shall be non-executive Directors with a majority of them being independent Directors. The composition of the Audit Committee shall fulfill the requirements as prescribed in the Listing Requirements. The members of the Audit Committee shall elect a chairman among themselves who is an independent Director.

- **Meetings and Minutes**

The Audit Committee shall meet at least four (4) times annually and the Chief Internal Auditor and the Chief Financial Officer shall normally be invited to attend the meetings. A majority of independent Directors present shall form a quorum. The Audit Committee shall meet with the external auditors without the executive Board members being present at least twice a year.

Minutes of each meeting shall be kept and distributed to each member of the Audit Committee and the Board. The Chairman of the Audit Committee shall report on each meeting to the Board.

- **Authority**

In conducting its duties and responsibilities, the Audit Committee shall have:

- (a) the authority to investigate any matter within its terms of reference.
- (b) the resources which are required to perform its duties.
- (c) full and unrestricted access to any information pertaining to the Company and the Group.
- (d) direct communication channels with the external and internal auditors.
- (e) the right to obtain independent professional or other advice as necessary.
- (f) the right to invite other Directors and/or management of the Company to attend any particular Audit Committee meeting to discuss specific issues.
- (g) the right to be able to meet with the external auditors, internal auditors or both, excluding the attendance of other Directors or employees of the Company, whenever deemed necessary.

- **Duties**

The duties of the Audit Committee are:

- (a) To consider the appointment, resignation and dismissal of external auditors and the audit fee.
- (b) To discuss with the external auditors, prior to the commencement of audit, the nature and scope of audit and to ensure co-ordination of audit where more than one audit firm is involved.
- (c) To review and assess the annual and quarterly financial statements prior to the approval of the Board, focusing on:
  - going concern assumption
  - compliance with accounting standards and regulatory requirements
  - changes in accounting policies and practices
  - significant issues arising from audit
- (d) To discuss problems and reservations arising from the interim and final audits, and any matter the auditors may wish to discuss excluding the attendance of other Directors and employees of the Company, whenever deemed necessary.
- (e) To review the external auditors' management letter and management's response thereto.
- (f) To establish the following with the internal audit function:
  - review the adequacy of the scope, functions, competency and resources of the internal audit function and that it has the necessary authority to carry out its work
  - review internal audit programme
  - ensure co-ordination of external audit with internal audit
  - consider the major findings of internal audit reviews/investigations and management's response, and ensure that appropriate actions are taken on the recommendations of the internal audit function
- (g) To review any related party transaction and conflict of interests situation that may arise within the Company and the Group.
- (h) To consider the appointment of independent advisers for corporate proposals involving related parties.
- (i) To assess the quality and effectiveness of the system of internal control and efficiency of operations, and to review the risk policy and implementation of the risk management framework.
- (j) To promptly report to Bursa Securities on any matter where the Audit Committee is of the view that the matter reported by it to the Board has not been satisfactorily resolved resulting in a breach of the Listing Requirements.
- (k) To review any appraisal or assessment of the performance of the members of the internal audit function, approve any appointment or termination of senior staff members of the internal audit function and be informed of any resignation of senior internal audit staff members and reasons thereof.
- (l) To perform any other such function as may be directed by the Board.

## ACTIVITIES DURING THE FINANCIAL YEAR

During the financial year under review, six (6) Audit Committee Meetings were held at which full attendance were recorded for all the members.

The Audit Committee carried out its duties in accordance with its Terms of Reference during the year.

The main activities undertaken by the Audit Committee during the year were as follows:

- **Financial Results**
  - (a) Reviewed the interim unaudited financial statements of the Group prior to recommending them for approval by the Board.
  - (b) Reviewed the annual financial statements of the Group prior to submission to the Board for its consideration and approval focusing particularly on changes in or implementation of major accounting policies, significant and unusual events and compliance with applicable accounting standards approved by the Malaysian Accounting Standards Board (“MASB”) and other legal requirements.
- **Internal Audit**
  - (a) Reviewed the annual audit plan to ensure adequate scope and coverage on the activities of the Group, taking into consideration the assessment of key risk areas.
  - (b) Reviewed the audit programmes, resource requirements and skill levels of the internal auditors for the year and assessed the performance of the internal audit function.
  - (c) Reviewed the internal audit reports, audit recommendations made and management’s response to these recommendations and actions taken to improve the system of internal control and procedures.
  - (d) Monitored the implementation of the audit recommendations to ensure that all key risks and controls have been addressed.
  - (e) Reviewed the Internal Control – Self-Assessment ratings submitted by the respective operations management.
- **External Audit**
  - (a) Reviewed with external auditors the audit planning memorandum covering the audit objectives and approach, audit plan, key audit areas and relevant technical pronouncements and accounting standards issued by MASB.
  - (b) Reviewed with external auditors the results of the audit and the audit report in particular, accounting issues and significant audit adjustments arising from the external audit.
  - (c) Reviewed with external auditors the memorandum of comments and recommendations arising from their study and evaluation of the system of internal and accounting controls together with management’s response to the findings of the external auditors.
  - (d) Evaluated the performance of the external auditors and made recommendations to the Board on their appointment and remuneration.
  - (e) Convened meetings with the external auditors without executive Board members and management being present to discuss issues arising from their review.

- **Risk Management**

Reviewed the Corporate Risk Scorecard of key operations and the mitigating controls to address identified risks.

- **Related Party Transactions**

Reviewed related party transactions entered into by the Group. Reviewed recurrent related party transactions of a revenue or trading nature on a quarterly basis for compliance under the Shareholders' Mandate.

- **Material Transactions**

Reviewed material transactions entered into by the Group.

## **INTERNAL AUDIT FUNCTION**

The internal audit function is undertaken by the Group Management Audit Department ("GMA Department"). Its principal activity is to perform regular and systematic reviews of the system of internal control so as to provide reasonable assurance that such system continues to operate satisfactorily and effectively.

The purpose, authority and responsibility of the internal audit function as well as the nature of the assurance activities provided by the function are articulated in the Internal Audit Charter.

In discharging its function, the GMA Department adopts the *International Standards for the Professional Practice of Internal Auditing* as well as established auditing guidelines to enhance its competency and proficiency.

A risk-based audit plan is tabled to the Audit Committee for approval on an annual basis. The audit plan covers key operational and financial activities that are significant to the overall performance of the Group and is developed to ensure adequate coverage on a regular basis. Key risk areas are continuously identified and prioritised to ascertain the scope of the audit activities through the adoption by the operation management of the Internal Control – Self-Assessment Questionnaire and the Strategic Corporate Risk Management Scorecard.

During the financial year, the internal auditors had conducted independent reviews and evaluated risk exposures relating to the Group's governance, operations and information system as follows:

- Reliability and integrity of financial and operational information
- Effectiveness and efficiency of operations
- Safeguarding of assets
- Compliance with set policies and procedures
- Identification of opportunities to improve the operations and processes
- Investigations and special audit reviews

The internal auditors also established follow-up review to monitor and to ensure that internal audit recommendations are effectively implemented.

The internal audit activities have been carried out according to the internal audit plan approved by the Audit Committee for the financial year.

The total cost incurred in managing the internal audit function of the Group for the financial year was RM368,000.

## NOMINATION COMMITTEE

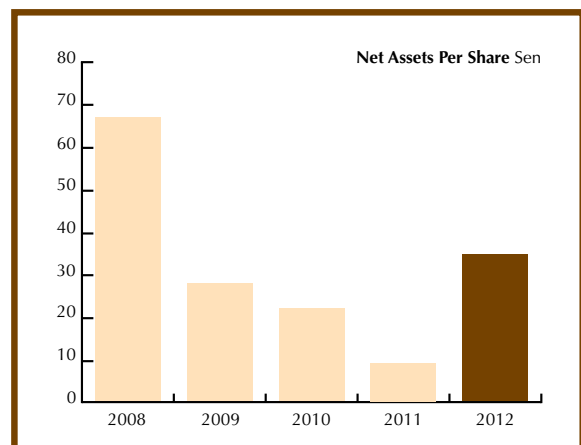
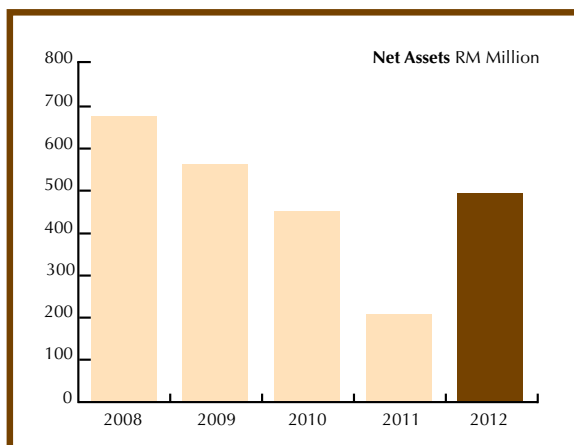
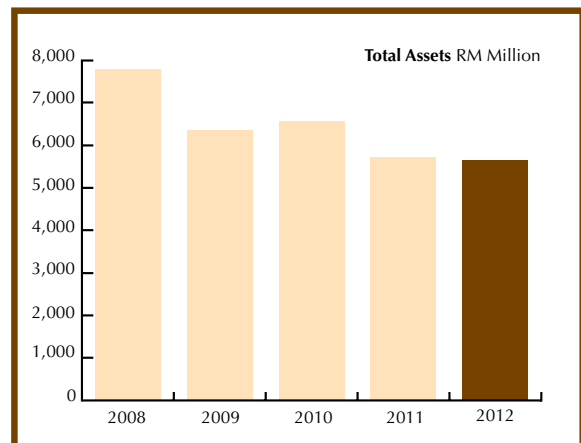
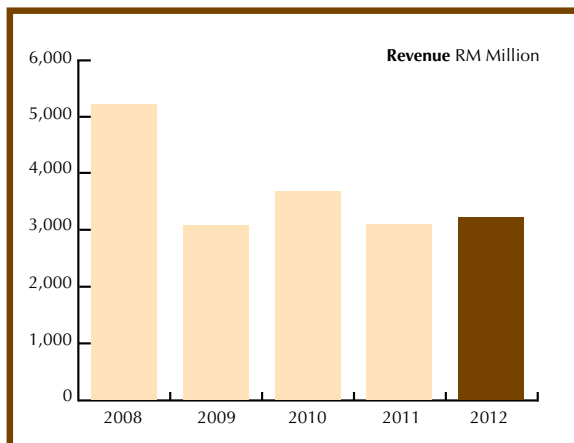
<b>Chairman</b>	:	Mr M. Chareon Sae Tang @ Tan Whye Aun <i>(Non-Independent Non-Executive Director)</i>
<b>Members</b>	:	Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain <i>(Independent Non-Executive Director)</i>  Mr Folk Fong Shing @ Kok Fong Hing <i>(Independent Non-Executive Director)</i>
<b>Terms of Reference</b>	:	<ul style="list-style-type: none"> <li>• To recommend to the Board, candidates for directorships in Lion Corporation Berhad</li> <li>• To consider, in making its recommendations, candidates for directorships proposed by the Chief Executive Officer and, within the bounds of practicability, by any other senior executive or any Director or shareholder</li> <li>• To recommend to the Board, Directors to fill the seats on Board Committees</li> <li>• To assist the Board in reviewing on an annual basis, the required mix of skills and experience and other qualities, including core competencies which non-executive Directors should bring to the Board</li> <li>• To assess, on an annual basis, the effectiveness of the Board as a whole, the committees of the Board and the contribution of each individual Director, based on the process and procedure laid out by the Board</li> </ul>

## REMUNERATION COMMITTEE

<b>Chairman</b>	:	Mr Folk Fong Shing @ Kok Fong Hing <i>(Independent Non-Executive Director)</i>
<b>Members</b>	:	Y. Bhg. Tan Sri Cheng Yong Kim <i>(Non-Independent Non-Executive Director)</i>  Mr M. Chareon Sae Tang @ Tan Whye Aun <i>(Non-Independent Non-Executive Director)</i>
<b>Terms of Reference</b>	:	<ul style="list-style-type: none"> <li>• To recommend to the Board, the remuneration of the executive Directors in all its forms, drawing from outside advice as necessary</li> <li>• To carry out other responsibilities, functions or assignments as may be defined by the Board from time to time</li> </ul>

## 5 YEARS GROUP FINANCIAL HIGHLIGHTS

Financial years ended 30 June		2008	2009	2010	2011	2012
Revenue	(RM'000)	5,233,782	3,099,585	3,703,121	3,118,550	<b>3,235,355</b>
Profit/(Loss) before tax	(RM'000)	9,992	(1,256,167)	(144,654)	(348,481)	<b>(597,616)</b>
Profit/(Loss) after tax	(RM'000)	24,844	(1,215,472)	(152,136)	(283,610)	<b>(524,737)</b>
Net profit/(loss) attributable to owners of the Company	(RM'000)	14,710	(1,041,527)	(112,812)	(233,907)	<b>(461,207)</b>
Total assets	(RM'000)	7,809,257	6,369,167	6,597,133	5,746,313	<b>5,658,507</b>
Net assets	(RM'000)	674,060	560,570	447,636	204,346	<b>490,797</b>
Total borrowings	(RM'000)	3,950,950	2,989,168	2,908,480	2,807,162	<b>2,786,766</b>
Earnings/(Loss) per share	(Sen)	7.3	(397.8)	(29.7)	(61.5)	<b>(67.6)</b>
Net assets per share	(Sen)	67	28	22	9	<b>35</b>





## THE GROUP'S BUSINESSES



- Aerial view of Megasteel Sdn Bhd, the country's only integrated flat steel mill producing hot rolled and cold rolled coils (inset) in Banting, Selangor.
- *Pemandangan dari udara kilang Megasteel Sdn Bhd, satu-satunya kilang besi rata bersepadu di negara yang mengeluarkan gegelung gelekkan panas dan sejuk (gambar kecil) di Banting, Selangor.*



- Steel fabricated products ranging from industrial rackings to office furniture and mobile safes from Lion Steelworks Sdn Bhd.
- *Rangkaian produk fabrikasi besi merangkumi rak industri, perabot pejabat serta peti keselamatan mudah alih daripada Lion Steelworks Sdn Bhd.*



- Bandar Mahkota Cheras, a freehold self-contained integrated township development at 9th Mile Jalan Cheras in Kuala Lumpur.
- *Perbandaran bersepadu dengan pegangan bebas, Bandar Mahkota Cheras terletak di Batu 9, Jalan Cheras, Kuala Lumpur.*

## PENYATA PENERUSI

Bagi pihak Lembaga Pengarah, saya membentangkan Laporan Tahunan dan Penyata Kewangan Beraudit Lion Corporation Berhad ("LCB") bagi tahun kewangan berakhir 30 Jun 2012.

### PRESTASI KEWANGAN

Tahun dalam kajian menyaksikan industri besi tempatan melalui satu tempoh yang sangat mencabar di tengah-tengah senario berlakunya lebih keupayaan pengeluaran, harga bahan mentah yang tidak menentu dan kos pengeluaran yang lebih tinggi berpunca daripada kenaikan kos bahan api. Ketika permintaan luar hanya menunjukkan tanda-tanda berlaku peningkatan yang kecil dalam jangka masa terdekat dan permintaan terhadap keluli di China kekal tidak menggalakkan atau sekadar 'suam-suam kuku' sahaja, kebanyakan pengeluar besi bergelut untuk mengelakkan diri daripada terus mengalami kerugian.

Megasteel Sdn Bhd ("Megasteel"), pengeluar tunggal gegelung gelek panas negara yang juga anak syarikat dan penyumbang hasil utama Kumpulan, turut tidak terlepas daripada mengalami persekitaran operasi yang menjejaskan. Megasteel terpaksa mengurangkan pengeluaran secara ketara akibat kegiatan lambakan berterusan yang sewenang-wenangnya di dalam pasaran tempatan oleh para pengimport yang tidak bertanggungjawab dengan mengeksploitasi kelemahan-kelemahan yang ada dalam peraturan import. Berikutan itu, Kumpulan telah mengalami kerugian sebelum cukai yang lebih tinggi berjumlah RM598 juta berbanding RM348 juta pada tahun lepas meskipun perolehannya meningkat sedikit dari RM3.1 bilion ke RM3.2 bilion.

Syarikat bersekutu utama kita, Lion Industries Corporation Berhad, yang terlibat terutamanya dalam pengeluaran produk besi panjang dan besi briket panas, juga berdepan dengan masalah kemerosotan margin disebabkan oleh peningkatan tinggi kos pengeluaran dan kegiatan lambakan. Dengan mengambil kira kerugian rosot nilai dalam pelaburan yang disebut harga, Kumpulan menanggung bahagian kerugian sebanyak RM5 juta berbanding keuntungan RM67 juta dalam tahun kewangan yang lalu.

Perbincangan dengan pelbagai pihak asing untuk merasionalisasikan perniagaan besi Kumpulan masih berjalan dan sekiranya berjaya, Kumpulan akan dapat mengukuhkan kedudukan kewangan dan keberkesanan kosnya.

### PERKEMBANGAN KORPORAT

Sepanjang tahun kewangan dalam kajian, Kumpulan telah melaksanakan peristiwa-peristiwa korporat penting seperti berikut:

- (i) Cadangan pengurangan nilai setara saham biasa sedia ada bernilai RM1.00 setiap satu dalam Syarikat ("Saham LCB ") kepada RM0.20 sesaham dengan membatalkan baki RM0.80 setiap satu, sebelum disatukan dengan setiap lima (5) Saham LCB bernilai RM0.20 setiap satu ke dalam satu Saham LCB bernilai RM1.00 ("Cadangan Pembentukan Semula Modal LCB");
- (ii) Cadangan skim penyelesaian berjumlah RM936,009,129 bagi hutang belum dibayar Megasteel kepada para pemiutang tanpa sekuriti dengan cara berikut:
  - (a) terbitan satu (1) saham baru LCB (selepas Cadangan Pembentukan Semula Modal LCB) ("Cadangan Skim Penyelesaian Saham"); dan
  - (b) Pembayaran tunai tertunda sebanyak RM0.20 oleh Megasteel ("Cadangan Skim Penyelesaian Tunai"),
 bagi setiap RM1.00 yang belum dilunaskan di bawah skim penyusunan.

Cadangan Pembentukan Semula Modal LCB telah diselesaikan pada 2 Mac 2012.

Cadangan Skim Penyelesaian Saham telah selesai pada 6 Mac 2012 berikutan peruntukan 936,009,129 saham baru biasa bernilai RM1.00 sesaham dalam modal Syarikat terhadap pelaksanaan Skim Kreditor Megasteel pada 5 Mac 2012 dan penyeranaan serta sebut harga saham-saham berkenaan pada 6 Mac 2012.

Berikutan itu, modal terbitan dan berbayar LCB telah berubah daripada RM1,900,949,631 dibahagikan kepada 1,900,949,631 saham biasa bernilai RM1.00 setiap satu kepada RM1,316,198,949 dibahagikan kepada 1,316,198,949 saham biasa bernilai RM1.00 setiap satu.

### KAJIAN OPERASI

Kumpulan melibatkan diri terutamanya dalam aktiviti-aktiviti berikut:

- Pembuatan dan penjualan gegelung gelek panas, gegelung gelek sejuk dan produk berkaitan besi yang lain ("**Besi**");
- Pembangunan hartanah ("**Hartanah**");
- Pembuatan dan penjualan peralatan pejabat, produk peralatan keselamatan dan produk berkaitan besi ("**Perabot**"); dan
- Pegangan pelaburan, pendaftaran saham dan perkhidmatan kesetiausahaan (2011 : termasuk perniagaan kenderaan komersial) ("**Lain-lain**").

(RM'Juta)	Perolehan		Keuntungan/ (Kerugian) Operasi	
	2012	2011	2012	2011
Besi	<b>3,163</b>	3,017	<b>(349)</b>	(146)
Hartanah	<b>39</b>	68	<b>17</b>	29
Perabot	<b>33</b>	31	<b>0.1</b>	0.4
Lain-lain (*)	<b>0.2</b>	3	<b>4</b>	8
	<b>3,235</b>	3,119	<b>(328)</b>	(108)

("Keuntungan/(kerugian) Operasi" merujuk kepada keuntungan/(kerugian) operasi sebelum mengambil kira faedah, pendapatan pelaburan, bahagian hasil kewangan syarikat-syarikat sekutu dan pencukaian)

(\*) 2011: Keuntungan yang lebih tinggi disebabkan terutamanya oleh hasil pelupusan operasi perniagaan kenderaan

### Bahagian Besi

Keadaan ekonomi global kekal lemah sejak beberapa tahun yang lalu di sebalik usaha bersepadu dilakukan oleh negara-negara Eropah untuk membendung krisis hutang yang teruk dan juga usaha kerajaan Amerika Syarikat ("AS") memulihkan semula ekonominya. Penggunaan produk-produk besi rata perlahan selari dengan permintaan yang buruk di peringkat antarabangsa dan tahap pembangunan yang rendah di negara-negara maju dan juga China.

Operasi besi Kumpulan, yang terutamanya terlibat dalam pembuatan dan jualan gegelung gelek panas ("HRC"), gegelung gelek sejuk ("CRC") dan produk lain berkaitan besi, menyaksikan satu lagi tahun kewangan yang luar biasa sukarnya. Prestasi bagi tahun dalam kajian terjejas dengan teruk oleh permintaan domestik dan antarabangsa yang lemah. Berikutan berlakunya penawaran berlebihan dan tiadanya pertumbuhan di seluruh dunia, kebanyakan negara pengeluar besi bertindak dengan memperkenalkan pelbagai halangan dan melaksanakan langkah-langkah tindak balas bertujuan melindungi industri domestik masing-masing dan menjadikan mereka kebal daripada ancaman luar.

Di dalam negara, permintaan yang rendah diburukkan lagi oleh kegiatan lambakan secara berleluasa oleh para pengeluar besi asing. Ini telah menyebabkan perniagaan Kumpulan terjejas teruk dari segi penguasaan pasaran, penggunaan kapasiti dan kedudukan aliran tunai. Bersama-sama dengan kerugian rosot nilai muhibah berjumlah RM140 juta akibat kerugian berterusan yang ditanggung oleh operasi besi, Bahagian mencatatkan kerugian operasi yang lebih tinggi sebanyak RM349 juta berbanding RM146 juta pada tahun sebelum ini.

Berikutan masalah yang dihadapi oleh industri besi tempatan, Kementerian Perdagangan Antarabangsa dan Industri ("MITI") telah melantik konsultan untuk melakukan satu kajian mendalam ke arah merumuskan dasar besi yang lebih berkesan dan mekanisme yang membolehkan para pemain industri tempatan menjadi lebih kompetitif dan setanding dengan pesaing di peringkat serantau di tengah-tengah kemasukan barangan import yang lebih murah. Kajian itu telah dimuktamadkan dan dibentangkan kepada pihak Kerajaan untuk dilaksanakan.

### Bahagian Hartanah

Bahagian Hartanah terlibat dalam memajukan sebuah perbandaran utama yang dikenali sebagai 'Bandar Mahkota Cheras'. Projek ini terletak di sebuah lokasi strategik iaitu sekitar Batu 9 Jalan Cheras, Kuala Lumpur dan berhampiran Kelab Golf Sungai Long. Perbandaran serba lengkap dengan pegangan hak milik bebas ini menawarkan kehidupan desa dengan pelbagai kemudahan.

Pasaran hartanah Malaysia telah memperlihatkan pertumbuhan yang kukuh sejak beberapa tahun yang lalu. Bagaimanapun, semasa tahun kewangan, pasaran mulai stabil berikutan tindakan yang diambil oleh Bank Negara Malaysia untuk mengurangkan peningkatan mendadak harga hartanah.

Dalam jangka masa terdekat, pasaran dijangka kekal stabil dengan terdapat potensi pertumbuhan bagi lokasi-lokasi terpilih dan produk-produk yang mempunyai pasarannya tersendiri. Bahagian ini akan membangunkan kediaman yang menawarkan seni bina perbandaran yang lebih moden dan siri kediaman gaya hidup untuk memenuhi pasaran tersebut.

### Bahagian Perabot

Bahagian Perabot mencatatkan perolehan yang agak mendatar bagi tahun kewangan dalam kajian memandangkan permintaan bagi perabot keluli kekal pendam dan bersaing. Pasaran domestik dan eksport tidak menggalakkan sepanjang tahun kewangan dengan adanya persaingan sengit dan tekanan daripada segi harga oleh para pengeluar lain di dalam dan luar negara.

Untuk kekal berdaya saing, Bahagian ini akan terus menumpukan kepada penyertaan secara aktif dalam tender projek, kawalan kos, menambah baik kualiti produk dan penghantaran tepat pada masa selain memperkenalkan produk baru dan mengeluarkan produk dengan ciri-ciri nilai tambah lebih baik yang menyasarkan kepada pasaran khusus.

## TANGGUNGJAWAB SOSIAL KORPORAT

### Tanggungjawab Sosial Korporat

Kami memperakui pentingnya Tanggungjawab Sosial Korporat ("CSR") sebagai sebahagian daripada operasi perniagaan dan komited dalam menyokong inisiatif-inisiatif tersebut yang menambah baik masyarakat dan alam sekitar.

### Masyarakat

Dalam menjalankan kegiatan perniagaannya, Kumpulan sentiasa peka akan tanggungjawabnya sebagai warga korporat dalam memberi sumbangan kepada masyarakat di samping meningkatkan keuntungan dan nilai pemegang saham. Kumpulan memberi tumpuan kepada usaha membantu masyarakat dalam bidang pendidikan dan penjagaan kesihatan melalui dua buah Yayasan yang ditubuhkan oleh Syarikat-syarikat Kumpulan Lion yang mana Kumpulan merupakan salah satu daripada ahlinya.

Yayasan Lion-Parkson mengagihkan dana untuk pelbagai tujuan seperti pendidikan, kebajikan dan penyelidikan saintifik; dan pada setiap tahun menawarkan biasiswa kepada bakal graduan universiti tempatan. Tabung Bantuan Perubatan Kumpulan Lion menyediakan bantuan kewangan kepada golongan yang kurang bernasib baik untuk mendapatkan rawatan perubatan termasuk pembedahan, pembelian peralatan perubatan dan ubat-ubatan. Tabung juga menaja program kesihatan kemasyarakatan seperti kem kesihatan dan pembelian mesin-mesin dialisis untuk Pusat Dialisis yang menawarkan perkhidmatan secara bersubsidi kepada pesakit buah pinggang.

### Alam sekitar

Kumpulan amat prihatin terhadap isu alam sekitar dengan memberi penekanan kepada penggunaan teknologi terkini dan menerima pakai amalan perniagaan yang mesra alam. Operasi-operasi Kumpulan mematuhi undang-undang dan peraturan alam sekitar yang diguna pakai oleh industri kendaliannya. Ini termasuk pengurusan pelepasan asap, pengurangan sisa buangan dan program pemuliharaan.

Kumpulan mengguna pakai peraturan-peraturan keselamatan, kesihatan dan alam sekitar secara sistematik, diperkukuhkan dengan latihan dan pengawasan berterusan untuk memastikan keselamatan dan kesejahteraan para pekerja.

## PROSPEK

Tinjauan untuk pasaran besi kekal mencabar di tengah-tengah ketidakpastian yang menyelubungi pemulihan perlahan dalam ekonomi AS, krisis hutang kerajaan zon Euro yang berlanjutan dan kegiatan lambakan berterusan di dalam pasaran tempatan oleh pengeksport

asing. Bagaimanapun, Kumpulan yakin Kerajaan akan melaksanakan dasar besi kebangsaan yang baik dan berkesan untuk menangani isu dan kebimbangan para pengeluar besi tempatan. Pada masa yang sama, Kerajaan dijangka memperbaiki kelemahan dan ketirisan yang ada dalam peraturan import dan membolehkan pengeluar besi tempatan maju dengan lebih baik. Pelaksanaan pelbagai projek infrastruktur yang mega oleh Kerajaan akan menyediakan sandaran penting bagi momentum pertumbuhan untuk penggunaan besi lebih tinggi. Oleh itu, Lembaga Pengarah optimistik namun tetap berwaspada bahawa persekitaran operasi akan bertambah baik untuk tahun kewangan akan datang.

Bahagian Hartanah dan Perabot kita dijangka mampu mengekalkan prestasi yang sederhana.

## LEMBAGA PENGARAH

Pada Mesyuarat Agung Tahunan akan datang, Encik Folk Fong Shing @ Kok Fong Hing yang telah berkhidmat dengan Lembaga Pengarah lebih daripada 9 tahun sebagai Pengarah Bebas Bukan Eksekutif akan bersara dan tidak memohon untuk dilantik semula sebagai Pengarah Syarikat. Encik Folk ialah Pengerusi Jawatankuasa Audit dan Jawatankuasa Ganjaran dan ahli Jawatankuasa Pencalonan Syarikat. Bagi pihak Lembaga Pengarah, saya ingin merakamkan penghargaan ikhlas saya atas sumbangan tidak ternilai beliau sepanjang tempoh sebagai Pengarah Syarikat, Pengerusi dan ahli Jawatankuasa Syarikat yang disebutkan di atas.

## PENGHARGAAN

Bagi pihak Lembaga Pengarah, saya ingin dengan penuh keikhlasan mengucapkan terima kasih kepada semua pelanggan yang dihargai, para pembekal, pembiaya kewangan, sekutu perniagaan, pihak berkuasa Kerajaan dan pemegang saham kerana terus memberikan sokongan, kerjasama dan keyakinan kepada Kumpulan.

Saya juga ingin menyatakan setinggi-tinggi penghargaan dan rasa terutang budi kepada rakan-rakan Pengarah atas bimbingan dan sumbangan tidak ternilai yang diberikan sepanjang tahun. Di samping itu, saya juga ingin menyatakan penghargaan kepada warga kerja di semua peringkat atas dedikasi, komitmen dan khidmat yang diberikan kepada Kumpulan.

**TAN SRI WILLIAM H.J. CHENG**  
Pengerusi

## CHAIRMAN'S STATEMENT

On behalf of the Board of Directors, I hereby present the Annual Report and Audited Financial Statements of Lion Corporation Berhad ("LCB") for the financial year ended 30 June 2012.

### FINANCIAL PERFORMANCE

The year under review saw the local steel industry undergoing a period of great challenges amidst a scenario of excess capacities, volatile raw material prices and higher production costs arising from the hike in energy costs. With the external demand showing little signs of an upswing in the near term and steel demand in China remaining lukewarm, most steelmakers are struggling to avoid further losses.

Megasteel Sdn Bhd ("Megasteel"), the country's sole producer of hot rolled coils and the Group's major subsidiary and main revenue contributor, was also not spared from the deteriorating operating environment. Megasteel's production was severely curtailed as dumping activities continued unabated with unscrupulous importers flooding the local market by exploiting loopholes in the import regulations. As a result, the Group posted a much higher loss before tax of RM598 million as compared to RM348 million last year even though revenue improved marginally to RM3.2 billion from RM3.1 billion.

Our main associated company, Lion Industries Corporation Berhad, which is primarily involved in the manufacturing of long steel products and hot briquetted iron, also encountered margin erosion due to the escalation in production costs and dumping activities. Coupled with an impairment loss on its quoted investments, a loss of RM5 million was shared by the Group as against RM67 million profit in the last financial year.

The discussions with various foreign parties to rationalise the Group's steel business is still on-going and if successfully implemented, will enable the Group to strengthen its financial position and operational efficiencies.

### CORPORATE DEVELOPMENTS

During the financial year under review, the Group had undertaken the following significant corporate events:

- (i) Proposed reduction of the par value of the existing ordinary shares of RM1.00 each in the Company ("LCB Shares") to RM0.20 each by the cancellation of RM0.80 each and thereafter, the consolidation of every five (5) LCB Shares of RM0.20 each into one LCB Share of RM1.00 ("Proposed LCB Capital Reconstruction");
- (ii) Proposed settlement scheme totalling RM936,009,129 due by Megasteel to the unsecured creditors by way of the following:
  - (a) issuance of one (1) new LCB Share (after the Proposed LCB Capital Reconstruction) ("Proposed Share Settlement Scheme"); and
  - (b) deferred cash payment of RM0.20 by Megasteel ("Proposed Cash Settlement Scheme"),

for every RM1.00 of the outstanding amount under the scheme of arrangement.

The Proposed LCB Capital Reconstruction was completed on 2 March 2012.

The Proposed Share Settlement Scheme was completed on 6 March 2012 following the allotment of 936,009,129 new ordinary shares of RM1.00 each in the capital of the Company to Megasteel's Scheme Creditors on 5 March 2012 and the listing of and quotation for the said shares thereof on 6 March 2012.

As a result, the issued and paid-up capital of LCB has been changed from RM1,900,949,631 divided into 1,900,949,631 ordinary shares of RM1.00 each to RM1,316,198,949 divided into 1,316,198,949 ordinary shares of RM1.00 each.

### REVIEW OF OPERATIONS

The Group is principally engaged in the following activities:

- Manufacturing and sale of hot rolled coils, cold rolled coils and other steel related products ("**Steel**");
- Property development ("**Property**");
- Manufacturing and trading of office equipment, security equipment and steel related products ("**Furniture**"); and
- Investment holding, share registration and secretarial services (2011: Comprises sale of commercial vehicles business) ("**Others**").

(RM'Million)	Revenue		Operating Profit/(Loss)	
	2012	2011	2012	2011
Steel	<b>3,163</b>	3,017	<b>(349)</b>	(146)
Property	<b>39</b>	68	<b>17</b>	29
Furniture	<b>33</b>	31	<b>0.1</b>	0.4
Others(*)	<b>0.2</b>	3	<b>4</b>	8
	<b>3,235</b>	3,119	<b>(328)</b>	(108)

("Operating profit/(loss)" refers to operating profit/(loss) before interests, investment income, share in results of associates and taxation)

(\*) 2011: Higher profit mainly due to gain on disposal of motor operation

### Steel Division

The global economic conditions remained weak in the past few years despite concerted efforts by the European nations to contain the massive debt crisis and the United States ("US") Government's effort to turnaround its economy. Consumption of flat products slowed in line with the poor international demand and lower pace of development in the advanced nations and also in China.

The Group's steel operation, which is primarily involved in the manufacturing and sale of hot rolled coils ("HRC"), cold rolled coils ("CRC") and other steel related products, witnessed another exceptionally difficult year. Its performance for the year under review was badly affected by the soft international and domestic demand. As a result of oversupply and stagnant demand growth globally, most steel-producing countries reacted by introducing various barriers and implementing retaliatory measures to safeguard their respective domestic industries and insulate themselves from external threats.

On the local front, the lower demand was further compounded by the rampant dumping activities by foreign steel producers. This had caused serious injury to the Group's business in terms of declining market share, capacity utilisation and cash flow position. Coupled with the impairment loss on goodwill of RM140 million as a result of the continuous losses incurred by the steel operation, the Division registered a substantially higher operating loss of RM349 million as compared to RM146 million the year before.

In view of the current plight faced by the local steel industry, the Ministry of International Trade and Industry ("MITI") has engaged a consultant to undertake an in-depth study in order to assist the Government in formulating a more effective steel policy and mechanism for the local players to stay competitive and be on par with other regional players amid the influx of cheaper imported goods. The study had been finalised and tabled to the Government for implementation.

### Property Division

The Group's Property Division is involved in the development of a major township known as "Bandar Mahkota Cheras". This project is strategically located off 9th mile Jalan Cheras in Kuala Lumpur, and adjoining the Sungai Long Golf Club. The freehold self-contained township offers quality country living complete with a range of supporting amenities.

The Malaysian property market has shown steady growth in the past few years. However, during the year, the market began to stabilise following action taken by Bank Negara Malaysia to cool down the steep rise in property prices.

The market is expected to remain stable in the near term with potential growth for selective locations and niche market products. Efforts to build more modern urbanised architectural design and lifestyle series homes to cater to the niche market will be implemented by the Division.

### Furniture Division

The performance for the Division was relatively flat for the financial year under review as demand for steel furniture remained stagnant and competitive. The domestic and export markets have been sluggish throughout the year with intense competition and pricing pressure from other manufacturers both locally and overseas.

To remain competitive, the Division will continue to focus on participating actively in project tenders, cost control, improving product quality and timely delivery, as well as to introduce new products and carry out products enhancement with versatile features targeting niche markets.

## CORPORATE SOCIAL RESPONSIBILITY

### Corporate Social Responsibility

We recognise the importance of Corporate Social Responsibility ("CSR") as an integral part of business and are committed to supporting CSR initiatives with positive social and environmental impact.

#### Society

In the course of conducting its business operations, the Group is mindful of its responsibilities as a corporate citizen in contributing to society while enhancing the bottom-line and shareholders' value. The Group is focused on helping the community to advance through education and medical care via the two Foundations established by the Lion Group of Companies of which the Group is a member.

The Lion-Parkson Foundation disburses funds for various needs such as education, charity and scientific research; and every year, offers scholarships to undergraduates in the local universities. The Lion Group Medical Assistance Fund provides financial assistance to the less fortunate who require medical treatment including surgery, purchase of medical equipment and medication. The Fund also sponsors community health programmes such as medical camps, and the purchase of dialysis machines for Dialysis Centres providing subsidised treatment to those suffering from kidney failure.

#### Environment

The Group seeks to uphold environmental concerns with emphasis on application of new technologies and industry

best practices that are environmentally friendly, optimise the use of resources and promote energy efficiency. The Group's operations comply with the environmental laws and regulations governing the industries in which it operates. This includes emissions management and waste reduction and recovery by our manufacturing plants, and carrying out landscaping with lush greenery and park facilities in our township and property projects.

The Group subscribes to the safety, health and environmental regulations with a systematic approach reinforced by constant training and monitoring to ensure the safety and well-being of our employees.

### PROSPECTS

The outlook for the steel market remains challenging amidst the uncertainties surrounding the slow recovery in the US economy, ongoing euro zone sovereign debt crisis and the continued local dumping activities by foreign exporters. However, the Group is confident that the Government will adopt a sound and effective national steel policy to address and resolve the issues and concerns of the local steel manufacturers. At the same time, the Government is expected to tighten the existing loopholes and leakages in the import regulations and allow the local steelmakers to grow in an orderly manner. The commencement of various Government mega infrastructure projects will also provide significant support to the growth momentum for higher steel consumption. As such, the Board is cautiously optimistic that the operating environment will improve in the coming financial year.

Our Property and Furniture Divisions are expected to maintain their moderate performance.

### BOARD OF DIRECTORS

At the forthcoming Annual General Meeting, Mr Folk Fong Shing @ Kok Fong Hing who had served on the Board for more than 9 years as an Independent Non-Executive Director, will be retiring and will not be seeking re-appointment as Director of the Company. Mr Folk had served as Chairman of the Audit Committee and the Remuneration Committee and also a member of the Nomination Committee of the Company. On behalf of the Board, I would like to express my sincere appreciation for his invaluable contribution during his tenure as a Director of the Company and as Chairman and member of the various aforementioned committees.

### ACKNOWLEDGEMENT

On behalf of the Board, I wish to extend my sincere thanks to all our valued customers, suppliers, financiers, business associates, Government authorities and shareholders for their continued support, co-operation and confidence in the Group.

I would also like to convey my deepest appreciation and gratitude to my fellow Directors for their invaluable guidance and contribution throughout the year as well as to record my appreciation to our employees at all levels for their dedication, commitment and service to the Group.

**TAN SRI WILLIAM H.J. CHENG**  
Chairman

## 主席报告

我谨代表董事部，提呈金狮机构有限公司（“金狮机构”）截至2012年6月30日会计年度的常年报告和经审核财务报告。

### 财务表现

在本会计年度，本地钢铁业面对巨大挑战，包括产量过剩、原料价格波动不定、以及由于能源价格上涨导致生产成本提高。外部需求并没有显示出近期内会上升，以及中国的钢铁需求仍然冷淡，大多数钢铁生产者都在为了避免进一步亏损而挣扎着。

美佳钢铁私人有限公司（“美佳钢铁”）是我国唯一的热轨钢卷生产者，也是本集团的主要子公司和收入的主要贡献者。它也受到营业环境恶化所影响。由于唯利是图的入口商利用入口条例的漏洞，导致进口的钢铁在本地市场泛滥，加上仍然猖獗的倾销活动，美佳钢铁的生产量也因此受到大大的削减。虽然本集团的营业额微增，达到32亿令吉，上一年是31亿令吉，税前亏损却大幅度增加，达到5亿9千800万令吉；上一年度的税前亏损是3亿4千800万令吉。

我们的主要联号公司“金狮工业机构有限公司”主要从事制造长形钢产品和热铁砖；由于面对生产成本上涨以及倾销活动，也遭遇到赚幅下降的冲击。加上上市股票投资遭受减值损失，本集团分担该公司亏损中的500万令吉，上一个会计年度则是6千700万令吉利润。

我们继续在和几家外国公司谈判，以让本集团的钢铁业务合理化；如果成功的执行将加强本集团的财务状况，以及提高营业效率。

### 企业发展

在本会计年度，本集团采取以下几项重大的企业事项：

- (i) 建议削减本公司现有的普通股（“金狮机构股票”）的票面价值，从每股1.00令吉削减到每股0.20令吉，注销每股中的0.80令吉；过后进行合并，把每5股每股0.20令吉的金狮机构股票，合并为每股1.00令吉的金狮机构股票（“建议中的金狮机构资本重组”）；
- (ii) 美佳钢铁欠给无担保的债权人的总额936,009,129令吉的债务进行建议中的清偿方案。这项方案将通过以下方式，对尚未偿还的债务，凡每1.00令吉：
  - (a) 发行1股的金狮机构新股票（在完成建议中的金狮机构资本重组之后）（“建议中的股票清偿方案”）；以及
  - (b) 由美佳钢铁递延支付0.20令吉的现金（“建议中的现金清偿方案”）。

建议中的金狮机构资本重组在2012年3月2日完成。

随着本公司在2012年3月5日，将每股1.00令吉的936,009,129新普通股配发给美佳钢铁的债权人，有关股票也于2012年3月6日起挂牌和交易，这项建议中的股票清偿方案在2012年3月6日完成。

结果，金狮机构的发行资本及缴足资本从1,900,949,631令吉（划分为每股1.00令吉的普通股1,900,949,631股）变更为1,316,198,949令吉（划分为每股1.00令吉的普通股1,316,198,949股）。

### 业务检讨

本集团主要从事以下的活动：

- 制造和销售热轨钢卷，冷轨钢卷以及其他与钢铁有关的产品（“钢铁”）；
- 产业发展（“产业”）；
- 制造和销售办公室设备，保安设备以及与钢铁有关的产品（“家私”）；以及
- 投资控股，股票注册以及秘书服务（2011年度还包括销售商用车的业务）（“其他”）。

单位： 百万令吉	营业额		营业利润 / (亏损)	
	2012	2011	2012	2011
钢铁	3,163	3,017	(349)	(146)
产业	39	68	17	29
家私	33	31	0.1	0.4
其他(*)	0.2	3	4	8
	3,235	3,119	(328)	(108)

（“营业利润/（亏损）”是指在计算利息，投资收入，分享各联号的业绩以及税务之前的营业利润/（亏损））

(\*) 2011年度，利润更高主要是出售车辆业务取得的收益

### 钢铁组

在过去几年，尽管欧洲国家同心协力的抑制庞大的债务危机，以及美国政府致力于扭转其经济，全球经济情况依旧疲软。由于国际需求疲弱，以及先进国家和中国的发展放缓，对平板钢产品的消费也随着缓慢下来。

本集团的钢铁业务见证了另一个异常困难的年头。其业务主要是涉及制造和销售热轨钢卷，冷轨钢卷以及其他与钢铁相关产品。在本会计年度，表现受到疲软的国内和国际需求的严重影响。由于钢铁供应过剩和全球的需求增长停滞，大多数钢铁生产国的反应是采取各种壁垒和实施报复性措施，以保护各自的国内市场，以及使本身与外来威胁隔绝。

在国内，较低的需求以及外国钢铁生产者肆无忌惮的倾销，使情况进一步加剧。这使到本集团的业务严重受损，包括市场份额下降，产能使用率下跌以及现金流状况欠佳。加上钢铁业务持续亏损，使商誉蒙受1亿4千万令吉的减值损失，结果钢铁组在本会计年度的营业亏损高达3亿4千900万令吉，上一个年度的亏损是1亿4千600万令吉。

对于本地钢铁业目前所面对的困境，国际贸易与工业部僱用了一名顾问，以便进行深入的研究，协助政府制定更加有效的钢铁政策和机制，以便在更便宜的入口钢铁流入声中，使到本地的钢铁业者保持竞争性，以及和本区域的其他钢铁生产者平起平坐。这项研究已经完成并已提交政府以便实施。

## 产业组

本集团的产业组涉及发展一个称为“蕉赖皇冠城”的主要镇区。这项计划位于策略性地点，即在吉隆坡蕉赖路9英里，与双溪龙高尔夫球俱乐部为邻。这个房屋拥有永久地契、镇区本身独立自给的镇区，拥有一系列支援设施，能够提供高素质的乡区生活。

在过去几年，马来西亚的产业市场呈现稳健的成长。不过，在这一年内，由于马来西亚国家银行采取措施抑制猛涨的房地产业价格，市场开始稳定下来。

由于选择性的地点的产业以及市场利基产品具有成长潜能，预料在短期内，房屋业市场将保持稳定，产业组将尽力兴建更多现代城市化建设设计和生活方式系列房屋，以迎合利基市场的需求。

## 家私组

在本会计年度，家私组的表现平平无奇，那是因为对钢铁家私的需求仍然保持停滞和具竞争性。在整个年度，由于来自本地和海外的其他制造商给予激烈的竞争和价格压力，国内和国际市场都缺乏活力。

为了保持竞争力，家私组将继续积极的集中于参与工程投标，进行成本控制，改善产品品质和及时交货，推介新产品，以及改进产品使之具有多样化的功能，从而进军利基市场。

## 企业社会责任

我们认同企业社会责任（Corporate Social Responsibility）的重要性，并视它为公司治理框架中不可或缺的一部分，并承诺支持可为社会与环境带来正面影响的企业社会责任的倡议。

## 社会

本集团在展开商业活动时，深切了解到作为企业公民的责任，在提高利润和股东企业价值的同时，也要回馈社会。作为金狮集团成立的两项基金的成员，本集团着重于通过这两项基金，以教育和医疗服务来回馈社会。

金狮百盛基金拨款供许多用途诸如教育、慈善和科学研究；每年都提供奖学金给在本地大学深造的在籍大学本科。金狮集团医药援助基金则为迫切需要医疗的不幸社群提供财务援助，包括手术、购置器仪和药物。这项基金也赞助社区保健计划如医疗营，并且添购洗肾机器给那些提供津贴治疗服务给肾病患者的洗肾中心。

## 环境

本集团寻求通过专注于采用全新技术与业界最具环保效益的准则来关心环境保护，充分利用资源与促进能源效益。本集团的业务运作完全严格遵守其所在领域的环境法律及条例管制。这包括排放管理与废料减少与重复使用计划，也为我们的乡镇和产业项目进行绿化和提供公园设施。

本集团有系统地通过定期培训和有效的监管，来落实安全、卫生及环保条例，以确保员工的安全和福利获得照顾。

## 展望

钢铁市场的展望仍然具挑战性，那是因为充满着许多不明朗因素，美国经济复苏缓慢，欧元区主权债务危机持续，以及外国钢铁出口商持续在本地进行倾销。不过，本集团深信，政府将会采取健全和有效的国家钢铁政策，以处理本地钢铁制造商所关心的课题。与此同时，预料政府将会加紧堵塞入口条例现有的漏洞，让本地钢铁制造商有序的成长。政府多项大型基建工程的动工，将会使对钢铁消费增加，为钢铁业的增长提供可观的支援。这样一来，董事部持谨慎的乐观，认为在下一个会计年度，营业环境将会改善。

我们的产业组和家私组，预料将保持适度的表现。

## 董事部

霍逢兴先生因已担任独立非执行董事超过九年，所以将在行将召开的常年股东大会上荣休并不寻求重新被委任为本公司董事。霍先生是本公司审核委员会及薪酬委员会的主席，也是提名委员会的委员。我谨代表董事部，真诚感谢他在担任本公司董事及以上委员会的主席和委员期间所作出的贡献。

## 鸣谢

我谨代表董事部、真诚感谢所有尊贵的客户、银行家、商业伙伴、政府机构以及股东们，继续给予本集团支持与合作，及对本集团有信心。

我也要最真诚感谢董事们，在过去一年来给予的可贵指导和所作的贡献，也要感谢我们各级雇员不懈的献身精神及对本集团的贡献。

主席  
丹斯里锺廷森



**FINANCIAL STATEMENTS**

# 2012

**For The Financial Year Ended 30 June 2012**
**DIRECTORS' REPORT**

The Directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2012.

**PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. The principal activities of its subsidiaries are shown in Note 17 to the financial statements.

There have been no significant changes in the activities of the Company and of its subsidiaries during the financial year.

**RESULTS**

	<b>Group RM'000</b>	<b>Company RM'000</b>
Net loss for the financial year	(524,737)	(312,501)
Attributable to:		
- Owners of the Company	(461,207)	(312,501)
- Non-controlling interests	(63,530)	-
	(524,737)	(312,501)

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the statements of changes in equity.

In the opinion of the Directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

**DIVIDEND**

The Directors do not recommend any dividend for the financial year ended 30 June 2012.

## SHARE CAPITAL

The issued and paid-up capital of the Company has been changed during the financial year from RM1,900,949,631 divided into 1,900,949,631 ordinary shares of RM1.00 each to RM1,316,198,949 divided into 1,316,198,949 ordinary shares of RM1.00 each pursuant to a capital reconstruction and the Settlement Scheme of Megasteel Sdn Bhd (“Megasteel”) as disclosed in Note 42 to the Financial Statements as follows:

- (a) the reduction of the par value of the existing ordinary shares of RM1.00 each in the Company (“Shares”) to RM0.20 each by the cancellation of RM0.80 each and thereafter, the consolidation of every five Shares of RM0.20 each into one Share of RM1.00; and
- (b) the issuance of 936,009,129 new Shares to the Scheme Creditors of Megasteel pursuant to the Settlement Scheme of Megasteel.

The new ordinary shares issued rank *pari passu* in all respects with the then existing ordinary shares of the Company.

## DIRECTORS

The Directors who served since the date of the last report are:

Tan Sri William H.J. Cheng  
Tan Sri Cheng Yong Kim  
Datuk Emam Mohd Haniff bin Emam Mohd Hussain  
Datuk Mohd Yusof bin Abd Rahaman  
Datuk Karownikaran @ Karunikaran Ramasamy  
Folk Fong Shing @ Kok Fong Hing  
M. Chareon Sae Tang @ Tan Whye Aun

In accordance with Article 98 of the Company’s Articles of Association, Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman retires by rotation at the forthcoming Annual General Meeting and being eligible, offers himself for re-election.

Pursuant to Section 129(6) of the Companies Act, 1965, Mr Folk Fong Shing @ Kok Fong Hing and Mr M. Chareon Sae Tang @ Tan Whye Aun retire. While Mr M. Chareon Sae Tang offers himself for re-appointment as Director of the Company to hold office until the next Annual General Meeting, Mr Folk Fong Shing does not wish to seek re-appointment.

Pursuant to Section 129(6) of the Companies Act, 1965, Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain who has also served on the Board as an independent non-executive Director for more than nine years, retires and the Company shall seek shareholders’ approval for his re-appointment as an independent non-executive Director.

## DIRECTORS’ BENEFITS

Since the end of the previous financial year, no Director of the Company has received or become entitled to receive any benefit (other than those disclosed in the financial statements) by reason of a contract made by the Company or a related corporation with any Director or with a firm of which a Director is a member, or with a company in which a Director has a substantial financial interest save and except for any benefit which may be deemed to have arisen by virtue of transactions between the Company and its related corporations and certain companies in which certain Directors of the Company and/or its subsidiaries are Directors and/or substantial shareholders as disclosed in Note 37 to the financial statements.

Except for the following, neither during nor at the end of the financial year, was the Company a party to any arrangement whose object is to enable Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate:

- (i) the conversion of warrants; and
- (ii) the conversion of redeemable convertible secured loan stocks.

## DIRECTORS' INTERESTS

The interests of Directors in shares in the Company during and at the end of the financial year are as follows:

	Number of Ordinary Shares of RM1.00 each				
	As at 1.7.2011	As at 2.3.2012#	Additions	Disposals	As at 30.6.2012
<b>Direct Interests</b>					
Tan Sri William					
H.J. Cheng	458,685	91,737	–	–	91,737
Tan Sri Cheng Yong Kim	2,709,517	541,903	–	–	541,903
<b>Indirect Interests</b>					
Tan Sri William					
H.J. Cheng	1,470,371,715	294,074,333	722,258,672	(262,083)	1,016,070,922
Tan Sri Cheng Yong Kim	414,493,430	82,898,680	–	–	82,898,680
M. Chareon Sae Tang @ Tan Whye Aun	490,900	98,180	–	–	98,180

### Note:

- # Capital reduction of RM0.80 of the par value of RM1.00 and thereafter consolidation of 5 RM0.20 shares into 1 RM1.00 share on 2 March 2012.

There is no transaction from 1 July 2011 to 1 March 2012.

In addition to the above, the following Directors are also deemed to have an interest in shares in the Company by virtue of:

- a) Redeemable convertible secured loan stocks ("RCSLS") of nominal value RM1.00 each convertible into new ordinary shares of RM1.00 each in the Company at a conversion price of RM5.00 for every one new ordinary share of RM1.00 in the Company <sup>(1)</sup>

	Number of RM1.00 Nominal Value of RCSLS			
	As at 1.7.2011	Additions	Conversions	As at 30.6.2012
Tan Sri William H.J. Cheng	275,214,524	–	–	275,214,524

- b) Warrants with a right to subscribe for one new ordinary share in the Company for every one warrant held ("Warrants") <sup>(2)</sup>

	Number of Warrants			
	As at 1.7.2011	Additions	Disposals	As at 30.6.2012
Tan Sri William H.J. Cheng	10,169,407	–	–	10,169,407
Tan Sri Cheng Yong Kim	638,200	–	–	638,200
Folk Fong Shing @ Kok Fong Hing	10,300	–	–	10,300

**DIRECTORS' INTERESTS (continued)**

The Directors' interests in related corporations are as follows:

	Nominal Value per Share	As at 1.7.2011	Number of Ordinary Shares		As at 30.6.2012
			Additions	Disposals	
<b>Indirect Interests</b>					
<b>Tan Sri William H.J. Cheng</b>					
Bersatu Investments Company Limited	HK\$10.00	42,644	–	–	42,644
Bright Steel Service Centre Sdn Bhd	RM1.00	11,420,000	–	–	11,420,000
Logic Furniture (M) Sdn Bhd	RM1.00	91,000	–	–	91,000
Lyn (Pte) Ltd	*	1,225,555	–	–	1,225,555
Megasteel Sdn Bhd					
- Ordinary Shares	RM1.00	600,000,001	–	–	600,000,001
- Preference "D" Shares	RM0.01	49,000,000	–	–	49,000,000
- Preference "E" Shares	RM0.01	11,000,000	–	–	11,000,000
- Preference "F" Shares	RM0.01	26,670,000	–	–	26,670,000
- Preference "G" Shares	RM0.01	100,000,000	–	–	100,000,000
<b>Tan Sri Cheng Yong Kim</b>					
Bersatu Investments Company Limited	HK\$10.00	42,644	–	(42,644)	–
Bright Steel Service Centre Sdn Bhd	RM1.00	11,420,000	–	(11,420,000)	–
Logic Furniture (M) Sdn Bhd	RM1.00	91,000	–	(91,000)	–
Lyn (Pte) Ltd	*	1,225,555	–	(1,225,555)	–
Megasteel Sdn Bhd					
- Ordinary Shares	RM1.00	600,000,001	–	(600,000,001)	–
- Preference "D" Shares	RM0.01	49,000,000	–	(49,000,000)	–
- Preference "E" Shares	RM0.01	11,000,000	–	(11,000,000)	–
- Preference "F" Shares	RM0.01	26,670,000	–	(26,670,000)	–
- Preference "G" Shares	RM0.01	100,000,000	–	(100,000,000)	–

**Notes:**

\* Shares in companies incorporated in Singapore do not have a par value.

(1) Conversion price of the RCSLS has been adjusted from RM1.00 per share to RM5.00 per share with effect from 5 March 2012.

(2) Exercise price of the Warrants has been adjusted from RM1.00 per share to RM5.00 per share with effect from the close of business on 2 March 2012. There is no adjustment to the number of the Warrants.

Other than as disclosed above, none of the other Directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during and at the end of the financial year.

## **OTHER STATUTORY INFORMATION**

Before the income statements, statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the Directors took reasonable steps:

- (a) to ascertain that proper action had been taken in relation to the writing off of bad receivables and the making of allowance for doubtful receivables and had satisfied themselves that all known bad receivables had been written off and that adequate allowance had been made for doubtful receivables; and
- (b) to ensure that any current assets which were unlikely to realise in the ordinary course of business, their values as shown in the accounting records had been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

- (a) which would render the amounts written off for bad receivables or the amount of the allowance for doubtful receivables in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; and
- (d) not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability in respect of the Group and of the Company which has arisen since the end of the financial year.

In the opinion of the Directors, except as disclosed in the financial statements:

- (a) the results of the Group's and of the Company's operations during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature;
- (b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made; and
- (c) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, will or may substantially affect the ability of the Group or of the Company to meet their obligations as and when they fall due.

## **SIGNIFICANT EVENTS**

Significant events during the financial year are disclosed in Note 42 to the financial statements.

**AUDITORS**

The auditors, Ong Boon Bah & Co, have expressed their willingness to continue in office.

Signed in accordance with a resolution of the Directors dated 16 October 2012.

**TAN SRI WILLIAM H.J. CHENG**  
Chairman and Managing Director

**TAN SRI CHENG YONG KIM**  
Director

Kuala Lumpur

## INCOME STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012

	Note	Group		Company	
		2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Revenue	6	3,235,355	3,118,550	93,950	64,734
Other operating income		47,953	118,938	–	585
Changes in inventories of finished goods and work-in-progress		82,800	(212,461)	–	–
Purchase of trading goods		(2,062)	(553)	–	–
Raw materials and consumables used		(2,783,107)	(2,286,892)	–	–
Property development expenditure		(17,367)	(33,692)	–	–
Employee benefits expenses	7	(91,924)	(91,406)	(379)	(365)
Depreciation of property, plant and equipment		(141,951)	(143,231)	–	–
Inventories written down		(9,221)	(107,371)	–	–
Impairment loss on goodwill		(140,000)	(40,157)	–	–
Other operating expenses	8	(499,967)	(417,717)	(1,373)	(1,961)
(Loss)/Profit from operations	9	(319,491)	(95,992)	92,198	62,993
Finance costs	10	(273,580)	(319,150)	(126,845)	(119,823)
Gain on settlement of debts	11	–	–	187,202	–
Impairment and waiver losses on amount due from subsidiaries		–	–	(466,951)	(315,641)
Share in results of associates		(4,545)	66,661	–	–
Loss before taxation		(597,616)	(348,481)	(314,396)	(372,471)
Taxation	12	72,879	64,871	1,895	2,032
Net loss for the financial year		(524,737)	(283,610)	(312,501)	(370,439)
Attributable to:					
- Owners of the Company		(461,207)	(233,907)	(312,501)	(370,439)
- Non-controlling interests		(63,530)	(49,703)	–	–
Net loss for the financial year		(524,737)	(283,610)	(312,501)	(370,439)
Loss per share attributable to owners of the Company:	13				
- Basic (sen)		(67.6)	(61.5)		
- Diluted (sen)		N/A	N/A		

The accompanying notes form an integral part of the financial statements.

## STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Net loss for the financial year	(524,737)	(283,610)	(312,501)	(370,439)
<u>Other Comprehensive Income/(Loss)</u>				
- Translation difference on net equity of foreign subsidiaries and other movements	(5,306)	(1,628)	-	-
- Net (loss)/gain on fair value changes on available-for-sale financial assets	(151)	65	(147)	63
- Share of other comprehensive income/(loss) of associates	4,308	(9,184)	-	-
Other comprehensive (loss)/income for the financial year, net of tax	(1,149)	(10,747)	(147)	63
Total comprehensive loss for the financial year	<b>(525,886)</b>	(294,357)	<b>(312,648)</b>	(370,376)
Attributable to:				
- Owners of the Company	(462,356)	(244,654)	(312,648)	(370,376)
- Non-controlling interests	(63,530)	(49,703)	-	-
	<b>(525,886)</b>	(294,357)	<b>(312,648)</b>	(370,376)

The accompanying notes form an integral part of the financial statements.



## STATEMENTS OF FINANCIAL POSITION

AS AT 30 JUNE 2012

	Note	Group		Company	
		2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>ASSETS</b>					
<b>Non-Current Assets</b>					
Property, plant and equipment	14	2,657,556	2,789,104	–	–
Land held for property development	15(a)	5,988	11,769	–	–
Goodwill	16	298,978	438,978	–	–
Investment in subsidiaries	17	–	–	11,273	11,273
Investment in associates	18	963,540	972,446	200,245	200,245
Investment securities	19(a)	10,425	20,078	468	615
Deferred tax assets	20	301,319	227,984	–	–
		<b>4,237,806</b>	<b>4,460,359</b>	<b>211,986</b>	<b>212,133</b>
<b>Current Assets</b>					
Property development costs	15(b)	3,702	740	–	–
Inventories	21	949,245	865,336	–	–
Investment securities	19(b)	45,111	41,823	–	–
Trade and other receivables	22	286,640	252,440	102	12,857
Amount due from subsidiaries	23	–	–	2,596,471	2,059,095
Tax recoverable		6,164	3,838	2,709	1,855
Deposits with financial institutions	24	44,688	57,613	5,465	3,590
Cash and bank balances		85,151	64,164	662	362
		<b>1,420,701</b>	<b>1,285,954</b>	<b>2,605,409</b>	<b>2,077,759</b>
<b>TOTAL ASSETS</b>		<b>5,658,507</b>	<b>5,746,313</b>	<b>2,817,395</b>	<b>2,289,892</b>

**STATEMENTS OF FINANCIAL POSITION (continued)**
**AS AT 30 JUNE 2012**

	Note	Group		Company	
		2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>EQUITY AND LIABILITIES</b>					
<b>Equity Attributable to Owners of the Company</b>					
Share capital	25	<b>1,316,199</b>	1,900,950	<b>1,316,199</b>	1,900,950
Reserves	26	<b>(825,402)</b>	(1,696,604)	<b>(543,032)</b>	(1,563,942)
		<b>490,797</b>	204,346	<b>773,167</b>	337,008
<b>Non-Controlling Interests</b>		<b>41,957</b>	105,616	–	–
<b>Total Equity</b>		<b>532,754</b>	309,962	<b>773,167</b>	337,008
<b>Non-Current Liabilities</b>					
Preference shares	27	<b>111,000</b>	111,000	–	–
Loans and borrowings	28	<b>279,647</b>	620,453	<b>265,995</b>	349,010
Bonds and debts	31	<b>1,172,076</b>	1,199,584	<b>1,172,076</b>	1,199,584
Deferred tax liabilities	20	<b>3,674</b>	5,606	<b>3,674</b>	5,606
Deferred liabilities	32	<b>2,587</b>	5,963	–	–
		<b>1,568,984</b>	1,942,606	<b>1,441,745</b>	1,554,200
<b>Current Liabilities</b>					
Trade and other payables	33	<b>2,221,622</b>	2,505,986	<b>19,813</b>	39,632
Amount due to subsidiaries	23	–	–	<b>28,557</b>	16,792
Loans and borrowings	28	<b>1,030,977</b>	765,810	<b>250,047</b>	139,157
Bonds and debts	31	<b>304,066</b>	221,315	<b>304,066</b>	203,103
Tax payable		<b>104</b>	634	–	–
		<b>3,556,769</b>	3,493,745	<b>602,483</b>	398,684
<b>Total Liabilities</b>		<b>5,125,753</b>	5,436,351	<b>2,044,228</b>	1,952,884
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>5,658,507</b>	5,746,313	<b>2,817,395</b>	2,289,892

The accompanying notes form an integral part of the financial statements.

## STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012

Group	Note	← Attributable to Owners of the Company →				Total RM'000	Non- Controlling Interests RM'000	Total Equity RM'000
		Share Capital RM'000	Share Premium RM'000	Other Reserves RM'000 (Note 26)	Accumulated Losses RM'000			
At 1 July 2010		1,900,950	97,685	384,201	(1,933,843)	448,993	155,512	604,505
Total comprehensive loss for the financial year		–	–	(9,489)	(235,165)	(244,654)	(49,703)	(294,357)
Share-based payment under Executive Share Option Scheme (“ESOS”)		–	–	7	–	7	–	7
Dividend paid to non- controlling interests		–	–	–	–	–	(193)	(193)
At 30 June 2011		1,900,950	97,685	374,719	(2,169,008)	204,346	105,616	309,962
At 1 July 2011		<b>1,900,950</b>	<b>97,685</b>	<b>374,719</b>	<b>(2,169,008)</b>	<b>204,346</b>	<b>105,616</b>	<b>309,962</b>
Total comprehensive income/ (loss) for the financial year		–	–	3,550	(465,906)	(462,356)	(63,530)	(525,886)
Capital reconstruction	42	<b>(1,520,760)</b>	–	–	<b>1,520,760</b>	–	–	–
Shares issued pursuant to settlement of Scheme Creditors	42	<b>936,009</b>	–	<b>(187,202)</b>	–	<b>748,807</b>	–	<b>748,807</b>
Dividend paid to non- controlling interests		–	–	–	–	–	(129)	(129)
At 30 June 2012		<b>1,316,199</b>	<b>97,685</b>	<b>191,067</b>	<b>(1,114,154)</b>	<b>490,797</b>	<b>41,957</b>	<b>532,754</b>

**STATEMENTS OF CHANGES IN EQUITY (continued)**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012**

Company	Note	Share Capital RM'000	← Non-Distributable →		Accumulated Losses RM'000	Total RM'000
			Share Premium RM'000	Other Reserves RM'000 (Note 26)		
At 1 July 2010		1,900,950	97,685	37,594	(1,328,852)	707,377
Total comprehensive income/ (loss) for the financial year		–	–	63	(370,439)	(370,376)
Share-based payment under ESOS		–	–	7	–	7
At 30 June 2011		1,900,950	97,685	37,664	(1,699,291)	337,008
At 1 July 2011		<b>1,900,950</b>	<b>97,685</b>	<b>37,664</b>	<b>(1,699,291)</b>	<b>337,008</b>
Total comprehensive loss for the financial year		–	–	(147)	(312,501)	(312,648)
Capital reconstruction	42	(1,520,760)	–	–	1,520,760	–
Shares issued pursuant to settlement of Scheme Creditors	42	936,009	–	(187,202)	–	748,807
At 30 June 2012		<b>1,316,199</b>	<b>97,685</b>	<b>(149,685)</b>	<b>(491,032)</b>	<b>773,167</b>

The accompanying notes form an integral part of the financial statements.

## STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012

	Note	Group		Company	
		2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
Loss before taxation		(597,616)	(348,481)	(314,396)	(372,471)
Adjustments for non-cash items, interests and dividends	39(a)	605,074	518,622	313,059	370,752
Operating profit/(loss) before working capital changes		7,458	170,141	(1,337)	(1,719)
Changes in working capital:					
Inventories		(93,140)	565,751	-	-
Receivables		(34,739)	51,739	12,500	202
Payables		382,030	(588,628)	(300)	799
Property development costs		2,819	12,157	-	-
Cash generated from/(used in) operations		264,428	211,160	10,863	(718)
Tax (paid)/refunded		(5,246)	(3,269)	463	-
Retirement benefit paid		(68)	(116)	-	-
Net cash inflow/(outflow) from operating activities		259,114	207,775	11,326	(718)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
Purchase of property, plant and equipment	39(b)	(14,646)	(8,107)	-	-
Proceeds from disposal/redemption of:					
- assets held for sale		-	620	-	-
- property, plant and equipment		358	118	-	-
- investments		12,134	3,921	-	-
Net cash outflow on disposal of a subsidiary		-	(798)	-	-
(Increase)/Decrease in fixed deposits pledged		(98)	2,588	-	-
Dividend received		8,691	29,742	5,889	1,370
Repayment from subsidiaries		-	-	10,394	2,022
Interest received		1,681	1,696	164	51
Net cash inflow from investing activities		8,120	29,780	16,447	3,443

**STATEMENTS OF CASH FLOWS (continued)**
**FOR THE FINANCIAL YEAR ENDED 30 JUNE 2012**

	Note	Group		Company	
		2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
Dividend paid to minority shareholders of a subsidiary		(129)	(193)	–	–
Redemption of bonds and debts		(35,567)	(17,840)	(16,029)	–
Repayment of:					
- term loans		(114,817)	(164,224)	–	–
- hire purchase liabilities		(162)	(984)	–	–
- short term borrowings		(16,544)	(1,399)	(9,577)	–
Advance from subsidiaries		–	–	8	17
Interest paid		(92,173)	(71,373)	–	–
Net cash (outflow)/inflow from financing activities		(259,392)	(256,013)	(25,598)	17
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>7,842</b>	<b>(18,458)</b>	<b>2,175</b>	<b>2,742</b>
<b>Effects of changes in exchange rates</b>		<b>206</b>	<b>(98)</b>	<b>–</b>	<b>–</b>
<b>Cash and cash equivalents at beginning of the financial year</b>		<b>109,834</b>	<b>128,390</b>	<b>3,952</b>	<b>1,210</b>
<b>Cash and cash equivalents at end of the financial year</b>	39(c)	<b>117,882</b>	<b>109,834</b>	<b>6,127</b>	<b>3,952</b>

The accompanying notes form an integral part of the financial statements.

## NOTES TO THE FINANCIAL STATEMENTS

30 JUNE 2012

### 1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Securities"). The registered office and principal place of business of the Company are both located at Level 14, Office Tower, No. 1 Jalan Nagasari (Off Jalan Raja Chulan), 50200 Kuala Lumpur.

The Company is an investment holding company. The principal activities of the subsidiaries are set out in Note 17. There have been no significant changes in the activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 16 October 2012.

### 2. BASIS OF PREPARATION

The financial statements comply with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards ("FRSs") in Malaysia. During the financial year ended 30 June 2012, the Group and the Company adopted all of the new and revised FRSs, Amendments and Interpretations issued by Malaysian Accounting Standards Board ("MASB") that are relevant to their operations as described in Note 4.

The financial statements of the Group and the Company have been prepared on the historical cost basis except when otherwise indicated.

The financial statements are presented in Ringgit Malaysia (RM) and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

The Group reports the following conditions and events:

- (i) The Group incurred net loss of RM461.2 million for the year ended 30 June 2012 and as of that date, the Group's current liabilities exceeded current assets by RM2.14 billion.
- (ii) A subsidiary of the Company, Megasteel Sdn Bhd ("Megasteel"), had exceeded certain credit terms in relation to trade and other payables as disclosed in Note 33. In the previous financial years, Megasteel has entered into progressive payment arrangements with certain of these creditors.
- (iii) Megasteel entered into a Restructured Scheme for the Syndicated Term Loans in the financial year ended 30 June 2010 with the following terms:
  - (a) The rescheduled payment terms of the RM denominated Term Loan and USD denominated Term Loan as disclosed in Note 28(A);
  - (b) The sale of quoted shares of a related party as disclosed in Note 28(A)(i); and
  - (c) The sale of certain property, plant and equipment of the Group as disclosed in Note 28(A)(ii).

Megasteel was unable to comply with the rescheduled payment terms in (iii)(a) above and a consent was received from a requisite majority of lenders of the Syndicated Term Loans to rollover the term loan as disclosed in Note 28(A).

The disposal of the quoted shares as mentioned in (iii)(b) above was completed in 2010.

As at 30 June 2012, Megasteel has yet to complete the sale of certain property, plant and equipment of the Group as mentioned in (iii)(c) above.

## 2. BASIS OF PREPARATION (continued)

- (iv) In January 2012, Megasteel has entered into a Settlement Scheme with its creditors as disclosed in Note 42. As at 30 June 2012, Megasteel has RM187.2 million outstanding to the creditors of the aforementioned scheme and this amount is due for payment by 31 December 2012.

In consideration of the issues pertaining to the repayment of the liabilities and borrowings as mentioned in (ii), (iii) and (iv) above, the Group is working with an independent consultant and the local authorities to conduct a study on turnaround action plans for the Group. Based on the independent consultant's findings, the action plans identified are but not limited to the following:

- to undertake a corporate and debt restructuring to address capital and funding issues; and
- to engage global experts in the steel industry to transfer technical know-how and best practice in the industry into the Group.

To address the action plans identified by the independent consultant, the Group has carried out the following actions:

- The Group has entered into discussions with the relevant local authorities in implementing certain policies for the steel industry; and
- In the previous financial year, the Group has entered into discussions with various interested third party investors to inject new working capital to the Group via additional issuance of share capital. The discussion is on-going and there is no indication from these various interested third party investors that they are no longer interested to invest in the Group.

Based on the progress to date, the Directors have a reasonable expectation that the aforementioned action plans will be successful.

The Directors have concluded that the combination of the circumstances highlighted above indicate material uncertainty that may cast significant doubt about the Group's ability to realise its assets and discharge its liabilities in the normal course of business. Nevertheless, after making enquiries and considering the uncertainties described above, the Directors believe that the results from the proposed action plans above will enable the Group to generate sufficient cash flows to meet its abovementioned obligations and improve the cash flows of the Group. For these reasons, the Directors are of the opinion that the Group will be able to continue in operational existence for the foreseeable future.

## 3. SIGNIFICANT ACCOUNTING POLICIES

### (a) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

Acquisitions of subsidiaries are accounted for using the purchase method. The purchase method of accounting involves allocating the cost of the acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.



### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (a) Basis of Consolidation (continued)

Any excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

Non-controlling interests represent the portion of profit or loss and net assets in subsidiaries not held by the Group and are presented separately in profit or loss of the Group and within equity in the statements of financial position, separately from parent shareholders' equity. Transactions with non-controlling interests are accounted for using the entity concept method, whereby, transactions with non-controlling interests are accounted for as transactions with owners. On acquisition of non-controlling interests, the difference between the consideration and book value of the share of net assets acquired is recognised directly in equity. Gain or loss on disposal to non-controlling interests is recognised directly in equity.

#### (b) Foreign Currencies

##### (i) Functional and Presentation Currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("Functional Currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Company's Functional Currency.

##### (ii) Foreign Currency Transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's Functional Currency ("Foreign Currencies") are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in the income statement for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary items are denominated in either the Functional Currency of the reporting entity or the foreign operation, are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in the income statement. Exchange differences arising on monetary items that form part of the Group's net investment in foreign operation, where that monetary items are denominated in a currency other than the Functional Currency of either the reporting entity or the foreign operation, are recognised in the income statement for the period. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation, regardless of the currency of the monetary item, are recognised in the income statement in the Company's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in the income statement for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (b) Foreign Currencies (continued)

##### (iii) Foreign Operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency (RM) of the consolidated financial statements are translated into RM as follows:

- Assets and liabilities are translated into RM at the rate of exchange ruling at the reporting date;
- Income and expenses for each income statement are translated at average exchange rates for the year, which approximate the exchange rates at the dates of the transactions; and
- All resulting exchange differences are taken to the foreign currency translation reserve within equity.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the Functional Currency of the foreign operations and translated at the closing rate at the reporting date.

The principal closing rates used in translation of foreign currency amounts are as follows:

	<b>2012</b>	<b>2011</b>
	<b>RM</b>	<b>RM</b>
1 USD	<b>3.19</b>	3.02
1 Euro	<b>3.97</b>	4.37
1 Singapore Dollar	<b>2.50</b>	2.45
1 Sterling Pound	<b>4.96</b>	4.86

#### (c) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

##### (i) Sale of Goods and Services

Revenue is recognised net of sales taxes, returns and discounts and upon transfer of significant risks and rewards of ownership to the buyer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

##### (ii) Interest Income

Interest income is recognised on an accrual basis using the effective yield method.

##### (iii) Dividend Income

Dividend income is recognised when the Group's or the Company's right to receive payment is established.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (c) Revenue Recognition (continued)

##### (iv) Development Properties

Revenue from sale of development properties is accounted for by the stage of completion method. The stage of completion is determined by reference to the costs incurred to date to the total estimated costs where the outcome of the projects can be reliably estimated.

##### (v) Rental Income

Rental income is recognised on a straight-line basis over the term of the lease.

#### (d) Employee Benefits

##### (i) Short Term Benefits

Wages, salaries, bonuses and social security contributions are recognised as expenses in the financial year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increases their entitlement to future compensated absences, and short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

##### (ii) Defined Contribution Plans

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the income statement as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

##### (iii) Defined Benefit Plan - Unfunded

A subsidiary of the Company operates an unfunded, defined retirement benefit scheme ("the Scheme") for its eligible employees. The Group's obligation under the Scheme, calculated using the Projected Unit Credit Method, is determined based on actuarial computations by independent actuaries who carry a full valuation of the plan every three years, through which the amount of benefit that employees have earned in return for their service in the current and prior years is estimated. That benefit is discounted in order to determine its present value.

Actuarial gains and losses are recognised as income or expense over the expected average remaining working lives of the participating employees when the cumulative unrecognised actuarial gains or losses for the Scheme exceed 10% of the higher of the present value of the defined benefit obligation and the fair value of plan assets. Past service costs are recognised immediately to the extent that the benefits are already vested, and otherwise are amortised on a straight-line basis over the average period until the amended benefits become vested.

The amount recognised in the statement of financial position represents the present value of the defined benefit obligations adjusted for unrecognised actuarial gains and losses and unrecognised past service costs, and reduced by the fair value of plan assets. Any asset resulting from this calculation is limited to the net total of any unrecognised actuarial losses and past service costs, and the present value of any economic benefits in the form of refunds or reductions in future contributions to the plan.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (d) Employee Benefits (continued)

##### (iv) Equity Compensation Benefits

The Group's Executive Share Option Scheme ("ESOS"), an equity-settled, share-based compensation plan, allows the Group's eligible executives and executive Directors to acquire ordinary shares in the Company. The total fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in the share option reserve within equity over the vesting period and taking into account the probability that the options will be vested. The fair value of share options is measured at grant date, taking into account, if any, the market vesting conditions upon which the options were granted but excluding the impact of any non-market vesting conditions. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable on vesting date.

At each reporting date, the Group revises its estimates of the number of options that are expected to become exercisable on vesting date. It recognises the impact of the revision of original estimates, if any, in the income statement, and a corresponding adjustment to equity over the remaining vesting period. The equity amount is recognised in the share option reserve until the option is exercised, upon which it will be transferred to share premium, or until the option expires, upon which it will be transferred directly to capital reserve.

The proceeds received net of any directly attributable transaction costs are credited to equity when the options are exercised.

The ESOS expired on 31 August 2010.

#### (e) Income Tax

Income tax on profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the reporting date.

Deferred tax is provided for, using the liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences or unused tax losses and unused tax credits can be utilised. Deferred tax is not recognised if the temporary difference arises from goodwill or negative goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither profit nor taxable profit.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity, or when it arises from business combination that is an acquisition, in which case deferred tax is included in the resulting goodwill or negative goodwill on acquisition.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (f) Property, Plant and Equipment

Property, plant and equipment are initially recorded at cost. Property, plant and equipment cost comprises purchase price, including import duties and directly attributable costs of bringing the asset to working condition for its intended use. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land is stated at revalued amount, which is the fair value at the date of revaluation less any impairment losses. The freehold land has not been revalued since it was first revalued in 1998. The Directors have not adopted a policy of regular revaluation of this asset and no later valuation has been recorded. As permitted under the transitional provision of IAS 16 (Revised): *Property, Plant and Equipment*, this asset continues to be stated at its 1998 valuation.

Any revaluation surplus is credited to the asset revaluation reserve included within equity, except to the extent that it reverses a revaluation decrease for the same asset previously recognised in the income statement, in which case the increase is recognised in the income statement to the extent of the decrease previously recognised. A revaluation deficit is first offset against unutilised previously recognised revaluation surplus in respect of the same asset and the balance is thereafter recognised in the income statement. Upon disposal or retirement of an asset, any asset revaluation reserve relating to the particular asset is transferred directly to accumulated losses.

Property, plant and equipment are classified as capital work-in-progress until the asset is brought to working condition for its intended use.

Freehold land and capital work-in-progress are not depreciated. Leasehold land is amortised evenly over the lease term of the land. Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings and land improvements	2% - 10%
Plant and machinery	3.33% - 20%
Furniture and equipment	5% - 20%
Motor vehicles	20%

The residual values, useful life and depreciation method are reviewed at each financial year end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in the income statement and the unutilised portion of the revaluation surplus on that item is taken directly to accumulated losses.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Goodwill

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of business combination over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liability. Following the initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is not amortised but instead, it is reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold. The policy for the recognition and measurement of impairment losses for goodwill is in accordance with Note 3(h).

#### (h) Impairment of Non-Financial Assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units ("CGU")).

In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated to reduce the carrying amount of the assets in the unit or groups of units on a pro-rata basis.

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase. Impairment loss on goodwill is not reversed in a subsequent period.

#### (i) Investment in Subsidiaries

Subsidiaries are entities over which the Group has the ability to control the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group has such power over another entity.

In the Company's separate financial statements, investment in subsidiaries are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in the income statement.

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. The financial statements of the subsidiaries are prepared for the same reporting date as the Company.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (i) Investment in Subsidiaries (continued)

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

Non-controlling interests represent the portion of profit or loss and net assets in subsidiaries not held by the Group. It is measured at the minorities' share of the fair value of the subsidiaries' identifiable assets and liabilities at the acquisition date and the minorities' share of changes in the subsidiaries' equity since then.

#### (j) Investment in Associates

Associates are entities in which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not in control or joint control over those policies.

Investment in associates are accounted for in the consolidated financial statements using the equity method of accounting. Under the equity method, the investment in associates is carried in the statements of financial position at cost adjusted for post-acquisition changes in the Group's share of net assets of the associates. The Group's share of the net profit or loss of the associates is recognised in the income statements. Where there has been a change recognised directly in the equity of the associates, the Group recognises its share of such changes.

In applying the equity method, unrealised gains and losses on transactions between the Group and the associates are eliminated to the extent of the Group's interest in the associates. After application of the equity method, the Group determines whether it is necessary to recognise any additional impairment loss with respect to the Group's net investment in the associates. The associates are equity accounted for from the date the Group obtains significant influence until the date the Group ceases to have significant influence over the associates.

Goodwill relating to associates is included in the carrying amount of the investment and is not amortised. Any excess of the Group's share of the net fair value of the associates' identifiable assets, liabilities and contingent liabilities over the cost of the investment is excluded from the carrying amount of the investment and instead included as income in the determination of the Group's share of the associates' profit or loss in the period in which the investment is acquired.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The most recent available audited financial statements of the associates are used by the Group in applying the equity method. Where the dates of the audited financial statements used are not conterminous with those of the Group, the share of results is arrived at from the last audited financial statements available and management financial statements to the end of the accounting period. Uniform accounting policies are adopted for like transactions and events in similar circumstances.

In the Company's separate financial statements, investments in associates are stated at cost less impairment losses. On disposal of such investments, the difference between net disposal proceeds and their carrying amounts is included in the income statement.

When an associate holds an ownership interest in the Group, any profit or loss and any increment or decrement of net assets of the Group which the associate has accounted for in its financial statements, would be disregarded when the Group applies the equity method to account for its investment in the associate.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (k) Financial Assets

Financial assets are recognised in the statement of financial position when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group determines the classification of their financial assets at initial recognition, and the categories include financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial assets.

##### Financial assets at fair value through profit or loss

Financial assets are classified as financial assets at fair value through profit or loss if they are held for trading or are designated as such upon initial recognition. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling in the near term.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss do not include exchange differences, interest and dividend income. Exchange differences, interest and dividend income on financial assets at fair value through profit or loss are recognised separately in profit or loss as part of other losses or other income.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that is held primarily for trading purposes are presented as current whereas financial assets that is not held primarily for trading purposes are presented as current or non-current based on the settlement date.

##### Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than twelve months after the reporting date which are classified as non-current.

##### Available-for-sale financial assets

Available-for-sale financial assets are financial assets that are designated as available for sale or are not classified in any other categories.

After initial recognition, available-for-sale financial assets are measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised. Interest income calculated using the effective interest method is recognised in profit or loss. Dividends on an available-for-sale equity instrument are recognised in profit or loss when the Company's right to receive payment is established.

Investments in equity investments whose fair value cannot be reliably measured are measured at cost less impairment loss.



### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (k) Financial Assets (continued)

##### Available-for-sale financial assets (continued)

Available-for-sale financial assets are classified as non-current assets unless they are expected to be realised within twelve months after the reporting date.

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned. All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e., the date that the Group commit to purchase or sell the asset.

##### Held-to-maturity investments

Financial assets with fixed or determinable payments and fixed maturity are classified as held-to-maturity when the Group has the positive intention and ability to hold the investment to maturity.

Subsequent to initial recognition, held-to-maturity investments are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the held-to-maturity investments are derecognised or impaired, and through the amortisation process.

Held-to-maturity investments are classified as non-current assets, except for those having maturity within 12 months after the reporting date which are classified as current.

#### (l) Impairment of Financial Assets

The Group assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

##### Trade and other receivables and other financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with default on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease as a result of an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (l) Impairment of Financial Assets (continued)

##### Available-for-sale financial assets

Significant or prolonged decline in fair value below cost, significant financial difficulties of the issuer or obligor, and the disappearance of an active trading market are considerations to determine whether there is objective evidence that investment securities classified as available-for-sale financial assets are impaired.

If an available-for-sale financial asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in profit or loss, is transferred from equity to profit or loss.

Impairment losses on available-for-sale equity investments are not reversed in profit or loss in the subsequent periods. Increase in fair value, if any, subsequent to impairment loss is recognised in other comprehensive income. For available-for-sale debt investments, impairment losses are subsequently reversed in profit or loss if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss in profit or loss.

##### Unquoted equity securities carried at cost

If there is objective evidence (such as significant adverse changes in the business environment where the issuer operates, probability of insolvency or significant financial difficulties of the issuer) that an impairment loss on financial assets carried at cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

#### (m) Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and in hand, bank overdrafts, demand deposits and other short term and highly liquid investments which are readily convertible to cash with insignificant risk of changes in value.

For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits. Cash and cash equivalents (other than bank overdrafts) are categorised and measured as loans and receivables in accordance with policy as described in Note 3(k).

#### (n) Land Held for Property Development and Property Development Costs

##### (i) Land held for property development

Land held for property development consists of land on which no significant development work has been undertaken or where development activities are not expected to be completed within the normal operating cycle. Such land is classified within non-current assets and is stated at cost less accumulated impairment losses.

Land held for property development is reclassified as property development costs at the point when development activities have commenced and where it can be demonstrated that the development activities can be completed within the normal operating cycle.

##### (ii) Property development costs

Property development costs comprise all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities.

When the financial outcome of a development activity can be reliably estimated, property development revenue and expenses are recognised in the income statement by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (n) Land Held for Property Development and Property Development Costs (continued)

##### (ii) Property Development Costs (continued)

When the financial outcome of a development activity cannot be reliably estimated, property development revenue is recognised only to the extent of property development costs incurred that is probable will be recoverable, and property development costs on properties sold are recognised as an expense in the period in which they are incurred.

Any expected loss on a development project, including costs to be incurred over the defects liability period, is recognised as an expense immediately.

Property development costs not recognised as an expense are recognised as an asset, which is measured at the lower of cost and net realisable value.

The excess of revenue recognised in the income statement over billings to purchasers is classified as accrued billings within trade receivables and the excess of billings to purchasers over revenue recognised in the income statement is classified as progress billings within trade payables.

#### (o) Inventories

Inventories are stated at lower of cost and net realisable value.

The cost of raw materials comprises the original purchase price plus cost incurred in bringing the inventories to their present locations and conditions. The cost of finished goods and work-in-progress consists of direct materials, direct labour, other direct costs and appropriate production overheads where applicable and is determined on a weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### (p) Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditure expected to be required to settle the obligation.

The Group does not recognise a contingent liability but discloses its existence in the financial statements. A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in the extremely rare circumstances where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by uncertain future events beyond the control of the Group. The Group does not recognise contingent asset but discloses its existence when inflows of economic benefits are probable, but not virtually certain.

#### (q) Financial Liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities, within the scope of FRS 139, are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (q) Financial Liabilities (continued)

##### (i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities held for trading include derivatives entered into by the Group and the Company that do not meet the hedge accounting criteria. Derivative liabilities are initially measured at fair value and subsequently stated at fair value, with any resultant gains or losses recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

The Group and the Company have not designated any financial liabilities as at fair value through profit or loss.

##### (ii) Other financial liabilities

The Group's and the Company's other financial liabilities include trade payables, other payables, loans and borrowings, bonds and debts.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings, bonds and debts are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Loans and borrowings, bonds and debts are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

##### (r) Preference Shares ("PS")

PS are recorded at the amount of proceeds received, net of transaction costs.

PS are classified as non-current liabilities in the statements of financial position and the preferential dividends are recognised as finance costs in the income statement in the period they are incurred.

##### (s) Redeemable Convertible Secured Loan Stocks ("RCSLS")

The RCSLS are regarded as compound instruments, consisting of a liability component and an equity component. At the date of issue, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible bond. The difference between the proceeds of issue of the convertible loan stocks and the fair value assigned to the liability component represents the conversion options included in equity. The liability component is subsequently stated at amortised cost using the effective interest rate method until extinguished on conversion or redemption, whilst the value of the equity component is not adjusted in subsequent periods. Attributable transaction costs are apportioned and deducted directly from the liability and equity component based on their carrying amounts at the date of issue.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (t) Leases

##### (i) As lessee

Finance leases, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Leased assets are depreciated over the estimated useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life and the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

##### (ii) As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income.

#### (u) Equity Instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

#### (v) Segment Reporting

Segment reporting is presented for enhancing assessment of the Group's risks and returns. A business segment is a group of assets and operations engaged in providing products or services that are subject to risk and returns that are different from those of other business segments. A geographical segment is engaged in providing products or services within a particular economic environment, that are subject to risks and returns which are different from those components.

Segment revenue, expense, assets and liabilities are those amounts resulting from the operating activities of a segment that are directly attributable to the segment and the relevant portion that can be allocated on a reasonable basis to the segment. Segment revenue, expense, assets and liabilities are determined before intra-group balances and intra-group transactions are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are between group enterprises within a single segment. Inter-segment pricing is based on similar terms as those available to other external parties.

### 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (w) Fair Value Estimation for Disclosure Purposes

In assessing the fair value of financial instruments, the Group and the Company use a variety of methods and make assumptions that are based on market conditions existing at each reporting date.

The fair value of publicly traded securities is based on quoted market prices at the reporting date. Where there is no active market, fair value is established using valuation technique. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models.

The face values for the financial assets and financial liabilities with maturity of less than one (1) year are assumed to approximate their fair values.

### 4. CHANGES IN ACCOUNTING POLICIES

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 July 2011, the Group and the Company adopted the following new and amended FRSs and IC Interpretations mandatory for annual financial periods beginning on or after 1 January 2011:

Description	Effective for annual periods beginning on or after
Amendments to FRS 1 <i>Limited Exemption from Comparative FRS 7 Disclosures for First-time Adopters</i>	1 January 2011
Amendments to FRS 1 <i>Additional Exemptions for First-time Adopters</i>	1 January 2011
Amendments to FRS 2 <i>Group Cash-settled Share-based Payment Transactions</i>	1 January 2011
Amendments to FRS 7 <i>Improving Disclosures about Financial Instruments</i>	1 January 2011
Improvements to FRSs issued in 2010	1 January 2011
IC Interpretation 4 <i>Determining Whether an Arrangement Contains a Lease</i>	1 January 2011
IC Interpretation 18 <i>Transfer of Assets from Customers</i>	1 January 2011
Amendments to IC Interpretation 14 <i>Prepayments of a Minimum Funding Requirement</i>	1 July 2011
IC Interpretation 19 <i>Extinguishing Financial Liabilities with Equity Instruments</i>	1 July 2011

Adoption of the above standards and interpretations did not have any significant effect on the financial performance or position of the Group and of the Company except for the following:

#### Amendments to FRS 7 *Improving Disclosures about Financial Instruments*

The amended standard requires enhanced disclosure about fair value measurement and liquidity risk. Fair value measurements related to items recorded at fair value are to be disclosed by source of inputs using a three level fair value hierarchy (Level 1, Level 2 and Level 3), by class, for all financial instruments recognised at fair value. A reconciliation between the beginning and ending balance for Level 3 fair value measurements is required. Any significant transfers between levels of the fair value hierarchy and the reasons for those transfers need to be disclosed. The amendments also clarify the requirements for liquidity risk disclosures with respect to derivative transactions and assets used for liquidity management. The fair value measurement and liquidity risk disclosures are presented in Note 40.

#### 4. CHANGES IN ACCOUNTING POLICIES (continued)

##### IC Interpretation 4 *Determining Whether an Arrangement contains a Lease*

Prior to 1 July 2011, the Group had entered into an arrangement, comprising a transaction or a series of related transactions, that does not take the legal form of a lease but conveys a right to use an asset in return for a payment or series of payments to its supplier.

Upon adoption of IC Interpretation 4 and the application of the requirements of FRS 117 to the lease element of the arrangement on operating lease, the Group had separated the payments made to this supplier into payments made for the lease and payments made for purchase of goods. The lease payments under the operating lease is recognised as an expense in the income statement on a straight-line basis over the lease term.

The Group has applied this change in accounting policy retrospectively and certain comparatives have been restated accordingly as follows:

	As previously stated RM'000	Adjustment RM'000	As restated RM'000
<b>Group</b>			
<b>30 June 2011</b>			
<b>Related party transactions</b>			
Lion DRI Sdn Bhd			
- Trade purchases	990,083	(42,786)	947,297
- Operating lease expense	–	42,786	42,786
	<u>                    </u>	<u>                    </u>	<u>                    </u>

The Group and the Company have not adopted the following standards and interpretations that have been issued but not yet effective:

##### **Description**

Amendments to FRS 1 *Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters*

Amendments to FRS 7 *Transfers of Financial Assets*

Amendments to FRS 112 *Deferred Tax: Recovery of Underlying Assets*

FRS 124 *Related Party Disclosures*

Amendments to FRS 101 *Presentation of Items of Other Comprehensive Income*

FRS 9 *Financial Instruments*

FRS 10 *Consolidated Financial Statements*

FRS 11 *Joint Arrangements*

FRS 12 *Disclosure of interests in Other Entities*

FRS 13 *Fair Value Measurement*

FRS 119 *Employee Benefits*

FRS 127 *Separate Financial Statements*

FRS 128 *Investment in Associate and Joint Ventures*

IC Interpretation 20 *Stripping Costs in the Production Phase of a Surface Mine*

Amendments to FRS 7 *Disclosures – Offsetting Financial Assets and Financial Liabilities*

Amendments to FRS 132 *Offsetting Financial Assets and Financial Liabilities*

The Directors expect that the adoption of the standards and interpretations above will have no material impact on the financial statements in the period of initial application.

#### 4. CHANGES IN ACCOUNTING POLICIES (continued)

##### Malaysian Financial Reporting Standards

On 19 November 2011, the Malaysian Accounting Standards Board (“MASB”) issued a new MASB approved accounting framework, the Malaysian Financial Reporting Standards (“MFRS Framework”).

The MFRS Framework is to be applied by all Entities Other Than Private Entities for annual periods beginning on or after 1 January 2012, with the exception of entities that are within the scope of MFRS 141 *Agriculture* and IC Interpretation 15 *Agreements for Construction of Real Estate*, including its parent, significant investor and venturer (“Transitioning Entities”).

Transitioning Entities will be allowed to defer adoption of the new MFRS Framework for an additional two years. Consequently, adoption of the MFRS Framework by Transitioning Entities will be mandatory for annual periods beginning on or after 1 January 2014.

The Group falls within the scope definition of Transitioning Entities and accordingly, will be required to prepare financial statements using the MFRS Framework in its first MFRS financial statements for the financial year ending 30 June 2015. In presenting its first MFRS financial statements, the Group will be required to restate the comparative financial statements to amounts reflecting the application of MFRS Framework. The majority of the adjustments required on transition will be made, retrospectively, against opening accumulated losses.

#### 5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group’s accounting policies, which are described in Note 3, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the version affects only that period, or in the period of the revision and future periods if the version affects both current and future periods.

##### **Critical Accounting Estimates and Assumptions**

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

##### **(i) Depreciation of Property, Plant and Equipment**

The cost of the plant and machinery relating to manufacturing of hot rolled coils and cold rolled coils is depreciated on a straight-line basis over the assets’ estimated economic useful lives up to its residual value. Management estimates the useful lives of these plant and machinery to be within 15 years to 30 years and residual value to be 5%. Changes in the expected level of usage and technological developments could impact the economic useful lives and the residual values of these assets, which may cause a material adjustment to future depreciation charges.

##### **(ii) Estimated Impairment of Goodwill**

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation on the value in use of the cash-generating units (“CGU”) to which goodwill is allocated. Estimating a value in use amount requires management to make an estimate of the expected future cash flows of the CGU and also to choose a suitable discount rate in order to calculate the present value of those cash flows.



## 5. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

### (iii) Estimated Impairment of Tangible Assets

When there is an indication that the carrying amount of an asset may be impaired, the asset's recoverable amount, being the higher of its fair value less costs to sell and its value in use, will be assessed. The assessment of recoverable amount involves various methodologies.

Fair value of an asset is estimated by reference to net assets of the investee or based on prevailing market value determined by professional valuers.

In determining the value in use of an asset, being the future economic benefits to be expected from its continued use and ultimate disposal, the Group makes estimates and assumptions that require significant judgements and estimates. While the Group believes these estimates and assumptions to be reasonable and appropriate, changes in these estimates and assumptions of value in use could impact on the Group's financial position and results.

### (iv) Deferred Tax Assets

Deferred tax assets are recognised for all unused tax losses and unabsorbed capital allowances to the extent that it is probable that taxable profit will be available against which the losses and capital allowances can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. Details of deferred tax assets are disclosed in Note 20.

### (v) Inventories

Significant judgement is required in determining the quality, grades and density of the raw materials existing at the end of the financial year. In forming judgement, the Group relies on past experience and on the work of an expert in measuring the raw materials. Details of inventories are disclosed in Note 21.

### (vi) Accrual for Quantity Discount

Quantity discounts are granted to customers with bulk purchases of hot rolled coils by a subsidiary of the Company.

Accruals for quantity discounts are estimated by management on sales based on historical trends of amounts granted for customers' purchases in prior years and taking into account obligations to the customers based on rates agreed upon. Unexpected changes in customers' demand could vary the quantity discounts which may cause a material adjustment to the accrual for quantity discounts.

### (vii) Allowance for Doubtful Receivables

The Group makes allowances for doubtful receivables based on assessment of the recoverability of trade and other receivables. Allowances are applied to trade and other receivables where events or changes on an instrument loss basis in circumstances indicate that the balances may not be collectible. The identification of doubtful receivables requires the use of judgement and estimates. Where the expectation is different from the original estimate, such differences will impact the carrying value of receivables and doubtful receivables expenses in the period in which such estimates have been changed.

### (viii) Property Development

The Group recognises property development revenue and expenses in the income statement by using the stage of completion method. The stage of completion is determined by the proportion that property development costs incurred for work performed to date bear to the estimated total property development costs.

Significant judgement is required in determining the stage of completion, the extent of the property development costs incurred, the estimated total property development revenue and costs, as well as the recoverability of the development projects. In making the judgement, the Group evaluates based on past experience and by relying on the work of specialists.

Details of property development cost are disclosed in Note 15.

## 6. REVENUE

Revenue of the Group and of the Company consists of the following:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Sales of goods	3,196,488	3,049,745	–	–
Property development	38,669	68,340	–	–
Assembly fees	–	226	–	–
Registration and other professional fees	198	239	–	–
Dividend income	–	–	7,245	1,822
Interest income	–	–	86,705	62,912
	<b>3,235,355</b>	<b>3,118,550</b>	<b>93,950</b>	<b>64,734</b>

## 7. EMPLOYEE BENEFITS EXPENSES

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Salaries, wages and bonuses	63,805	63,854	240	240
Defined contribution plans	8,931	9,334	29	29
Defined benefit plan (Note 34(a))	264	243	–	–
Share options granted under ESOS (Note 34(b))	–	7	–	–
Other staff related expenses	18,924	17,968	110	96
	<b>91,924</b>	<b>91,406</b>	<b>379</b>	<b>365</b>

Included in the employee benefits expenses of the Group and of the Company are remuneration of an executive Director and other members of key management as follows:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Salaries and other emoluments	2,250	2,176	350	336
Defined contribution plans	213	201	29	29
Share options granted under ESOS	–	7	–	–
	<b>2,463</b>	<b>2,384</b>	<b>379</b>	<b>365</b>

An executive Director of the Group and other members of key management have been granted the following number of options under the ESOS:

	Group	
	2012 '000	2011 '000
At 1 July	–	1,138
Lapsed	–	(1,138)
At 30 June	–	–

The share options were granted on the same terms and conditions as those offered to other employees of the Group (Note 34(b)).

## 7. EMPLOYEE BENEFITS EXPENSES (continued)

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any executive Director of the Group.

## 8. OTHER OPERATING EXPENSES

Included in the other operating expenses of the Group are plant repair and maintenance costs and electricity charges relating to manufacturing of hot rolled coils and cold rolled coils totalling RM321.0 million (2011: RM288.9 million).

## 9. (LOSS)/PROFIT FROM OPERATIONS

The (loss)/profit from operations is arrived at:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>After charging:</b>				
Allowance for doubtful receivables	72	70	-	-
Allowance for obsolete inventories	12	12	-	-
Auditors' remuneration:				
- current year	476	480	40	40
- under accrued in prior years	-	2	-	-
Directors' remuneration*	1,419	1,412	613	599
Impairment loss on goodwill	140,000	40,157	-	-
Loss on disposal of:				
- a subsidiary	-	-	-	607
- property, plant and equipment	3,881	-	-	-
Property, plant and equipment:				
- depreciation	141,951	143,231	-	-
- written off	4	2,026	-	-
Operating lease expense	45,530	42,786	-	-
Rental of:				
- plant, machinery and equipment	181	269	-	-
- premises	2,891	3,069	-	-
Net foreign exchange loss - unrealised	40,224	-	415	-
Professional fees paid to a firm in which a Director, M. Chareon Sae Tang @ Tan Whye Aun, has interest	105	194	-	-
<b>And crediting:</b>				
Allowance for doubtful receivables written back	48	35	-	-
Gain on disposal of:				
- a subsidiary	-	3,491	-	-
- asset held for sale	-	153	-	-
- property, plant and equipment	-	89	-	-
Gross dividend income from quoted investments in Malaysia:				
- an associate	-	-	7,223	1,806
- others	22	16	22	16
Interest income from:				
- subsidiaries	-	-	86,541	62,835
- others	8,610	12,092	164	77
Net foreign exchange gain:				
- realised	25,866	75,488	-	-
- unrealised	-	11,108	-	585
Rental income	5,808	7,336	-	-

**9. (LOSS)/PROFIT FROM OPERATIONS (continued)**

\* The Directors' remuneration is categorised as follows:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Executive Director:</b>				
- Salary and other emoluments	960	960	240	240
- Fees	24	24	24	24
- Defined contribution plans	115	115	29	29
- Share options granted under ESOS	-	7	-	-
- Benefit-in-kind	110	96	110	96
	<b>1,209</b>	1,202	<b>403</b>	389
<b>Non-Executive Directors:</b>				
- Fees	210	210	210	210
	<b>1,419</b>	1,412	<b>613</b>	599

The number of Directors whose total remuneration fall into the respective bands are as follows:

	Group		Company	
	2012	2011	2012	2011
<b>Executive Director:</b>				
- RM350,001 - RM400,000	-	-	-	1
- RM400,001 - RM450,000	-	-	1	-
- RM1,200,001 - RM1,250,000	1	1	-	-
<b>Non-Executive Directors:</b>				
- RM25,000 and below	1	1	1	1
- RM25,001 - RM50,000	5	5	5	5

**10. FINANCE COSTS**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Interest Expenses on:</b>				
- advances from subsidiaries	-	-	-	140
- bank overdrafts	1,270	964	-	-
- bonds and debts	89,372	84,562	89,069	83,361
- RCSLS	37,452	36,025	37,452	36,025
- term loans	54,263	62,408	-	-
- product financing liabilities	27,619	45,085	-	-
- others	63,604	90,106	324	297
	<b>273,580</b>	319,150	<b>126,845</b>	119,823

## 11. GAIN ON SETTLEMENT OF DEBTS

The gain represents the difference arising from the extinguishment of debts that were settled via issuance of ordinary shares. It arose from the Provision of Financial Assistance and Share Issuance Scheme as detailed in Note 42.

## 12. TAXATION

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Current Estimated Tax Payable:</b>				
Malaysian income tax:				
- Current year	(1,747)	(3,242)	-	-
- Under provision in prior years	(641)	(674)	(37)	-
	<b>(2,388)</b>	<b>(3,916)</b>	<b>(37)</b>	<b>-</b>
<b>Deferred Taxation: (Note 20)</b>				
- Relating to origination and reversal of temporary differences	<b>93,954</b>	74,333	<b>1,932</b>	2,032
- Under provision in prior years	<b>(18,687)</b>	(5,546)	-	-
	<b>75,267</b>	<b>68,787</b>	<b>1,932</b>	<b>2,032</b>
Total	<b>72,879</b>	<b>64,871</b>	<b>1,895</b>	<b>2,032</b>

A reconciliation of taxation applicable to loss before taxation at the statutory income tax rate to taxation at the effective tax rate of the Group and of the Company is as follows:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Tax calculated at Malaysian statutory tax rate of 25% (2011: 25%)	<b>149,404</b>	87,120	<b>78,599</b>	93,118
Income not subject to tax	<b>3,004</b>	6,818	<b>46,806</b>	4
Expenses not deductible for tax purposes	<b>(62,318)</b>	(43,740)	<b>(123,473)</b>	(91,090)
Deferred tax assets not recognised during the year	-	(265)	-	-
Tax effect of share in results of associates	<b>(1,136)</b>	16,665	-	-
Effect of utilisation of previously unrecognised capital allowances and tax losses	<b>3,253</b>	4,493	-	-
Under provision in prior years	<b>(19,328)</b>	(6,220)	<b>(37)</b>	-
	<b>72,879</b>	<b>64,871</b>	<b>1,895</b>	<b>2,032</b>

## 12. TAXATION (continued)

Domestic income tax is calculated at the Malaysian statutory tax rate of 25% (2011: 25%) of the estimated assessable profit for the year.

The Company has estimated tax exempt account amounting to RM17.8 million (2011: RM17.8 million) available for the distribution of tax exempt dividend. The Company has estimated tax credit under Section 108 of the Income Tax Act, 1967 amounting to RM22.1 million (2011: RM22.1 million) to frank the payment of dividend. These amounts are subject to agreement with the tax authority.

## 13. LOSS PER SHARE

### (a) Basic

Basic loss per share is calculated by dividing net loss for the financial year attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year.

	2012	Group	2011
Net loss for the financial year attributable to owners of the Company (RM'000)	<b>(461,207)</b>		(233,907)
Weighted average number of ordinary shares in issue ('000):			
Issued shares at beginning of the year	<b>1,900,950</b>		1,900,950
Effect of capital reconstruction (Note 25)	<b>(1,520,760)</b>		(1,520,760)
	<b>380,190</b>		380,190
Effect of shares issued pursuant to settlement of Scheme Creditors (Note 25)	<b>301,773</b>		–
	<b>681,963</b>		380,190
Basic loss per share (sen)	<b>(67.6)</b>		(61.5)

The loss per share for 2011 has been restated to take into account the effect of the capital reconstruction on weighted average number of ordinary shares in issue.

### (b) Diluted

The diluted loss per share is not presented as the unexercised warrants and RCSLS have no dilutive effect as the exercise price is above the average market value of the Company's shares.

**14. PROPERTY, PLANT AND EQUIPMENT**

	Land and buildings RM'000	Plant and machinery RM'000	Furniture and equipment RM'000	Motor vehicles RM'000	Capital work-in- progress RM'000	Total RM'000
<b>Group</b>						
<b>2012</b>						
<b>Cost/Valuation</b>						
At 1 July 2011	880,038	3,429,563	39,480	4,646	18,844	4,372,571
Additions	785	12,255	1,593	2	11	14,646
Disposals	–	(7,739)	–	(204)	–	(7,943)
Written off	–	–	(37)	–	–	(37)
At 30 June 2012	<b>880,823</b>	<b>3,434,079</b>	<b>41,036</b>	<b>4,444</b>	<b>18,855</b>	<b>4,379,237</b>
Representing items at:						
Cost	580,823	1,176,074	41,036	4,444	18,855	1,821,232
Valuation	300,000	2,258,005	–	–	–	2,558,005
	<b>880,823</b>	<b>3,434,079</b>	<b>41,036</b>	<b>4,444</b>	<b>18,855</b>	<b>4,379,237</b>
<b>Accumulated Depreciation</b>						
At 1 July 2011	155,262	1,360,899	27,601	4,157	–	1,547,919
Depreciation charge for the financial year	16,633	122,941	2,071	306	–	141,951
Disposals	–	(3,500)	–	(204)	–	(3,704)
Written off	–	–	(33)	–	–	(33)
At 30 June 2012	<b>171,895</b>	<b>1,480,340</b>	<b>29,639</b>	<b>4,259</b>	<b>–</b>	<b>1,686,133</b>
Representing items at:						
Cost	171,895	284,485	29,639	4,259	–	490,278
Valuation	–	1,195,855	–	–	–	1,195,855
	<b>171,895</b>	<b>1,480,340</b>	<b>29,639</b>	<b>4,259</b>	<b>–</b>	<b>1,686,133</b>
<b>Accumulated Impairment Losses</b>						
At 1 July 2011/ 30 June 2012	<b>9,673</b>	<b>25,875</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>35,548</b>
Representing items at:						
Cost	<b>9,673</b>	<b>25,875</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>35,548</b>
<b>Net Book Value</b>						
At cost	399,255	865,714	11,397	185	18,855	1,295,406
At valuation	300,000	1,062,150	–	–	–	1,362,150
At 30 June 2012	<b>699,255</b>	<b>1,927,864</b>	<b>11,397</b>	<b>185</b>	<b>18,855</b>	<b>2,657,556</b>

**14. PROPERTY, PLANT AND EQUIPMENT (continued)**

	Land and buildings RM'000	Plant and machinery RM'000	Furniture and equipment RM'000	Motor vehicles RM'000	Capital work-in- progress RM'000	Total RM'000
<b>Group</b>						
<b>2011</b>						
<b>Cost/Valuation</b>						
At 1 July 2010	884,042	3,431,433	40,377	5,479	20,677	4,382,008
Additions	2,341	2,067	2,771	170	813	8,162
Disposals	–	(548)	–	(614)	(813)	(1,975)
Disposal of a subsidiary	(6,345)	(2,845)	(3,659)	(389)	–	(13,238)
Written off	–	(544)	(9)	–	(1,833)	(2,386)
	<u>880,038</u>	<u>3,429,563</u>	<u>39,480</u>	<u>4,646</u>	<u>18,844</u>	<u>4,372,571</u>
At 30 June 2011	<u>880,038</u>	<u>3,429,563</u>	<u>39,480</u>	<u>4,646</u>	<u>18,844</u>	<u>4,372,571</u>
Representing items at:						
Cost	580,038	1,171,490	39,480	4,646	18,844	1,814,498
Valuation	300,000	2,258,073	–	–	–	2,558,073
	<u>880,038</u>	<u>3,429,563</u>	<u>39,480</u>	<u>4,646</u>	<u>18,844</u>	<u>4,372,571</u>
<b>Accumulated</b>						
<b>Depreciation</b>						
At 1 July 2010	140,299	1,242,114	27,559	4,543	–	1,414,515
Depreciation charge for the financial year	17,431	121,962	3,330	508	–	143,231
Disposals	–	(519)	–	(614)	–	(1,133)
Disposal of a subsidiary	(2,468)	(2,307)	(3,279)	(280)	–	(8,334)
Written off	–	(351)	(9)	–	–	(360)
	<u>155,262</u>	<u>1,360,899</u>	<u>27,601</u>	<u>4,157</u>	<u>–</u>	<u>1,547,919</u>
At 30 June 2011	<u>155,262</u>	<u>1,360,899</u>	<u>27,601</u>	<u>4,157</u>	<u>–</u>	<u>1,547,919</u>
Representing items at:						
Cost	155,262	235,973	27,601	4,157	–	422,993
Valuation	–	1,124,926	–	–	–	1,124,926
	<u>155,262</u>	<u>1,360,899</u>	<u>27,601</u>	<u>4,157</u>	<u>–</u>	<u>1,547,919</u>
<b>Accumulated</b>						
<b>Impairment Losses</b>						
At 1 July 2010/ 30 June 2011	9,673	25,875	–	–	–	35,548
Representing items at:						
Cost	9,673	25,875	–	–	–	35,548
<b>Net Book Value</b>						
At cost	415,103	909,642	11,879	489	18,844	1,355,957
At valuation	300,000	1,133,147	–	–	–	1,433,147
At 30 June 2011	<u>715,103</u>	<u>2,042,789</u>	<u>11,879</u>	<u>489</u>	<u>18,844</u>	<u>2,789,104</u>



**14. PROPERTY, PLANT AND EQUIPMENT (continued)**

In 2003, the Group adjusted the plant and machinery of a subsidiary to its fair value upon the acquisition of an additional 40% equity interest in that subsidiary. The fair value is based on a valuation carried out by Mr Lim Lian Hong, a registered valuer of Raine & Horne International Zaki + Partners Sdn Bhd, an independent firm of professional valuers, on 11 January 2002 and adjusted for depreciation to the date of acquisition. The surplus arising from the fair value that relates to existing equity holding of RM149.0 million (net of deferred tax liabilities) has been credited to asset revaluation reserve account. It is not the policy of the Group to revalue such asset regularly.

Land and buildings of the Group are as follows:

	Freehold land RM'000	Leasehold land RM'000	Buildings and land improve- ments RM'000	Total RM'000
<b>Group 2012</b>				
<b>Cost/Valuation</b>				
At 1 July 2011	311,191	16,177	552,670	880,038
Additions	–	784	1	785
At 30 June 2012	<u>311,191</u>	<u>16,961</u>	<u>552,671</u>	<u>880,823</u>
Representing items at:				
Cost	11,191	16,961	552,671	580,823
Valuation	300,000	–	–	300,000
	<u>311,191</u>	<u>16,961</u>	<u>552,671</u>	<u>880,823</u>
<b>Accumulated Depreciation</b>				
At 1 July 2011	–	2,978	152,284	155,262
Depreciation charge for the financial year	–	230	16,403	16,633
At 30 June 2012	<u>–</u>	<u>3,208</u>	<u>168,687</u>	<u>171,895</u>
Representing items at:				
Cost	–	3,208	168,687	171,895
<b>Accumulated Impairment Losses</b>				
At 1 July 2011/30 June 2012	<u>9,673</u>	–	–	<u>9,673</u>
Representing items at:				
Cost	<u>9,673</u>	–	–	<u>9,673</u>
<b>Net Book Value</b>				
At cost	1,518	13,753	383,984	399,255
At valuation	300,000	–	–	300,000
At 30 June 2012	<u>301,518</u>	<u>13,753</u>	<u>383,984</u>	<u>699,255</u>

**14. PROPERTY, PLANT AND EQUIPMENT (continued)**

	Freehold land RM'000	Leasehold land RM'000	Buildings and land improve- ments RM'000	Total RM'000
<b>Group</b>				
<b>2011</b>				
<b>Cost/Valuation</b>				
At 1 July 2010	311,191	17,329	555,522	884,042
Additions	–	–	2,341	2,341
Disposal of a subsidiary	–	(1,152)	(5,193)	(6,345)
At 30 June 2011	311,191	16,177	552,670	880,038
Representing items at:				
Cost	11,191	16,177	552,670	580,038
Valuation	300,000	–	–	300,000
	311,191	16,177	552,670	880,038
<b>Accumulated Depreciation</b>				
At 1 July 2010	–	3,395	136,904	140,299
Depreciation charge for the financial year	–	238	17,193	17,431
Disposal of a subsidiary	–	(655)	(1,813)	(2,468)
At 30 June 2011	–	2,978	152,284	155,262
Representing items at:				
Cost	–	2,978	152,284	155,262
<b>Accumulated Impairment Losses</b>				
At 1 July 2010/30 June 2011	9,673	–	–	9,673
Representing items at:				
Cost	9,673	–	–	9,673
<b>Net Book Value</b>				
At cost	1,518	13,199	400,386	415,103
At valuation	300,000	–	–	300,000
At 30 June 2011	301,518	13,199	400,386	715,103

#### 14. PROPERTY, PLANT AND EQUIPMENT (continued)

Leasehold land is analysed as follows:

	Group	
	2012 RM'000	2011 RM'000
Long term leasehold land	9,787	9,942
Short term leasehold land	3,966	3,257
	<b>13,753</b>	<b>13,199</b>
	<b>13,753</b>	<b>13,199</b>

The revalued freehold land and plant and machinery if stated at cost less depreciation would amount to RM35.0 million (2011: RM35.0 million) and RM0.89 billion (2011: RM0.95 billion) respectively as at the end of the financial year.

Property, plant and equipment with carrying values totalling RM2.61 billion (2011: RM2.74 billion) has been charged to financial institutions as securities for credit facilities as disclosed in Note 28.

The net book value of property, plant and equipment held under hire purchase and finance lease arrangements is as follows:

	Group	
	2012 RM'000	2011 RM'000
Motor vehicles	116	197
Plant and machinery	-	140
	<b>116</b>	<b>337</b>
	<b>116</b>	<b>337</b>

#### 15. PROPERTY DEVELOPMENT ACTIVITIES

##### (a) Land Held for Property Development

	Group	
	2012 RM'000	2011 RM'000
<b>At cost</b>		
Land cost	32,015	32,015
Development cost	1,186	1,186
Transfer to property development costs	(27,213)	(21,432)
	<b>5,988</b>	<b>11,769</b>
	<b>5,988</b>	<b>11,769</b>

**15. PROPERTY DEVELOPMENT ACTIVITIES (continued)**
**(b) Property Development Costs**

	<b>Group</b>	
	<b>2012</b>	<b>2011</b>
	<b>RM'000</b>	<b>RM'000</b>
Property development costs at 1 July		
Land cost	1,556	1,556
Development costs	33,512	1,102
	<b>35,068</b>	2,658
Cost incurred during the year:		
Development costs	14,347	20,640
	<b>14,347</b>	20,640
Costs recognised in profit or loss		
At 1 July	(34,328)	(1,531)
Recognised during the year	(17,166)	(32,797)
	<b>(51,494)</b>	(34,328)
Transfer from land held for property development	5,781	11,770
At 30 June	<b>3,702</b>	740

The land was charged as security for the LCB SPV Debts issued by a subsidiary in previous financial years. Subsequent to the full repayment of the LCB SPV Debts in the current financial year, the land has been charged as security for bonds and debts issued by the Company.

The title in respect of the land has yet to be registered in the name of the subsidiary.

**16. GOODWILL**

	<b>Group</b>	
	<b>2012</b>	<b>2011</b>
	<b>RM'000</b>	<b>RM'000</b>
<b>Goodwill on Consolidation, at Cost</b>		
At 1 July/30 June	501,511	501,511
<b>Accumulated Impairment Losses</b>		
At 1 July	(62,533)	(22,376)
Impairment loss recognised in profit or loss	(140,000)	(40,157)
	<b>(202,533)</b>	(62,533)
<b>Net Carrying Value</b>	<b>298,978</b>	438,978

## 16. GOODWILL (continued)

Goodwill acquired in business combinations is allocated, at acquisition date, to cash-generating units (“CGU”) that are expected to benefit from that business combination. Goodwill has been allocated to the steel operations of the Group.

The Group tests goodwill annually for impairment or more frequently if there are indications that goodwill might be impaired.

The recoverable amount of the CGU is determined from value in use calculation. The key assumption for the value in use calculation are those regarding the discount rate, growth rates and expected changes to selling prices and direct costs during the period. Management estimates discount rate using pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the CGU. The growth rates and changes in selling prices and direct costs are based on expectations of future changes in the market.

The Group prepares cash flow forecasts derived from the most recent financial budgets for the next 5 years. The discount rate used is 7.5% per annum.

## 17. INVESTMENT IN SUBSIDIARIES

	Company	
	2012 RM'000	2011 RM'000
<b>Unquoted Shares</b>		
At cost	25,916	25,916
Accumulated impairment losses	(17,101)	(17,101)
	<b>8,815</b>	8,815
Additional cost of investment arising from share options	<b>2,458</b>	2,458
	<b>11,273</b>	11,273

Certain investment in subsidiaries with carrying values totalling RM8.8 million (2011: RM8.8 million) have been charged as security for the bonds and debts issued by the Company as disclosed in Note 31.

The subsidiaries are as follows:

Name of Company	Country of Incorporation	Holding in Equity		Principal Activities
		2012 %	2011 %	
LCB Harta (M) Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Managing of debts novated from LCB and certain of its subsidiaries pursuant to a debt restructuring exercise undertaken by LCB and certain of its subsidiaries
Limpahjaya Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Investment holding
Lion Construction & Engineering Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Construction and civil engineering works

**17. INVESTMENT IN SUBSIDIARIES (continued)**

The subsidiaries are as follows: (continued)

Name of Company	Country of Incorporation	Holding in Equity		Principal Activities
		2012 %	2011 %	
Lion General Trading & Marketing (S) Pte Ltd *	Republic of Singapore	100.00	100.00	General merchant
Lion Rubber Works Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
Lion Steelworks Sdn Bhd	Malaysia	100.00	100.00	Manufacture and distribution of office equipment, security equipment and steel related products
Lion Trading & Marketing Sdn Bhd	Malaysia	100.00	100.00	Trading and marketing of security equipment, office equipment and steel related products
LCB Harta (L) Limited *	Malaysia	100.00	100.00	Acquisition and management of USD denominated consolidated and rescheduled debts
Total Triumph Investments Limited	British Virgin Islands	100.00	100.00	Investment holding
<b>Subsidiaries of Limpahjaya Sdn Bhd</b>				
Bersatu Investments Company Limited *	Hong Kong	71.00	71.00	Ceased operations
Lion Com Sdn Bhd	Malaysia	100.00	100.00	Investment holding
Lyn (Pte) Ltd *	Republic of Singapore	79.00	79.00	Investment holding
Logic Concepts (M) Sdn Bhd * (Struck off on 13.6.2012)	Malaysia	–	71.00	Ceased operations
Logic Furniture (M) Sdn Bhd *	Malaysia	91.00	91.00	Ceased operations
Megasteel Sdn Bhd *	Malaysia	78.89	78.89	Manufacturing of hot rolled coils and cold rolled coils
Umevest Sdn Bhd	Malaysia	100.00	100.00	Ceased operations
<b>Subsidiary of Bersatu Investments Company Limited</b>				
Glit Investments Company Limited * (Dissolved on 6.1.2012)	Hong Kong	–	100.00	Dormant

**17. INVESTMENT IN SUBSIDIARIES (continued)**

The subsidiaries are as follows: (continued)

Name of Company	Country of Incorporation	Holding in Equity		Principal Activities
		2012 %	2011 %	
<b>Subsidiary of Lion Com Sdn Bhd</b>				
Secretarial Communications Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Share registration and secretarial services
<b>Subsidiary of Lyn (Pte) Ltd</b>				
Logic Furniture (S) Pte Ltd *	Republic of Singapore	<b>100.00</b>	100.00	Ceased operations
<b>Subsidiaries of Megasteel Sdn Bhd</b>				
Megasteel Harta (L) Limited *	Malaysia	<b>100.00</b>	100.00	To issue and manage bonds pursuant to its parent company's debt financing exercise
Secomex Manufacturing (M) Sdn Bhd *	Malaysia	<b>100.00</b>	100.00	Manufacturing and marketing of industrial gases
<b>Subsidiary of Lion Construction &amp; Engineering Sdn Bhd</b>				
PMB Building System Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Investment holding
<b>Subsidiary of PMB Building System Sdn Bhd</b>				
PMB Jaya Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Ceased operations
<b>Subsidiary of Lion General Trading &amp; Marketing (S) Pte Ltd</b>				
Lion Plate Mills Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Manufacturing and marketing of hot rolled steel plates
<b>Subsidiary of Lion Steelworks Sdn Bhd</b>				
Lion Fichet Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Ceased operations

**17. INVESTMENT IN SUBSIDIARIES (continued)**

The subsidiaries are as follows: (continued)

Name of Company	Country of Incorporation	Holding in Equity		Principal Activities
		2012 %	2011 %	
<b>Subsidiary of Total Triumph Investments Limited</b>				
Bright Steel Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Manufacturing, sale and distribution of steel and iron products
<b>Subsidiaries of Bright Steel Sdn Bhd</b>				
B.A.P. Industries Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Ceased operations
Bright Steel Service Centre Sdn Bhd	Malaysia	<b>57.10</b>	57.10	Processing and selling of steel coils and sheets
Bright Enterprise (Sdn.) Berhad	Malaysia	<b>100.00</b>	100.00	Ceased operations
Century Container Industries Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Ceased operations
Omali Corporation Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Investment holding
<b>Subsidiary of LCB Harta (L) Limited</b>				
Pancar Tulin Sdn Bhd	Malaysia	<b>100.00</b>	100.00	Property development

Note:

\* Financial statements of subsidiaries not audited by Ong Boon Bah & Co.



## 17. INVESTMENT IN SUBSIDIARIES (continued)

During the previous financial year, the Company had completed the disposal of its entire 50.01% equity interest in Kinabalu Motor Assembly Sendirian Berhad for a cash consideration of RM1 and an inter-company debts settlement of RM13 million.

The disposal had the following effects on the financial position of the Group:

	<b>Group (As at date of disposal) RM'000</b>
Property, plant and equipment	(4,904)
Inventories	(4,567)
Money market instruments	(328)
Trade and other receivables	(679)
Deposit, cash and bank balances	(470)
Trade and other payables	14,439
	<hr/>
Net liabilities disposed	3,491
Total disposal proceeds	– *
	<hr/>
Gain on disposal to the Group	3,491
	<hr/> <hr/>
Cash outflow arising on disposals:	
Cash consideration	– *
Cash and cash equivalents of subsidiary disposed	(798)
	<hr/>
	(798)
	<hr/> <hr/>

\* Cash consideration of RM1.

**18. INVESTMENT IN ASSOCIATES**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Quoted Shares in Malaysia, at cost</b>	<b>209,807</b>	209,807	<b>200,245</b>	200,245
<b>Quoted Shares outside Malaysia</b>				
- at cost	<b>95,994</b>	95,994	-	-
- accumulated impairment losses	<b>(12,162)</b>	(12,162)	-	-
	<b>83,832</b>	83,832	-	-
<b>Unquoted Shares</b>				
- at cost	<b>844,786</b>	844,786	<b>728,348</b>	728,348
- accumulated impairment losses	<b>(447,512)</b>	(447,512)	<b>(728,348)</b>	(728,348)
	<b>397,274</b>	397,274	-	-
	<b>690,913</b>	690,913	<b>200,245</b>	200,245
Share of post-acquisition results and reserves	<b>272,627</b>	281,533	-	-
	<b>963,540</b>	972,446	<b>200,245</b>	200,245
Market value of quoted shares:				
- quoted in Malaysia	<b>231,970</b>	357,462	<b>220,304</b>	339,485
- quoted outside Malaysia	<b>55,207</b>	62,641	-	-
Represented by:				
Share of net assets other than goodwill	<b>928,986</b>	937,892		
Share of goodwill in associates	<b>34,554</b>	34,554		
	<b>963,540</b>	972,446		

Certain investment in associates of the Group with carrying values totalling RM834.2 million (2011: RM726.3 million) have been charged as security for the bonds and debts issued by the Company as disclosed in Note 31.

The impairment of certain investment in associates was recognised to reflect their recoverable amounts based on the net assets or net tangible assets of the associates.

**18. INVESTMENT IN ASSOCIATES (continued)**

The associates are as follows:

Name of Company	Country of Incorporation	Holding in Equity		Principal Activities
		2012 %	2011 %	
ACB Resources Berhad	Malaysia	<b>45.77</b> # 1.89	45.77 # 1.89	Investment holding
Lion Industries Corporation Berhad	Malaysia	<b>25.16</b> # 1.33	25.16 # 1.33	Investment holding and property development
Lion Plantations Sdn Bhd	Malaysia	<b>30.00</b>	30.00	Investment holding
Lion Insurance Company Limited	Malaysia	<b># 36.28</b>	# 36.28	Captive insurance business
Lion Asiapac Limited	Republic of Singapore	<b># 29.98</b>	# 29.98	Investment holding

# Held by subsidiaries

The summarised financial information of the associates is as follows:

	2012 RM'000	2011 RM'000
<b>Assets</b>		
Current assets	<b>3,759,144</b>	4,616,729
Non-current assets	<b>3,618,314</b>	3,607,440
Total assets	<b>7,377,458</b>	8,224,169
<b>Liabilities</b>		
Current liabilities	<b>2,936,268</b>	3,277,242
Non-current liabilities	<b>636,079</b>	1,003,386
Total liabilities	<b>3,572,347</b>	4,280,628
<b>Results</b>		
Revenue	<b>5,750,379</b>	5,631,011
(Loss)/Profit for the year	<b>(124,833)</b>	287,639

The Group's share of losses of the associates has been recognised to the extent of the carrying amount of the investments. The cumulative unrecognised share of losses amounted to RM57.7 million (2011: RM0.6 million) and current year's unrecognised share of losses amounted to RM57.1 million (2011: Profit of RM36.8 million).

**19. INVESTMENT SECURITIES**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>(a) Non-Current</b>				
<b>Available-for-sale Investments</b>				
<b>Quoted Shares in Malaysia</b>				
- at fair value	473	624	468	615
<b>Unquoted Shares</b>				
- at cost	393	393	-	-
- accumulated impairment losses	(275)	(275)	-	-
	118	118	-	-
<b>Held-to-maturity Investments</b>				
- unquoted bonds (c)	9,834	19,336	-	-
<b>Total</b>	<b>10,425</b>	<b>20,078</b>	<b>468</b>	<b>615</b>
Market value of quoted shares	473	624	468	615
<b>(b) Current</b>				
<b>Held-to-maturity Investments</b>				
- unquoted bonds (c)	45,111	41,823	-	-

**(c) Held-to-maturity Investments - Unquoted Bonds**

	Group	
	2012 RM'000	2011 RM'000
At 1 July	61,159	68,127
Exchange difference	3,441	(5,107)
Accreted interest	2,479	2,060
Redemption during the year	(12,134)	(3,921)
At 30 June	54,945	61,159
Receivable within one year	(45,111)	(41,823)
	<b>9,834</b>	<b>19,336</b>

**19. INVESTMENT SECURITIES (continued)**
**(c) Held-to-maturity Investments - Unquoted Bonds (continued)**

The non-current portion is receivable over the following periods:

	Group	
	2012 RM'000	2011 RM'000
From 1 to 2 years	6,797	10,358
From 2 to 5 years	3,037	8,978
	<b>9,834</b>	<b>19,336</b>
	<b>9,834</b>	<b>19,336</b>

The held-to-maturity investments represent consolidated and rescheduled USD debts issued by Amsteel Harta (L) Limited ("ACB SPV") ("ACB SPV Debts") acquired by a subsidiary, from its holder in previous financial years. The ACB SPV Debts constitute direct, unsubordinated and secured obligations of the ACB SPV and was charged as security for the LCB SPV Debts in previous financial years. Subsequent to the full repayment of the LCB SPV Debts in the current financial year, the investments have been charged as security for bonds and debts issued by the Company.

The terms of the ACB SPV Debts are as follows:

(i) There are two tranches of the ACB SPV Debts as follows:

Class	Nominal Value USD'000	Net Present Value USD'000	Maturity Date	Cash Yield- To-Maturity (per annum)
B	16,315	14,665	31.12.2014	3.25%
C	6,949	6,318	31.12.2014	4.00%
	23,264	20,983		
	23,264	20,983		

The ACB SPV Debts are receivable annually on 31 December of each calendar year and are subject to late payment charges of 1% per annum above the cash yield-to-maturity.

(ii) The ACB SPV Debts are secured by assets included in the proposed divestment programme for ACB Resources Berhad ("ACB") and its subsidiaries ("ACB Group"), certain assets and investments, and such other securities provided and as may be provided from time to time by the ACB Group to the Security Trustee for the benefit of, *inter alia*, the holders of the ACB SPV Debts.

**20. DEFERRED TAXATION**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
At 1 July	222,378	153,591	(5,606)	(7,638)
Recognised in profit or loss (Note 12)	75,267	68,787	1,932	2,032
At 30 June	<b>297,645</b>	222,378	<b>(3,674)</b>	(5,606)
Presented after appropriate offsetting as follows:				
Deferred tax assets	301,319	227,984	–	–
Deferred tax liabilities	(3,674)	(5,606)	(3,674)	(5,606)
At 30 June	<b>297,645</b>	222,378	<b>(3,674)</b>	(5,606)

**(a) Deferred Tax Assets of the Group**

	Property, plant and equipment RM'000	Others RM'000	Total RM'000
At 1 July 2010	175,243	(13,873)	161,370
Recognised in profit or loss	17,699	48,915	66,614
At 30 June 2011	<b>192,942</b>	<b>35,042</b>	<b>227,984</b>
Recognised in profit or loss	73,335	–	73,335
At 30 June 2012	<b>266,277</b>	<b>35,042</b>	<b>301,319</b>

**(b) Deferred Tax Liabilities of the Group**

	RCSLS RM'000	Others RM'000	Total RM'000
At 1 July 2010	7,638	141	7,779
Recognised in profit or loss	(2,032)	(141)	(2,173)
At 30 June 2011	<b>5,606</b>	–	<b>5,606</b>
Recognised in profit or loss	(1,932)	–	(1,932)
At 30 June 2012	<b>3,674</b>	–	<b>3,674</b>

**20. DEFERRED TAXATION (continued)**
**(c) Deferred Tax Liabilities of the Company**

	<b>RCSLS RM'000</b>
At 1 July 2010	7,638
Recognised in profit or loss	(2,032)
At 30 June 2011	<b>5,606</b>
Recognised in profit or loss	<b>(1,932)</b>
At 30 June 2012	<b>3,674</b>

Deferred tax assets have not been recognised in respect of the following items:

	<b>Group</b>	
	<b>2012 RM'000</b>	<b>2011 RM'000</b>
Unutilised tax losses	<b>200,254</b>	204,109
Unabsorbed capital allowances	<b>82,669</b>	75,783
Other deductible temporary differences	<b>3,131</b>	3,131
	<b>286,054</b>	283,023

The unused tax losses and unabsorbed capital allowances of the Group are available indefinitely for offsetting against future taxable profits of the respective subsidiaries, subject to no substantial changes in shareholding of the respective subsidiaries under the Income Tax Act, 1967 and guidelines issued by the tax authority.

**21. INVENTORIES**

	<b>Group</b>	
	<b>2012 RM'000</b>	<b>2011 RM'000</b>
<b>At Cost:</b>		
Properties held for sale	<b>7,245</b>	7,446
Raw materials	<b>349,017</b>	274,971
Work-in-progress	<b>10,452</b>	1,103
Finished goods	<b>41,574</b>	23,203
Spares, supplies and consumables	<b>140,912</b>	149,112
	<b>549,200</b>	455,835
<b>At Net Realisable Value:</b>		
Raw materials	<b>7,297</b>	68,819
Work-in-progress	<b>–</b>	3,148
Finished goods	<b>392,294</b>	336,618
Spares, supplies and consumables	<b>454</b>	916
	<b>400,045</b>	409,501
Total	<b>949,245</b>	865,336

## 21. INVENTORIES (continued)

The inventories in relation to the product financing liabilities as disclosed in Note 33, where titles are with other parties are as follows:

	Group	
	2012 RM'000	2011 RM'000
<b>Raw Materials:</b>		
- with related parties	72,803	91,363
- with external parties	119,740	154,553
	<b>192,543</b>	245,916
<b>Finished Goods:</b>		
- with related parties	210,183	193,006
- with external parties	917	9,515
	<b>211,100</b>	202,521
<b>Spares, Supplies and Consumables:</b>		
- with external parties	-	16,272
<b>Total</b>	<b>403,643</b>	464,709

Included in raw materials under product financing facilities of the Group are amounts of RM178.8 million (2011: RM44.7 million) which relate to raw materials in transit.

The product financing facilities with related parties have been entered into in the normal course of business and have been established on terms that are no more favourable to the related parties than those arranged with independent third parties.

Inventories of the Group amounting to RM329.5 million (2011: RM253.5 million) are secured by way of a floating charge for certain borrowings as disclosed in Note 28.

## 22. TRADE AND OTHER RECEIVABLES

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Trade receivables	149,925	110,238	-	-
Allowance for doubtful receivables	(12,736)	(12,726)	-	-
	<b>137,189</b>	97,512	-	-
Accrued billings in respect of property development costs	3,673	3,907	-	-
Other receivables	31,204	34,039	101	12,851
Allowance for doubtful receivables	(3,456)	(3,456)	-	-
	<b>27,748</b>	30,583	<b>101</b>	12,851
Prepayments and deposits	118,030	120,438	1	6
	<b>286,640</b>	252,440	<b>102</b>	12,857



## 22. TRADE AND OTHER RECEIVABLES (continued)

Included in receivables of the Group and of the Company are related parties balances of which RM5.9 million (2011: RM1.4 million) and RM Nil (2011: RM Nil) respectively are in trade receivables and RM2.1 million (2011: RM0.7 million) and RM Nil (2011: RM0.4 million) respectively are in other receivables.

Included in deposits of the Group is an amount of RM45.0 million (2011: RM45.0 million) of deposits ("Offtake Deposit") paid by a subsidiary to a related party for raw materials supplies as security against the subsidiary's payment obligations to the related party. In the event the payment obligations are not met by the subsidiary within the credit period given, the related party shall be entitled to withdraw from the Offtake Deposit such amount as may be due to the related party towards settlement of the amount due. The Offtake Deposit is pledged to the Syndicated Term Loan Lenders and to a lender of the related party for credit facilities granted to the related party.

The Group's normal trade credit terms range from 5 days to 60 days (2011: 5 days to 60 days). Interest on overdue trade balances are charged at a rate of 6% to 16% (2011: 6% to 16%) per annum. They are recognised at their original invoice amounts which represent their fair values on initial recognition. Other credit terms are assessed and approved on a case-by-case basis.

### Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group	
	2012 RM'000	2011 RM'000
Neither past due nor impaired	83,927	59,885
1 to 30 days past due not impaired	21,914	18,233
31 to 60 days past due not impaired	7,465	5,623
61 to 90 days past due not impaired	2,935	4,661
91 to 180 days past due not impaired	1,874	1,271
More than 180 days past due not impaired	18,548	1,846
	<b>52,736</b>	31,634
Impaired	13,262	18,719
	<b>149,925</b>	110,238

Movement of the allowance account is as follows:

	Group	
	2012 RM'000	2011 RM'000
At 1 July	12,726	12,739
Charge for the year	72	70
Written off	(14)	(48)
Reversal of impairment loss	(48)	(35)
At 30 June	<b>12,736</b>	12,726

## 22. TRADE AND OTHER RECEIVABLES (continued)

### Receivables that are neither past due nor impaired

Receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group. None of the Group's receivables that are neither past due nor impaired have been renegotiated during the financial year.

### Receivables that are past due but not impaired

The Group has trade receivables amounting to RM52.7 million (2011: RM31.6 million) that are past due at the reporting date but not impaired.

The Group has no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors.

Receivables of the Group amounting to RM190.7 million (2011: RM161.4 million) are secured by way of a floating charge for certain borrowings as disclosed in Note 28.

## 23. AMOUNT DUE FROM/TO SUBSIDIARIES

	Company	
	2012 RM'000	2011 RM'000
Amount due from subsidiaries	3,311,471	2,374,354
Allowance for doubtful receivables	(715,000)	(315,259)
	<b>2,596,471</b>	<b>2,059,095</b>
Amount due to subsidiaries	<b>28,557</b>	<b>16,792</b>

The amount due from/to subsidiaries which arose mainly from inter-company advances and payments made on behalf are unsecured and repayable on demand. The amount due from subsidiaries bear a weighted average interest rate of 2.6% (2011: 2.6%) per annum and the amount due to subsidiaries are interest free (2011: bear a weighted average interest rate of 1.0% per annum).

## 24. DEPOSITS WITH FINANCIAL INSTITUTIONS

The deposits of the Group and the Company carry a weighted average interest rate as at the reporting date of 2.4% (2011: 2.5%) and 2.9% (2011: 2.9%) per annum respectively and have an average maturity of 11 days (2011: 9 days) and 7 days (2011: 6 days) respectively.

Included in deposits of the Group is an amount of RM0.1 million (2011: RM0.05 million) which is pledged as a bank guarantee to certain subsidiaries.

## 25. SHARE CAPITAL

	Group and Company	
	2012 RM'000	2011 RM'000
<b>Ordinary Shares of RM1.00 each</b>		
<b>Authorised:</b>		
At 1 July/30 June	<b>3,000,000</b>	3,000,000
<b>Issued and Fully Paid:</b>		
At 1 July	<b>1,900,950</b>	1,900,950
Capital reconstruction	<b>(1,520,760)</b>	–
Issuance of shares	<b>936,009</b>	–
At 30 June	<b>1,316,199</b>	1,900,950

The issued and paid-up capital of the Company has been changed during the financial year from RM1,900,949,631 divided into 1,900,949,631 ordinary shares of RM1.00 each to RM1,316,198,949 divided into 1,316,198,949 ordinary shares of RM1.00 each pursuant to a capital reconstruction and the Settlement Scheme of Megasteel Sdn Bhd (“Megasteel”) as disclosed in Note 42 as follows:

- the reduction of the par value of the existing ordinary shares of RM1.00 each in the Company (“Shares”) to RM0.20 each by the cancellation of RM0.80 each and thereafter, the consolidation of every five Shares of RM0.20 each into one Share of RM1.00; and
- the issuance of 936,009,129 new Shares to the Scheme Creditors of Megasteel pursuant to the Settlement Scheme of Megasteel.

The new ordinary shares issued rank *pari passu* in all respects with the then existing ordinary shares of the Company.

The new ordinary shares were listed and quoted on the Main Market of Bursa Malaysia Securities Berhad on 6 March 2012.

## 26. RESERVES

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Non-Distributable:</b>				
Asset revaluation reserve	<b>264,859</b>	264,859	–	–
Capital reserve	<b>62,715</b>	60,637	<b>3,046</b>	3,046
Other reserve	<b>(187,202)</b>	–	<b>(187,202)</b>	–
Foreign currency translation reserve	<b>16,226</b>	14,603	–	–
Fair value adjustment reserve	<b>364</b>	515	<b>366</b>	513
Equity component of RCSLS	<b>30,432</b>	30,432	<b>30,432</b>	30,432
Warrant reserve	<b>3,673</b>	3,673	<b>3,673</b>	3,673
Share premium	<b>191,067</b>	374,719	<b>(149,685)</b>	37,664
	<b>97,685</b>	97,685	<b>97,685</b>	97,685
Accumulated losses	<b>288,752</b>	472,404	<b>(52,000)</b>	135,349
	<b>(1,114,154)</b>	(2,169,008)	<b>(491,032)</b>	(1,699,291)
	<b>(825,402)</b>	(1,696,604)	<b>(543,032)</b>	(1,563,942)

## 26. RESERVES (continued)

The nature and purpose of each category of reserves are as follows:

### (a) Asset Revaluation Reserve

The asset revaluation reserve is used to record increases in the fair value of property, plant and equipment and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in equity.

### (b) Capital Reserve

Capital reserve comprises mainly share of post acquisition reserves of associates and profits recorded by a subsidiary of the Company which was incorporated to manage the Ringgit Malaysia debts.

### (c) Other Reserve

The other reserve represents the difference arising from the extinguishment of debts that settled via issuance of ordinary shares.

### (d) Foreign Currency Translation Reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It is also used to record the exchange differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.

### (e) Fair Value Adjustment Reserve

Fair value adjustment reserve represents the cumulative fair value changes, net of tax, of available-for-sale financial assets until they are disposed of or impaired.

### (f) Equity Component of RCSLS

This reserve represents the fair value of the equity component of RCSLS, net of deferred tax liabilities, as determined on the date of issue.

### (g) Warrant Reserve

Warrant reserve is pertaining to the issuance of 36,734,534 warrants as consideration for the conditional take-over offer of the remaining ordinary shares of RM1.00 each in ACB ("ACB Share") on the basis of one new warrant of the Company ("LCB Warrant") for every ten ACB Shares held.

The details of LCB Warrants are as follows:

- (i) Each warrant entitles its registered holder to subscribe for one new LCB Share at the subscription price of RM1.00. In conjunction with the capital reconstruction undertaken by the Company (Note 42), the exercise price of the LCB Warrant has been adjusted from RM1.00 to RM5.00. The LCB Warrants may be exercised at any time commencing from 21 April 2009 but not later than 20 April 2019 (both dates inclusive).
- (ii) The new LCB Shares to be issued pursuant to the exercise of the LCB Warrants will upon allotment and issue, rank *pari passu* in all respects with the then existing issued and paid-up LCB Shares, save that they will not be entitled to any dividend, right, allotment and/or other distribution, the entitlement date of which is on or before the new LCB Shares are credited into the securities account of the holder maintained with Bursa Malaysia Depository Sdn Bhd ("Bursa Depository").
- (iii) No LCB Warrants were converted into new LCB Shares during the financial year. As of the reporting date, the total number of warrants which remained unexercised amounted to 36,734,534 warrants. Any warrant which has not been exercised at the date of maturity will lapse and cease to be valid for any purpose.

## 27. PREFERENCE SHARES

Megasteel Sdn Bhd ("Megasteel") issued Preference "D" Shares, Preference "E" Shares, Preference "F" Shares and Preference "G" Shares, of which Preference "D" Shares and Preference "F" Shares were issued to the immediate holding company, Limpahjaya Sdn Bhd. The Preference "E" Shares and Preference "G" Shares are held by a related party.

	Group	
	2012 RM'000	2011 RM'000
<b>Authorised:</b>		
At 1 July		
Preference "E" Shares of RM0.01 each	110	110
Preference "G" Shares of RM0.01 each	1,000	1,000
	1,110	1,110
At 30 June	1,110	1,110
<b>Issued and paid-up:</b>		
At 1 July		
Preference "E" Shares of RM0.01 each	110	110
Preference "G" Shares of RM0.01 each	1,000	1,000
	1,110	1,110
At 30 June	1,110	1,110
<b>Share premium:</b>		
At 1 July		
Preference "E" Shares of RM0.99 each	10,890	10,890
Preference "G" Shares of RM0.99 each	99,000	99,000
	109,890	109,890
At 30 June	109,890	109,890
Total	111,000	111,000

### Terms of Preference "E" Shares

The Preference "E" Shares of RM0.01 each includes the following salient features:

- (i) The Preference "E" Shares shall be issued at a par value of RM0.01 with a premium of RM0.99 per Preference "E" Share;
- (ii) The Preference "E" Shares shall carry the right to preference dividend (cumulative) of RM0.05 per Preference "E" Share after the Preference "G" Shares but in priority to the Preference "D" Shares, the Preference "F" Shares and the ordinary shares in Megasteel;
- (iii) The Preference "E" Shares shall rank both as regards dividend and return of capital after the Preference "G" Shares but in priority to the Preference "D" Shares, the Preference "F" Shares and the ordinary shares in Megasteel;
- (iv) The Preference "E" Shares shall not be entitled to any right of voting at any general meeting of Megasteel nor receipt of any notices of meetings of Megasteel;

## 27. PREFERENCE SHARES (continued)

### Terms of Preference "E" Shares (continued)

- (v) The Preference "E" Shares shall be subordinated to (a) the Syndicated Term Loans of Megasteel; and (b) the full redemption of the Preference "G" Shares;
- (vi) "The Preference "E" Shares shall be redeemed at the par value of RM0.01 with a premium of RM0.99 per Preference "E" Share, at the option of Megasteel in priority to the Preference "D" Shares and the Preference "F" Shares subject to the full settlement of the Syndicated Term Loans of Megasteel and the full redemption of the Preference "G" Shares; and
- (vii) The Preference "E" Shares shall be transferable but not convertible.

### Terms of Preference "G" Shares

The Preference "G" Shares of RM0.01 each includes the following salient features:

- (i) The Preference "G" Shares shall be issued at a par value of RM0.01 with a premium of RM0.99 per Preference "G" share;
- (ii) The Preference "G" Shares shall carry the right to a fixed cumulative preference dividend of RM0.05 per share per annum, subject to the availability of profits;
- (iii) The Preference "G" Shares shall rank in priority to the ordinary shares and the existing Preference "D", "E" and "F" Shares of Megasteel in the event of liquidation, dissolution, winding-up or other repayment of capital of Megasteel and dividends declared (if any) provided that there shall be no further right to participate in the surplus assets or profits of Megasteel;
- (iv) The Preference "G" Shares shall be subordinated to the existing Syndicated Term Loans of Megasteel and in the event of a refinancing of the existing Syndicated Term Loans, the Preference "G" Shares shall be subordinated up to the amount utilised to repay the existing Syndicated Term Loans from the proceeds of the refinancing ("Subordination"). The Preference "G" Shares shall rank *pari passu* with all other present and future indebtedness;
- (v) The Preference "G" Shares shall be for an initial tenure of five years ("Initial Tenure"). On the fourth anniversary of the date of issue, Megasteel has the option to extend the tenure of the Preference "G" Shares for a further five years from the maturity date of the Initial Tenure ("Extended Tenure");

During the Extended Tenure, the Preference "G" Shares shall bear a fixed cumulative preference dividend per preference share per annum calculated based on the issue price of RM1.00 multiplied by the base lending rate of Malayan Banking Berhad at the date of declaration of dividend plus 1.5% per annum subject to availability of profits;

- (vi) The Preference "G" Shares may be converted into new ordinary shares of RM1.00 each in Megasteel at any time throughout their tenure on the basis of 1.50 Preference "G" Shares for every one ordinary share of RM1.00 each in Megasteel during the Initial Tenure by surrendering the relevant number of Preference "G" Shares.

The conversion ratio during the Extended Tenure shall be:

- i) 1.50 Preference "G" Shares for every one ordinary share of RM1.00 each; or
- ii) 25% discount based on the then latest audited net tangible assets of Megasteel;

whichever is lower, subject to a minimum of RM1.00 by surrendering the Preference "G" Shares of at least equivalent to the conversion ratio;

## 27. PREFERENCE SHARES (continued)

### Terms of Preference “G” Shares (continued)

Fractional shares arising from the conversion will be rounded down to the nearest share.

The new ordinary shares of RM1.00 each in Megasteel to be issued pursuant to the conversion of the Preference “G” Shares shall rank *pari passu* in all respects with the then existing issued and paid-up shares of Megasteel, except that they will not be entitled to any dividends, rights, allotments and/or any other distributions that may be declared, made or paid, the entitlement date of which is prior to the issuance of the new shares;

(vii) The Preference “G” Shares shall be redeemed in the following manner where applicable:

(a) Redemption upon maturity subject to the Subordination provision;

(b) Mandatory Early Redemption

Within one year of the full settlement of the Syndicated Term Loans during the Extended Tenure of the Preference “G” Shares;

(c) Optional Redemption

Megasteel will have the option to redeem any of the Preference “G” Shares in whole, or in part in multiples of 1,000,000 Preference “G” Shares by giving a two weeks’ written notice (“Notice Period”) to the holders at any time, if Megasteel repays all the Syndicated Term Loans of Megasteel within the Initial Tenure of the Preference “G” Shares. The redemption shall take effect on the next business day after the expiry of the Notice Period (“Optional Redemption Date”). Notwithstanding the Notice Period, the holder is entitled to convert the Preference “G” Shares at any time before the Optional Redemption Date;

(d) Mandatory Redemption

In the case of the occurrence of a shareholders’ or creditors’ winding-up of Megasteel, mandatory redemption is required by Megasteel subject to Subordination provision;

(viii) The Preference “G” Shares carry no right to vote at general meetings nor receipt of any notices of meetings of Megasteel unless the general meeting is for any resolution (i) which varies or is deemed to vary the rights and privileges of the Preference “G” Shareholder; (ii) for a capital reduction; and (iii) for winding-up of Megasteel; and

(ix) The Preference “G” Shares shall not be transferable.

**28. LOANS AND BORROWINGS**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Short Term Borrowings</b>				
Secured:				
RCSLS (Note 29)	250,047	139,157	250,047	139,157
Syndicated Term Loans	589,381	428,989	-	-
Other term loans	13,868	13,342	-	-
Bills payable	61,526	60,337	-	-
Revolving credits	33,000	33,500	-	-
Bank overdrafts	9,876	8,429	-	-
Finance lease liabilities (Note 30)	72	163	-	-
	<b>957,770</b>	683,917	<b>250,047</b>	139,157
Unsecured:				
Bills payable	70,773	77,228	-	-
Revolving credits	500	1,200	-	-
Bank overdrafts	1,934	3,465	-	-
	<b>73,207</b>	81,893	-	-
	<b>1,030,977</b>	765,810	<b>250,047</b>	139,157
<b>Long Term Borrowings</b>				
Secured:				
RCSLS (Note 29)	265,995	349,010	265,995	349,010
Syndicated Term Loans	-	243,606	-	-
Other term loans	13,614	27,228	-	-
Finance lease liabilities (Note 30)	38	109	-	-
	<b>279,647</b>	619,953	<b>265,995</b>	349,010
Unsecured:				
Other term loans	-	500	-	-
	<b>279,647</b>	620,453	<b>265,995</b>	349,010
<b>Total Borrowings</b>				
Syndicated Term Loans (Note A)	589,381	672,595	-	-
Other term loans	27,482	41,070	-	-
	<b>616,863</b>	713,665	-	-
RCSLS (Note 29)	516,042	488,167	516,042	488,167
Bills payable	132,299	137,565	-	-
Revolving credits	33,500	34,700	-	-
Bank overdrafts	11,810	11,894	-	-
Finance lease liabilities (Note 30)	110	272	-	-
	<b>1,310,624</b>	1,386,263	<b>516,042</b>	488,167



**28. LOANS AND BORROWINGS (continued)**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
The term loans are repayable over the following periods:				
Within 1 year	603,249	442,331	–	–
From 1 to 2 years	13,614	257,720	–	–
From 2 to 5 years	–	13,614	–	–
	<b>616,863</b>	<b>713,665</b>	<b>–</b>	<b>–</b>

Other term loans, bills payable, revolving credits and bank overdrafts pertaining to certain subsidiaries are secured by charges on the property, plant and equipment (Note 14) and other assets of the subsidiaries.

The weighted average effective interest rates at the reporting date for the respective credit facilities are as follows:

	Group		Company	
	2012 %	2011 %	2012 %	2011 %
RCCLS	5.8	5.8	5.8	5.8
Term loans	8.6	7.5	–	–
Bills payable	5.9	5.8	–	–
Revolving credits	9.4	7.7	–	–
Bank overdrafts	9.0	8.6	–	–

**(A) Syndicated Term Loans**

A restructuring scheme in relation to the Syndicated Term Loans of Megasteel came into effect during the previous financial year ("Restructured Scheme"). The restructured amount of the Syndicated Term Loans which comprise an RM denominated Term Loan of RM598.54 million and a USD denominated Term Loan of USD205.20 million are repayable over the following periods:

Repayment date		Principal Amount of Repayment RM Term Loan RM'Mil	Principal Amount of Repayment USD Term Loan USD'Mil
June 2007	*	47.88	16.42
December 2007	*	23.94	8.21
June 2008	*	23.94	8.21
December 2008	*	47.88	16.42
June 2009		–	–
December 2009		–	–
June 2010	*	47.88	16.42
December 2010	*	71.83	24.62
June 2011	**	71.83	24.62
December 2011	**	71.83	24.62
June 2012	**	71.83	24.62
December 2012		59.85	20.52
June 2013		59.85	20.52
		<b>598.54</b>	<b>205.20</b>

\* These amounts have been repaid in full.

**28. LOANS AND BORROWINGS (continued)**
**(A) Syndicated Term Loans (continued)**

\*\* Megasteel obtained a requisite majority consent from its Syndicated Term Loan Lenders to rollover the balance amount after certain progressive payments up to December 2012 as follows:

	<b>Balance outstanding as at 30 June 2012</b>	
	<b>RM Term Loan RM'Mil</b>	<b>USD Term Loan USD'Mil</b>
<u>Proposed Repayment Date</u>		
Amounts rollover, due in:		
- July 2012	1.54	0.53
- August 2012	1.54	0.53
- December 2012	158.34	54.28
	161.42	55.34
Amounts as per the Restructured Scheme repayment, due in:		
- December 2012	59.85	20.52
- June 2013	59.85	20.52
	281.12	96.38

Interest is charged at 2.5% above the respective Syndicated Term Loans Lenders' cost of funds/London Interbank Offer Rate ("COF/LIBOR") up to 30 June 2010 and at 5% above the respective Syndicated Term Loans Lenders' COF/LIBOR from 1 July 2010 onwards.

The Syndicated Term Loans facility is secured against:

- (a) property, plant and equipment of Megasteel Group as disclosed in Note 14, including any future additions;
- (b) floating assets of Megasteel Group; and
- (c) charge over certain investment in subsidiaries.

The additional terms and conditions for the Restructured Scheme include the following:

**(i) Sale of certain quoted investment in an associate ("Pledged Shares")**

Pursuant to an agreement dated 30 September 2009, Tan Sri William H.J. Cheng ("TSWC") shall grant Megasteel an option to put to TSWC or its nominee(s), for TSWC to purchase the Pledged Shares. The Pledged Shares are charged by Megasteel to the Security Trustee for the benefit of Syndicated Term Loans Lenders. The disposal was completed in financial year ended 2010.

## 28. LOANS AND BORROWINGS (continued)

### (A) Syndicated Term Loans (continued)

#### (ii) Sale of certain property, plant and equipment of a subsidiary

Megasteel agrees to dispose of certain of its subsidiary's property, plant and equipment as follows:

- (a) Megasteel shall enter into a sale and purchase agreement with a bona fide purchaser for the sale of certain of its property, plant and equipment no later than 30 June 2010 or such extended date as may be agreed by the Syndicated Term Loans Lenders whose loans represent more than 75% of the aggregate value of the RM Term Loans and USD Term Loans inclusive of principal, interests, commission, fees or expenses respectively as defined in the provisional Term Sheet;
- (b) The sale of the property, plant and equipment shall be subjected to the approvals of shareholders of the Company and other requisite approvals from relevant authorities;
- (c) Proceeds from the sale of the property, plant and equipment shall be received by 30 September 2010. In the event the sale cannot be completed by 30 September 2010, Megasteel shall have the option to extend the completion date for a further 3 months; and
- (d) Proceeds (net of transaction costs) from the sale of the property, plant and equipment shall be utilised to prepay or repay the principal and/or interest due in chronological order of maturity.

Due to the weak market condition, the realisation of the planned disposal of the Group's assets required by the Restructured Scheme of the Syndicated Term Loans has been delayed. As at 30 June 2012, the Group has not entered into any sale and purchase agreement for the sale of the property, plant and equipment.

## 29. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS

Pursuant to the completion of the LCB Scheme for implementation on 27 February 2009, the Company had converted a portion of its LCB Class B Bonds and LCB Debts into LCB redeemable convertible secured loan stocks ("RCSLS") as follows:

- (a) RM294,747,299 nominal value of LCB Class B(a) Bonds with present value of RM286,834,000 into RM286,834,000 nominal value of LCB Class B(a) RCSLS;
- (b) RM200,000,000 nominal value of LCB Class B(b) Bonds with present value of RM178,769,000 into RM178,769,000 nominal value of LCB Class B(b) RCSLS; and
- (c) RM5,252,701 nominal value of LCB Debts with present value of RM5,130,000 into RM5,130,000 nominal value of LCB Class B(c) RCSLS.

## 29. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS (continued)

Salient terms of the RCSLS are as follows:

- (i) The tranches of RCSLS are as follows:

	<b>Class</b>	<b>Nominal Value RM'000</b>	<b>Maturity Date</b>	<b>Coupon Rate (per annum)</b>
RCSLS	B(a)	286,834	31.12.2015	5.00%
RCSLS	B(b)	178,769	31.12.2015	7.00%
RCSLS	B(c)	5,130	31.12.2015	4.25%
		470,733		

The RCSLS are subject to late payment charge of 1% per annum above the coupon rate.

- (ii) Conversion right and rate

The RCSLS were convertible into new LCB Shares during the conversion period at the conversion price of RM1.00 nominal amount of the RCSLS for every new LCB Share. In conjunction with the capital reconstruction undertaken by the Company (Note 42) during the current financial year, the conversion price of the RCSLS has been adjusted from RM1.00 to RM5.00.

- (iii) Conversion period

The RCSLS are convertible into new LCB Shares on or after the issue date (27 February 2009) of the RCSLS but ending on the maturity date (31 December 2015).

- (iv) Redeemability

The redemption of the RCSLS at RM1.00 for every RM1.00 nominal value of RCSLS is as follows:

- Mandatory Early Redemption - to redeem in chronological order of the redemption date in the event the surplus in the Redemption Account is RM5,000,000 or more on a pro rata basis with the LCB Bonds, LCB Debts and RCSLS.
- Redemption Upon Maturity - all outstanding RCSLS and not converted on the expiry of the conversion period will be redeemed for cash at RM1.00 per RCSLS.
- Mandatory Redemption
  - (a) the Company shall redeem 20% of the total RCSLS issued at every redemption date as follows:
    - 31 December 2011;
    - 31 December 2012;
    - 31 December 2013;
    - 31 December 2014; and
    - 31 December 2015
  - (b) all outstanding RCSLS shall be redeemed upon the occurrence of a shareholders' or creditors' winding up of the Company or upon the declaration of the event of default.

- (v) Security

The securities for the RCSLS shall be the same as the securities for the LCB Bonds and LCB Debts (Note 31).

## 29. REDEEMABLE CONVERTIBLE SECURED LOAN STOCKS (continued)

### (vi) Ranking of New Shares

The new LCB Shares to be issued pursuant to the conversion of the RCSLS shall rank *pari passu* in all respects with the then existing issued and paid-up shares of the Company, except that they will not be entitled to any dividends, rights, allotments and/or any other distributions that may be declared, made or paid, the entitlement date of which is prior to the crediting of the new shares into the securities account of the holder maintained with Bursa Depository.

The redemption due on 31 December 2011 has been deferred to 31 December 2012.

As at 30 June 2012, RM469,309,200 (2011: RM469,309,200) nominal value of RCSLS remained outstanding.

The value of the RCSLS has been split into the liability component and the equity component, representing the fair value of the conversion option. The RCSLS are accounted for in the statements of financial position as follows:

	<b>Group and Company</b>	
	<b>2012</b>	<b>2011</b>
	<b>RM'000</b>	<b>RM'000</b>
Liability component at 1 July	<b>488,167</b>	452,142
Interest expenses recognised during the year (Note 10)	<b>37,452</b>	36,025
Repayment during the year	<b>(9,577)</b>	–
	<hr/>	<hr/>
Liability component at 30 June	<b>516,042</b>	488,167
	<hr/> <hr/>	<hr/> <hr/>

The RCSLS are redeemable over the following periods:

	<b>Group and Company</b>	
	<b>2012</b>	<b>2011</b>
	<b>RM'000</b>	<b>RM'000</b>
Within 1 year	<b>250,047</b>	139,157
From 1 to 2 years	<b>98,383</b>	101,495
From 2 to 5 years	<b>167,612</b>	247,515
	<hr/>	<hr/>
	<b>516,042</b>	488,167
	<hr/> <hr/>	<hr/> <hr/>

## 30. FINANCE LEASE LIABILITIES

	<b>Group</b>	
	<b>2012</b>	<b>2011</b>
	<b>RM'000</b>	<b>RM'000</b>
Minimum lease payments:		
Not later than 1 year	<b>80</b>	188
Later than 1 year and not later than 2 years	<b>41</b>	79
Later than 2 years and not later than 5 years	<b>–</b>	41
	<hr/>	<hr/>
	<b>121</b>	308
Future finance charges	<b>(11)</b>	(36)
	<hr/>	<hr/>
	<b>110</b>	272
	<hr/> <hr/>	<hr/> <hr/>

**30. FINANCE LEASE LIABILITIES (continued)**

	Group	
	2012 RM'000	2011 RM'000
Present value of finance lease payments:		
Not later than 1 year	72	163
Later than 1 year and not later than 2 years	38	71
Later than 2 years and not later than 5 years	–	38
	<b>110</b>	272
Analysed as:		
Due within 12 months	72	163
Due after 12 months	38	109
	<b>110</b>	272

The finance lease liabilities carry interest rates at the reporting date at rates ranging from 2.3% to 8.0% (2011: 2.3% to 8.0%) per annum.

**31. BONDS AND DEBTS**

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
<b>Current</b>				
Secured:				
- LCB Bonds	302,477	202,007	302,477	202,007
- LCB Debts	1,589	1,096	1,589	1,096
- LCB SPV Debts	–	18,212	–	–
	<b>304,066</b>	221,315	<b>304,066</b>	203,103
<b>Non-Current</b>				
Secured:				
- LCB Bonds	1,165,556	1,193,230	1,165,556	1,193,230
- LCB Debts	6,520	6,354	6,520	6,354
	<b>1,172,076</b>	1,199,584	<b>1,172,076</b>	1,199,584
<b>Total</b>	<b>1,476,142</b>	1,420,899	<b>1,476,142</b>	1,402,687
<b>Total Bonds and Debts</b>				
Secured:				
- LCB Bonds (Note A)	1,468,033	1,395,237	1,468,033	1,395,237
- LCB Debts (Note A)	8,109	7,450	8,109	7,450
- LCB SPV Debts (Note B)	–	18,212	–	–
	<b>1,476,142</b>	1,420,899	<b>1,476,142</b>	1,402,687

### 31. BONDS AND DEBTS (continued)

The bonds and debts are redeemable/repayable over the following periods:

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Within 1 year	304,066	221,315	304,066	203,103
From 1 to 2 years	114,921	96,959	114,921	96,959
From 2 to 5 years	424,203	330,156	424,203	330,156
After 5 years	632,952	772,469	632,952	772,469
	<b>1,476,142</b>	<b>1,420,899</b>	<b>1,476,142</b>	<b>1,402,687</b>

#### (A) LCB Bonds and LCB Debts

The Company had on 27 February 2009 implemented the LCB Scheme which is to address its debt obligation to redeem/repay the LCB Bonds and LCB Debts issued by the Company pursuant to the Group Wide Restructuring Scheme ("GWRS") implemented in 2003.

On 27 February 2009, the Company had:

- (i) fully redeemed its LCB Class A Bonds amounting to RM35.9 million;
- (ii) converted RM900,000,000 nominal value of LCB Class B(b) Bonds with a present value of RM804,460,000 into 804,460,000 new ordinary shares of RM1.00 each; and
- (iii) converted a portion of its LCB Class B Bonds and LCB Debts into RCSLS (Note 29).

The principal terms and conditions of the LCB Bonds and LCB Debts are as follows:

- (i) The tranches of LCB Bonds and LCB Debts are as follows:

	Class	Nominal Value RM'000	Net Present Value RM'000	Maturity Date	Cash Yield- to-Maturity (per annum)
LCB Bonds	B(a)	592,647	408,881	31.12.2019	5.00%
LCB Bonds	B(b)	1,347,652	809,717	31.12.2020	7.00%
LCB Debts	B	10,734	7,974	31.12.2019	4.25%
		<b>1,951,033</b>	<b>1,226,572</b>		

The LCB Bonds and LCB Debts are redeemable/repayable annually on 31 December of each calendar year and are subject to late payment charges of 1% per annum above the cash yield-to-maturity.

### 31. BONDS AND DEBTS (continued)

#### (A) LCB Bonds and LCB Debts (continued)

The principal terms and conditions of the LCB Bonds and LCB Debts are as follows: (continued)

- (ii) The Security Trustee holds the following securities (“Securities”) for the benefit of the holders of the LCB Bonds and LCB Debts:
- (a) The assets included in the Proposed Divestment Programme (“PDP”) for the LCB Group. If there is an existing security on any such assets, the Security Trustee will take a lower priority security interest;
  - (b) The LDHB Inter-Co Repayment received by LCB;
  - (c) Entire/Partial investment in Lion Plate Mills Sdn Bhd, Bright Steel Sdn Bhd, Megasteel Sdn Bhd, LCB Harta (L) Limited and certain investment in associates;
  - (d) The Residual Assets, if any;
  - (e) Dividends upstreaming from Lion Plate Mills Sdn Bhd and Bright Steel Sdn Bhd;
  - (f) The excess, if any, of the ACB SPV Debts and proceeds of the Property Development Project known as Mahkota Cheras Project after full repayment of the LCB SPV Debts;
  - (g) All rights, title and interest of the Company and Limpahjaya under the Deed of Undertaking;
  - (h) Proceeds from the disposal of 66,666,667 ordinary shares of RM1.00 each in Megasteel;
  - (i) 33,333,333 ordinary shares of RM1.00 each in Megasteel;
  - (j) Shares and assets in Pancar Tulin Sdn Bhd (including the property development project);
  - (k) Shares in LCB Harta (L) Limited;
  - (l) Such other securities as may be provided from time to time to the Security Trustee for the benefit of the Bondholders, RCSLS Holders and the Lenders; and
  - (m) The Redemption Account and the General Escrow Account held by the Company. The Redemption Account will capture the LCB Dedicated Cash Flows.

Dedicated Cash Flows means cash flow from the following sources:

- net surplus proceeds from the disposal of any assets in the PDP for the Group over which there is presently a security, if applicable;
- net proceeds from the disposal of any assets in the PDP for the Group over which there is presently no security;
- proceeds of the LDHB Inter-Co Repayment received by the Company (including any loyalty payment received following the full repayment of LDHB Inter-Co Repayment);
- dividends or cash flow from the Deed of Undertaking;
- subject to the proportions allocated pursuant to the Trust Deed, dividends and disposal proceeds from Bright Steel Sdn Bhd and Lion Plate Mills Sdn Bhd;
- repayment proceeds from the ACB SPV Debts and proceeds from the Property Development Project after repayment of LCB SPV Debts; and



### 31. BONDS AND DEBTS (continued)

#### (A) LCB Bonds and LCB Debts (continued)

Dedicated Cash Flows means cash flow from the following sources: (continued)

- proceeds from the disposal of 11.1% of the issued and paid-up share capital of Megasteel.

Monies captured in the Redemption Account can only be used towards redemption/repayment of the LCB Bonds, LCB Debts and RCSLS and cannot be utilised for any other purposes.

The LCB Bonds, LCB Debts and RCSLS constitute direct, unsubordinated and secured obligations of the Company, being the issuer.

The LCB Bonds, LCB Debts and RCSLS ranked *pari passu* amongst each other over the Securities held by the Security Trustee under items (a) to (m) above.

#### (B) LCB SPV Debts

Pursuant to the implementation of the LCB Scheme in the previous year, a wholly-owned subsidiary of the Company, LCB Harta (L) Limited, had issued USD23.3 million nominal value of new LCB SPV Debts as a consideration for the acquisition of the USD equivalent of USD23.3 million nominal value ACB SPV Debts (Note 19).

The cash flows to be generated from the Mahkota Cheras Project via its wholly-owned subsidiary, Pancar Tulin Sdn Bhd ("Pancar Tulin"), will be used as a dedicated source for the repayment of the LCB SPV Debts.

The principal terms and conditions of the LCB SPV Debts were as follows:

- (i) The tranches of LCB SPV Debts were as follows:

Class	Nominal Value USD'000	Net Present Value USD'000	Maturity Date	Cash Yield-to-Maturity (per annum)
B	16,315	15,725	31.12.2011	3.25%
C	6,949	6,763	31.12.2011	1.00%
	23,264	22,488		

The LCB SPV Debts were repayable annually on 31 December of each calendar year and were subject to late payment charges of 1% per annum above the cash yield-to-maturity.

- (ii) The security created to secure the LCB SPV Debts were, *inter alia*, as follows:

- (a) ACB SPV Debts Charge;
- (b) charge over all those parcels of lands comprising the Mahkota Cheras Project except for those which have been sold to third party prior to the completion of the LCB Scheme;
- (c) Debenture cum assignment by Pancar Tulin and/or Narajaya Sdn Bhd ("Narajaya") in relation to the Mahkota Cheras Project;
- (d) first charge over the shares in Pancar Tulin;
- (e) one of the Directors' Guarantee;

### 31. BONDS AND DEBTS (continued)

#### (B) LCB SPV Debts (continued)

The principal terms and conditions of the LCB SPV Debts were as follows: (continued)

- (ii) The security created to secure the LCB SPV Debts were, *inter alia*, as follows: (continued)
- (f) the charge and assignment of the redemption account and general escrow account of LCB Harta (L) Limited; and
  - (g) the charge and assignment of the specific escrow account of Pancar Tulin and/or Narajaya.

Subsequent to the full repayment of the LCB SPV Debts in the current financial year, the security mentioned under items (a) to (g) above has been charged as security for bonds and debts issued by the Company.

### 32. DEFERRED LIABILITIES

	Group	
	2012 RM'000	2011 RM'000
Unfunded defined benefit plan (Note 34(a))	2,587	2,391
Deferred creditors	–	3,572
	2,587	5,963
	2,587	5,963

### 33. TRADE AND OTHER PAYABLES

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Trade payables	1,422,064	1,635,101	–	–
Other payables	157,755	175,038	7,302	14,639
Security deposits received from customers	31,557	34,485	–	–
Product financing liabilities	480,560	495,691	–	–
Accruals	124,870	139,860	12,511	24,993
Project payables	4,816	25,811	–	–
	2,221,622	2,505,986	19,813	39,632
	2,221,622	2,505,986	19,813	39,632

Included in payables of the Group and of the Company are related parties balances of which RM985.6 million (2011: RM1,102.8 million) and RM Nil (2011: RM Nil) respectively are in trade payables, RM26.3 million (2011: RM34.5 million) and RM7.3 million (2011: RM11.9 million) respectively are in other payables and RM306.3 million (2011: RM332.1 million) and RM Nil (2011: RM Nil) respectively are in product financing liabilities.

Certain of the related parties balances bear interest rates ranging from 7.6% to 9.0% (2011: 7.5% to 8.9%) per annum.

The security deposits received from customers amounting to RM31.6 million (2011: RM34.5 million) bear interest rates ranging from 8.5% to 10% (2011: 8.5% to 10%) per annum.

### 33. TRADE AND OTHER PAYABLES (continued)

Product financing liabilities are the liabilities arising from the trade financing arrangements with parties where titles to the inventories pertaining to these arrangements are legally with these parties and of which the Group has the obligation to purchase. The obligation to purchase ranges from 90 days to 120 days (2011: 90 days to 120 days) with interest rates ranging from 2% to 9% (2011: 2% to 9%) per annum. The inventories under such arrangements are disclosed in Note 21. All other normal credit terms granted to the Group in trade payables range from 30 days to 60 days (2011: 30 days to 60 days).

Project payables represent construction costs for plant and machinery, and are unsecured and interest-free. The normal credit terms granted to the Group range from 30 days to 120 days (2011: 30 days to 120 days). Other credit terms are assessed on a case-by-case basis.

During the year, a subsidiary of the Company has entered into a Settlement Scheme to settle the long outstanding amounts due to certain of its unsecured creditors accumulated until 30 April 2011, whereby RM748.8 million was settled via the issuance of 936,009,129 new ordinary shares of RM1.00 each in the Company. Included in the amounts settled under the Settlement Scheme are amounts due to related parties of RM577.8 million.

As at 30 June 2012, the Group has an amount outstanding of RM187.2 million under the Settlement Scheme which is due for payment by 31 December 2012 and is non-interest bearing. Included in the Settlement Scheme are amounts due to related parties of RM144.5 million.

Since the previous financial year, a subsidiary had exceeded certain credit terms of trade and other payables. The subsidiary has entered into deferral payment plans, formulating payment strategies and refinancing balances with a significant constitution of these creditors. The Directors are of the opinion that there is no material uncertainty that the subsidiary will have the continued support from these creditors.

### 34. EMPLOYEE BENEFITS

#### (a) Defined Benefit Plan - Unfunded

A subsidiary of the Company operates an unfunded defined benefit plan for its eligible employees. The latest actuarial valuation of the plan was carried out on 7 January 2010 by an independent qualified actuary.

The movements during the financial year in the amounts recognised in the Group's statement of financial position are as follows:

	Group	
	2012 RM'000	2011 RM'000
<b>Non-Current</b>		
At 1 July	2,391	2,264
Charged to profit or loss (Note 7)	264	243
Benefit paid	(68)	(116)
	2,587	2,391
At 30 June	2,587	2,391
The amount recognised is analysed as follows:		
- Present value of unfunded defined benefit obligations	2,587	2,391
The expenses recognised in the income statement are analysed as follows:		
- Current service cost	132	125
- Interest cost	137	125
- Actuarial gain	(5)	(7)
	264	243
	264	243

### 34. EMPLOYEE BENEFITS (continued)

#### (a) Defined Benefit Plan - Unfunded (continued)

The principal actuarial assumptions used are as follows:

	Group	
	2012	2011
	%	%
Discount rate	6	6
Expected rate of salary increase	5	5

#### (b) Executive Share Option Scheme ("ESOS")

An ESOS for the benefit of eligible executives and executive directors of the Group became effective on 1 September 2005.

The main features and other terms of the ESOS were as follows:

- (i) Executive directors and confirmed executive employees of the Group who have been employed on a continuous full time basis for a period of not less than six months on the date of offer shall be eligible to participate in the ESOS.
- (ii) The aggregate number of options exercised and options offered and to be offered under the ESOS shall not exceed 15% of the issued and paid-up share capital of the Company at any one time during the duration of the ESOS subject to the following being complied with:
  - not more than 50% of the shares available under the ESOS shall be allocated, in aggregate, to executive directors and senior management; and
  - not more than 10% of the shares available under the ESOS shall be allocated to any eligible executive who, either singly or collectively through persons connected with him or her (as defined in paragraph 1.01 of the Bursa Malaysia Securities Berhad Main Market Listing Requirements), holds 20% or more of the issued and paid-up share capital of the Company.
- (iii) No options shall be granted for less than 100 ordinary shares nor more than the maximum allowable allotment and each grant of options shall be in multiples of 100 ordinary shares.
- (iv) The subscription price of each ordinary share under the ESOS shall be the weighted average market price of the shares for the 5 market days immediately preceding the date of offer on which the shares were traded with a discount of not more than 10%, or the par value of the shares, whichever is the higher.
- (v) The ESOS shall continue to be in force for a period of 5 years and the Company may, if the Board deems fit upon the recommendation of the Option Committee, renew the ESOS for a further 5 years, without further approval of the relevant authorities.

The persons to whom the options have been granted have no right to participate by virtue of the options in any share issue of any other company.

The ESOS expired on 31 August 2010.

### 35. COMMITMENTS

#### (a) Capital Commitments

As at end of the financial year, the Group has the following capital commitments:

	Group	
	2012 RM'000	2011 RM'000
Capital expenditure for property, plant and equipment:		
- approved and contracted for	9,322	18,166
- approved but not contracted for	47,926	47,926
	57,248	66,092
	57,248	66,092

#### (b) Non-Cancellable Operating Lease Commitments

	Group	
	2012 RM'000	2011 RM'000
Future minimum rentals payable:		
Not later than one year	29,502	29,502
Later than one year and not later than five years	118,008	118,008
Later than five years	-	29,502
	147,510	177,012
	147,510	177,012

Prior to 1 July 2011, the Group entered into an arrangement with a related party which constitutes an operating lease. The lease has a non-cancellable lease term of 10 years and there are no restrictions placed upon the Group by entering into this lease arrangement.

In addition to the above, the annual contingent lease payment amount is chargeable based on the purchase quantity multiplied by the excess above the related party's profit margin which takes into account its cost of investment and return on investment at the inception of the arrangement. The amount of operating lease expense is disclosed in Note 9.

### 36. CONTINGENT LIABILITIES

	Company	
	2012 RM'000	2011 RM'000
(a) Guarantees in respect of loans and facilities granted to subsidiaries		
- unsecured	81,579	93,168
	81,579	93,168
(b) On 22 April 2010, a Writ of Summons was filed against Megasteel and a marketing general manager of Megasteel, in respect of a claim for RM20 million for defamation. The court has had the final hearing and has fixed the date of which the decision will be released on 16 October 2012.		

The Directors of the Company, after consultation with the lawyers, are of the opinion that there is a good defence for the above litigation claim. No material financial loss or operational impact on the Group is expected as a result of the claim.

### 36. CONTINGENT LIABILITIES (continued)

- (c) On 26 July 2011, a Writ of Summons was filed against Megasteel on a declaration that Megasteel is the alter ego to Lion Blast Furnace Sdn Bhd, a related party in respect of a claim of RM19.4 million, inclusive of loss and expenses pursuant to the letter of award dated 20 June 2008 wherein Mutiara Etnik Sdn Bhd was appointed the main contractor by Lion Blast Furnace Sdn Bhd for a construction project.

The case has been fixed for case management on 29 November 2012.

The Directors of the Company, after consultation with the lawyers, are of the opinion that there is a good defence for the above litigation claim. No material financial loss or operational impact on the Group is expected as a result of the claim.

	Group	
	2012 RM'000	2011 RM'000
(d) Offtake deposit pledge to banks for credit facilities granted to a related party (Note 22)	<b>45,000</b>	45,000

### 37. RELATED PARTY TRANSACTIONS

Related parties refer to entities in which certain Directors and/or substantial shareholders of the Company or of its subsidiaries or persons connected to such Directors and/or substantial shareholders have interests.

Significant transactions undertaken with related parties excluding those parties disclosed as related companies in the financial statements are as follows:

Name of Company	Type of Transaction	Group	
		2012 RM'000	2011 RM'000
<b>(i) With ACB Resources Berhad ("ACB") Group</b>			
Lion Tooling Sdn Bhd	Trade purchases	<b>4,441</b>	5,454
<b>(ii) With Lion Industries Corporation Berhad ("LICB") Group</b>			
Amsteel Mills Sdn Bhd	Trade sales	<b>833,732</b>	528,992
	Trade purchases	<b>913,618</b>	612,136
	Rental income	<b>2,826</b>	5,167
	Rental expenses	<b>928</b>	1,281
Antara Steel Mills Sdn Bhd	Trade sales	<b>16,887</b>	14,295
	Trade purchases	<b>183,339</b>	262,636
Amsteel Mills Marketing Sdn Bhd	Trade purchases	<b>13,545</b>	8,465
	Rental expenses	<b>1,038</b>	1,017
Lion Waterway Logistics Sdn Bhd	Logistic services	<b>31,516</b>	23,203
<b>(iii) With Lion Asiapac Limited ("LAP") Group</b>			
Compact Energy Sdn Bhd	Trade purchases	<b>16,451</b>	16,112
	Rental income	<b>218</b>	267
LAP Trading & Marketing Pte Ltd	Trade purchases	-	6,233

**37. RELATED PARTY TRANSACTIONS (continued)**

Name of Company	Type of Transaction	Group	
		2012 RM'000	2011 RM'000
<b>(iv) With Other Related Parties</b>			
Lion DRI Sdn Bhd	Trade sales	<b>37,356</b>	28,571
	Trade purchases	<b>1,082,912</b>	947,297
	Operating lease expense	<b>45,530</b>	42,786
	Rental income	<b>1,142</b>	1,142
Posim Petroleum Marketing Sdn Bhd	Trade purchases	<b>2,767</b>	9,814
	Posim Marketing Sdn Bhd	<b>72,287</b>	169,952
PT Lion Metal Works Tbk	Trade purchases	<b>183,576</b>	61,532
	Mitsui & Co., Ltd	<b>3,133</b>	4,814
Singa Logistics Sdn Bhd	Trade purchases	<b>36,073</b>	32,659
Lion Holdings Pte Ltd	Logistic services	<b>10,316</b>	12,643
	Product financing facilities	<b>462,177</b>	341,218
Graimpi Sdn Bhd	Interest expense on product financing	<b>12,823</b>	8,840
	Product financing facilities	<b>33,338</b>	31,203
	Interest expense on product financing	<b>1,361</b>	4,201
Ributasi Holdings Sdn Bhd	Product financing facilities	<b>6,383</b>	98,328
	Interest expense on product financing	<b>515</b>	4,083

ACB, LICB and LAP are associates of the Company wherein certain Directors and substantial shareholders of the Company have interests.

Lion DRI Sdn Bhd and Graimpi Sdn Bhd are subsidiaries of Lion Diversified Holdings Berhad, a substantial shareholder of the Company wherein certain Directors and substantial shareholders of the Company have interests.

Posim Petroleum Marketing Sdn Bhd, Posim Marketing Sdn Bhd and Singa Logistics Sdn Bhd are subsidiaries of Lion Forest Industries Berhad, a company in which certain Directors and substantial shareholders of the Company have interests.

PT Lion Metal Works Tbk, Lion Holdings Pte Ltd and Ributasi Holdings Sdn Bhd are companies in which certain Directors of the Company have interests.

Mitsui & Co., Ltd is a substantial shareholder of a subsidiary of the Company.

The Directors of the Company are of the opinion that the above transactions have been entered into in the normal course of business and have been established under terms that are no more favourable to the related parties than those arranged with independent third parties.

**38. SEGMENTAL ANALYSIS**

The Group is organised into four major business segments:

- (i) Steel - manufacturing of hot rolled coils, cold rolled coils, bands, plates and sheets
- (ii) Property - property development
- (iii) Furniture - manufacture, distribution and trading of office equipment, security equipment and steel related products
- (iv) Others - investment holding, share registration and secretarial services

No geographical segmental analysis is presented as the Group operates principally in Malaysia.

The Directors are of the opinion that all inter-segment transactions were carried out on terms and conditions not materially different from those obtainable in transactions with independent third parties.

**38. SEGMENTAL ANALYSIS (continued)**

<b>Group 2012</b>	<b>Steel RM'000</b>	<b>Property RM'000</b>	<b>Furniture RM'000</b>	<b>Others RM'000</b>	<b>Elimination RM'000</b>	<b>Group RM'000</b>
<b>Revenue</b>						
External	3,163,616	38,669	32,871	199	–	3,235,355
Inter-segment	8,413	–	–	17	(8,430)	–
	<u>3,172,029</u>	<u>38,669</u>	<u>32,871</u>	<u>216</u>	<u>(8,430)</u>	<u>3,235,355</u>
<b>Results</b>						
Segment results	(348,846)	17,002	57	3,664	–	(328,123)
Interest income	3,837	1,197	103	3,473	–	8,610
Investment income	–	–	–	22	–	22
Loss from operations						(319,491)
Finance costs						(273,580)
Share in results of associates						(4,545)
Loss before taxation						(597,616)
Taxation						72,879
Net loss for the financial year						<u>(524,737)</u>
Segment assets	4,187,549	103,130	27,437	69,368	–	4,387,484
Investment in associates						963,540
Unallocated corporate assets						307,483
Consolidated total assets						<u>5,658,507</u>
Segment liabilities	3,005,346	17,373	6,363	100,709	–	3,129,791
Unallocated corporate liabilities						1,995,962
Consolidated total liabilities						<u>5,125,753</u>
<b>Other information</b>						
Capital expenditure	14,324	–	322	–	–	14,646
Depreciation and amortisation	141,656	5	290	–	–	141,951



**38. SEGMENTAL ANALYSIS (continued)**

<b>Group 2011</b>	<b>Steel RM'000</b>	<b>Property RM'000</b>	<b>Furniture RM'000</b>	<b>Others RM'000</b>	<b>Elimination RM'000</b>	<b>Group RM'000</b>
<b>Revenue</b>						
External	3,016,838	68,340	30,603	2,769	–	3,118,550
Inter-segment	9,291	–	64	17	(9,372)	–
	<u>3,026,129</u>	<u>68,340</u>	<u>30,667</u>	<u>2,786</u>	<u>(9,372)</u>	<u>3,118,550</u>
<b>Results</b>						
Segment results	(145,515)	29,031	407	7,977	–	(108,100)
Interest income	7,788	851	54	3,399	–	12,092
Investment income	–	–	–	16	–	16
Loss from operations						(95,992)
Finance costs						(319,150)
Share in results of associates						66,661
Loss before taxation						(348,481)
Taxation						64,871
Net loss for the financial year						<u>(283,610)</u>
Segment assets	4,319,554	106,225	26,424	89,842	–	4,542,045
Investment in associates						972,446
Unallocated corporate assets						231,822
Consolidated total assets						<u>5,746,313</u>
Segment liabilities	3,381,387	19,319	6,128	114,211	–	3,521,045
Unallocated corporate liabilities						1,915,306
Consolidated total liabilities						<u>5,436,351</u>
<b>Other information</b>						
Capital expenditure	7,945	–	105	112	–	8,162
Depreciation and amortisation	142,573	5	322	331	–	143,231

### 39. STATEMENTS OF CASH FLOWS

#### (a) Adjustments for non-cash items, interests and dividends

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Allowance for doubtful receivables:				
- others	72	70	-	-
- written back	(48)	(35)	-	-
Allowance for obsolete inventories	12	12	-	-
Impairment and waiver losses on amount due from subsidiaries	-	-	466,951	315,641
Dividend income	(22)	(16)	(7,245)	(1,822)
Loss/(Gain) on disposal of:				
- a subsidiary	-	(3,491)	-	607
- asset held for sale	-	(153)	-	-
- property, plant and equipment	3,881	(89)	-	-
Gain on settlement of debts	-	-	(187,202)	-
Impairment loss on goodwill	140,000	40,157	-	-
Interest expenses	273,580	319,150	126,845	119,823
Interest income	(8,610)	(12,092)	(86,705)	(62,912)
Inventories written down	9,221	107,371	-	-
Property, plant and equipment:				
- depreciation	141,951	143,231	-	-
- written off	4	2,026	-	-
Provision for defined benefit plan	264	243	-	-
Share in results of associates	4,545	(66,661)	-	-
Share options granted under ESOS	-	7	-	-
Unrealised loss/(gain) on foreign exchange	40,224	(11,108)	415	(585)
	<b>605,074</b>	<b>518,622</b>	<b>313,059</b>	<b>370,752</b>

#### (b) Purchase of property, plant and equipment

	Group	
	2012 RM'000	2011 RM'000
Aggregate cost of purchase (Note 14)	14,646	8,162
Purchase by means of hire purchase	-	(55)
Purchase by cash	<b>14,646</b>	<b>8,107</b>

### 39. STATEMENTS OF CASH FLOWS (continued)

#### (c) Cash and cash equivalents at end of the financial year

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Cash and bank balances	85,151	64,164	662	362
Deposits with financial institutions	44,688	57,613	5,465	3,590
Bank overdrafts (Note 28)	(11,810)	(11,894)	–	–
	<b>118,029</b>	109,883	<b>6,127</b>	3,952
Fixed deposits pledged to licensed banks	(147)	(49)	–	–
	<b>117,882</b>	109,834	<b>6,127</b>	3,952

Cash and bank balances and deposits with financial institutions of the Group amounting to RM21.7 million (2011: RM21.1 million) are secured by way of a floating charge for borrowings as disclosed in Note 28.

The titles of the following deposits and bank balances, which arose from a property development project, have not been transferred to the name of the subsidiary:

	Group	
	2012 RM'000	2011 RM'000
Bank balances	55,400	42,993
Deposits with financial institutions	21,187	31,879
	<b>76,587</b>	74,872

Included in bank balances of a subsidiary is an amount of RM55.1 million (2011: RM42.8 million) held pursuant to Section 7A of the Housing Development (Control and Licensing) Act, 1966 and therefore restricted from use for other operations.

### 40. FINANCIAL INSTRUMENTS

#### Financial Risk Management Objectives and Policies

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its risks. The Group operates within clearly defined guidelines on financial risk management and it is not the Group's policy to engage in speculative transactions.

#### 40. FINANCIAL INSTRUMENTS (continued)

##### Financial Risk Management Objectives and Policies (continued)

The main areas of financial risks faced by the Group and the policy in respect of the major areas of treasury activity are set out as follows:

##### Foreign Currency Risk

The Group is principally exposed to transactional currency risks through the purchase of materials and consumables, sales of finished goods, and in its financing activities that are denominated in a currency other than the functional currency. The currency giving rise to this risk is primarily the United States Dollar ("USD"). The Group monitors developments in Government policies and market conditions to take necessary actions should there be any indication of unfavourable foreign exchange movement.

The Group maintains a natural hedge, whenever possible, by borrowing in the currency of the country in which the property or investment is located or by borrowing in currencies that match the future revenue stream to be generated from its investments.

The financial assets and liabilities of the Group that are not denominated in its functional currencies are as follows:

	USD RM'000	Euro RM'000	Others RM'000	Total RM'000
<b>Group 2012</b>				
Trade and other receivables	3,192	–	453	3,645
Trade and other payables	342,139	11,721	3,694	357,554
Loans and borrowings	308,262	–	–	308,262
Bonds and debts	8,109	–	–	8,109
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Group 2011</b>				
Trade and other receivables	14,502	–	159	14,661
Trade and other payables	271,247	8,468	21,963	301,678
Loans and borrowings	342,082	–	–	342,082
Bonds and debts	25,662	–	–	25,662
Deferred liabilities	–	3,572	–	3,572
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

#### 40. FINANCIAL INSTRUMENTS (continued)

##### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's and the Company's profit net of tax to a reasonably possible change in the USD exchange rate against the functional currency of the Group and the Company, with all other variables held constant:

	Increase/(Decrease) Profit net of tax	
	Group 2012 RM'000	Company 2012 RM'000
USD/RM - strengthened 3%	(14,745)	(182)
- weakened 3%	14,745	182

##### **Interest Rate Risk**

The Group's income and operating cash flows are substantially independent of changes in market interest rates. Interest rate exposure arises from the Group's borrowings and deposits. Interest rates of the Group's borrowings are managed through fixed and floating rates. Investments in financial assets are short term in nature and are mostly placed as short term deposits with licensed financial institutions.

The information on maturity dates and effective interest rates of financial assets and liabilities is disclosed in their respective notes.

##### Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 10 basis points lower/higher, with all other variables held constant, the Group's profit net of tax would have been RM1 million higher/lower, arising mainly as a result of lower/higher interest expense on floating rate of loans and borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

##### **Credit Risk**

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's exposure to credit risk arises primarily from trade and other receivables and the Company's exposure to credit risk arises primarily from loans and advances to subsidiaries and financial guarantees given. For other financial assets (investment securities, cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Normally credit evaluations are performed on customers requiring credit over a certain amount. As at the end of the reporting date, the maximum exposure to credit risk arising from receivables is represented by the carrying amounts in the statements of financial position.

The Company provides unsecured financial guarantees to banks in respect of banking facilities granted to certain subsidiaries. The Company monitors on an ongoing basis the results of the subsidiaries and repayment made by the subsidiaries. As at end of the reporting date, there was no indication that any subsidiary would default on repayment. The financial guarantees have not been recognised since the fair value on initial recognition was not material.

The Company provides unsecured loans and advances to subsidiaries. The Company monitors the results of the subsidiaries regularly. As at the end of the reporting date, the maximum exposure to credit risk is represented by its carrying amounts in the statement of financial position.

#### 40. FINANCIAL INSTRUMENTS (continued)

##### Market Risk

Market price risk is the risk that the fair value of future cash flows of the Group's financial instruments will fluctuate because of changes in market prices (other than interest or exchange rates).

The Group's key business segment operates in a business environment where international finished goods prices generally move in tandem with key raw material prices, except when finished goods prices declined steeply due to unusual factors. The Group reduces its exposure to these fluctuations through close monitoring and maintaining the raw material inventory at appropriate levels, where possible.

The Group is exposed to equity price risk arising from its investment in quoted equity instruments. The quoted equity instruments in Malaysia are listed on Bursa Malaysia Securities Berhad. These instruments are classified as available-for-sale financial assets. The Group does not have exposure to commodity price risk.

##### Liquidity and Cash Flow Risks

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by bank borrowings.

The Group manages its debt maturity profile, operating cash flow and the availability of funding so as to ensure that refinancing, repayment and funding needs are met. As mentioned in Note 2, as at 30 June 2012, the Group's current liabilities exceeded current assets by RM2.14 billion.

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations:

	On demand RM'000	Less than 12 months RM'000	1 to 5 years RM'000	Total RM'000
<b>2012</b>				
<b>Group</b>				
Trade and other payables	–	2,221,622	–	2,221,622
Loans and borrowings	–	1,030,977	279,647	1,310,624
Bonds and debts	–	304,066	1,172,076	1,476,142
	–	3,556,665	1,451,723	5,008,388
<b>2012</b>				
<b>Company</b>				
Trade and other payables	–	19,813	–	19,813
Amount due to subsidiaries	28,557	–	–	28,557
Loans and borrowings	–	250,047	265,995	516,042
Bonds and debts	–	304,066	1,172,076	1,476,142
	28,557	573,926	1,438,071	2,040,554

**40. FINANCIAL INSTRUMENTS (continued)**

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations: (continued)

	On demand RM'000	Less than 12 months RM'000	1 to 5 years RM'000	Total RM'000
<b>2011</b>				
<b>Group</b>				
Trade and other payables	–	2,505,986	–	2,505,986
Loans and borrowings	–	765,810	620,453	1,386,263
Bonds and debts	–	221,315	1,199,584	1,420,899
	–	3,493,111	1,820,037	5,313,148
<b>2011</b>				
<b>Company</b>				
Trade and other payables	–	39,632	–	39,632
Amount due to subsidiaries	16,792	–	–	16,792
Loans and borrowings	–	139,157	349,010	488,167
Bonds and debts	–	203,103	1,199,584	1,402,687
	16,792	381,892	1,548,594	1,947,278

**Fair Values**

The carrying amounts of financial assets and liabilities of the Group and of the Company as at the reporting date approximated their fair values except as set out below:

	Carrying amount RM'000	Group Fair value RM'000
<b>2012</b>		
<b>Financial Liabilities</b>		
Finance lease liabilities	110	110
<b>2011</b>		
<b>Financial Liabilities</b>		
Finance lease liabilities	272	292

#### 40. FINANCIAL INSTRUMENTS (continued)

The following methods and assumptions are used to estimate the fair values of the following classes of financial instruments:

- (i) Cash and cash equivalents and trade and other receivables/payables

The carrying amounts approximate fair values due to the relatively short term maturity of these financial instruments.

- (ii) Quoted investments

The fair value of quoted shares is determined by reference to the stock exchange quoted market bid prices at the close of the business on the reporting date.

- (iii) Unquoted investments

It is not practical to estimate the fair value of the Group's unquoted investments due to lack of market information and the inability to estimate fair value without incurring excessive costs. However, the Group does not expect the carrying amounts to be significantly different from recoverable amounts.

- (iv) Loans and borrowings

The carrying amount of short term borrowings approximates fair value because of the short maturity period. The fair value of long term borrowings is estimated based on the current rates available for borrowings with the same maturity profile.

##### Fair Value Hierarchy

The Group classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- (i) Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (ii) Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- (iii) Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

There have been no transfer between Levels 1, 2 and 3 during the financial year.

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
<b>2012</b>				
<b>Group</b>				
<b>Financial Assets</b>				
Available-for-sale Investments	473	–	–	473
	<u>473</u>	<u>–</u>	<u>–</u>	<u>473</u>
<b>2012</b>				
<b>Company</b>				
<b>Financial Assets</b>				
Available-for-sale Investments	468	–	–	468
	<u>468</u>	<u>–</u>	<u>–</u>	<u>468</u>



**40. FINANCIAL INSTRUMENTS (continued)**
**Categories of Financial Instruments**

The table below provides an analysis of financial instruments categorised as follows:

- (i) Loans and receivables (“L&R”)
- (ii) Other liabilities (“OL”)

	Carrying Amount RM'000	L&R RM'000	OL RM'000
<b>2012</b>			
<b>Group</b>			
<b>Financial Assets</b>			
Trade and other receivables	286,640	286,640	–
Deposits with financial institutions	44,688	44,688	–
Cash and bank balances	85,151	85,151	–
	416,479	416,479	–
	416,479	416,479	–
<b>Financial Liabilities</b>			
Trade and other payables	2,221,622	–	2,221,622
Loans and borrowings	1,310,624	–	1,310,624
Bonds and debts	1,476,142	–	1,476,142
	5,008,388	–	5,008,388
	5,008,388	–	5,008,388
<b>2012</b>			
<b>Company</b>			
<b>Financial Assets</b>			
Trade and other receivables	102	102	–
Amount due from subsidiaries	2,596,471	2,596,471	–
Deposits with financial institutions	5,465	5,465	–
Cash and bank balances	662	662	–
	2,602,700	2,602,700	–
	2,602,700	2,602,700	–
<b>Financial Liabilities</b>			
Trade and other payables	19,813	–	19,813
Amount due to subsidiaries	28,557	–	28,557
Loans and borrowings	516,042	–	516,042
Bonds and debts	1,476,142	–	1,476,142
	2,040,554	–	2,040,554
	2,040,554	–	2,040,554

#### 41. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains the Group's stability and growth in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group regularly reviews and manages its capital structure and makes adjustments to it, taking into consideration of changes in economic conditions, future capital requirements of the Group, prevailing and projected profitability and operating cash flows, projected capital expenditures and projected strategic investment opportunities. No changes were made in the objective, policies or processes during the financial years ended 30 June 2012 and 2011.

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Loans and borrowings	<b>1,310,624</b>	1,386,263	<b>516,042</b>	488,167
Bonds and debts	<b>1,476,142</b>	1,420,899	<b>1,476,142</b>	1,402,687
Trade and other payables	<b>2,221,622</b>	2,505,986	<b>19,813</b>	39,632
Less: Deposits with financial institutions	<b>(44,688)</b>	(57,613)	<b>(5,465)</b>	(3,590)
Cash and bank balances	<b>(85,151)</b>	(64,164)	<b>(662)</b>	(362)
Net debt (A)	<b>4,878,549</b>	5,191,371	<b>2,005,870</b>	1,926,534
Equity attributable to owners of the Company	<b>490,797</b>	204,346	<b>773,167</b>	337,008
Capital and net debt (B)	<b>5,369,346</b>	5,395,717	<b>2,779,037</b>	2,263,542
Gearing ratio (A/B)	<b>91%</b>	96%	<b>72%</b>	85%

#### 42. SIGNIFICANT EVENTS

On 2 December 2011, the Company announced that it will undertake the following proposals:

- (i) Proposed issuance of up to 950 million ordinary shares in the Company of RM1.00 each ("Proposed Share Issuance") pursuant to the Proposed Settlement Scheme of Megasteel Sdn Bhd ("Megasteel"), a 79%-owned subsidiary of the Company, as detailed below:

The proposed settlement of up to RM950 million due by Megasteel to its unsecured trade creditors in the ordinary course of business and which exceeds the credit terms as at 30 April 2011 ("Cut-off Date") ("Overdue Amount") of RM500,000 and above each, by way of the following:

- (a) issuance of one new ordinary share at par value of RM1.00 each in the Company ("LCB Share") ("Proposed Share Settlement Scheme"); and
- (b) deferred cash payment of RM0.20 ("Proposed Cash Settlement Scheme") for every RM1.00 of the Overdue Amount under a scheme of arrangement pursuant to Section 176 of the Companies Act, 1965 ("Proposed Settlement Scheme");

#### 42. SIGNIFICANT EVENTS (continued)

- (ii) Proposed capital reconstruction of the Company which entails the following proposals (“Proposed LCB Capital Reconstruction”):
  - (a) the proposed reduction of the par value of the existing LCB Shares of RM1.00 each to RM0.20 each by the cancellation of RM0.80 each (“Proposed Capital Reduction”); and
  - (b) the proposed consolidation of every five LCB Shares of RM0.20 each into one LCB Share of RM1.00 following the completion of the Proposed Capital Reduction (“Proposed Share Consolidation”); and
- (iii) Proposed provision of financial assistance in relation to the issuance of new LCB Shares as part settlement of the Overdue Amount of RM500,000 and above each as at the Cut-off Date on behalf of Megasteel pursuant to the Proposed Share Settlement Scheme (“Proposed Provision of Financial Assistance”).

(hereinafter collectively referred to as “Proposals”).

Following the approval from the relevant authorities and the approval of the Shareholders of the Company on 30 January 2012, the issued and paid-up share capital of the Company was changed from RM1,900,949,631 comprising 1,900,949,631 ordinary shares of RM1.00 each to RM1,316,198,949 comprising 1,316,198,949 ordinary shares of RM1.00 each pursuant to the completion of the following:

- (i) The Proposed LCB Capital Reconstruction on 2 March 2012 where the issued and paid-up share capital of the Company was reduced from RM1,900,949,631 comprising 1,900,949,631 ordinary shares of RM1.00 each to RM380,189,820 comprising 1,900,949,631 of RM0.20 each and subsequently consolidated to RM380,189,820 comprising 380,189,820 ordinary shares of RM1.00 each; and
- (ii) The Proposed Share Issuance pursuant to the Proposed Settlement Scheme and the Proposed Provision of Financial Assistance on 6 March 2012 where 936,009,129 new LCB Shares was issued and allotted to the Scheme Creditors of Megasteel and listed on 6 March 2012.

The Proposed Cash Settlement Scheme shall be completed upon payment by Megasteel to the Scheme Creditors within five market days from the completion date of the proposed investment by new investor(s) who may invest in the steel making companies within the Company and its subsidiaries and the Company's related parties namely, Lion Diversified Holdings Berhad and its subsidiaries and Lion Industries Corporation Berhad and its subsidiaries or on 31 December 2012, whichever is the earlier.

In conjunction with the Proposed Share Consolidation,

- (i) the exercise price of the warrants of the Company (“Warrants”) had been adjusted from RM1.00 per LCB Share to RM5.00 per share with effect from the close of business on 2 March 2012. There is no adjustment to the number of the Warrants; and
- (ii) the conversion price of the redeemable convertible secured loan stocks of the Company had been adjusted from RM1.00 per share to RM5.00 per share with effect from 5 March 2012.

#### 43. SUPPLEMENTARY INFORMATION

The breakdown of the accumulated losses of the Group and of the Company as at 30 June 2012 into realised and unrealised profits/losses is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with the Guidance on Special Matter No. 1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, issued by the Malaysian Institute of Accountants.

	Group		Company	
	2012 RM'000	2011 RM'000	2012 RM'000	2011 RM'000
Total retained profits/(accumulated losses) of the Company and its subsidiaries:				
- Realised	<b>(903,173)</b>	(2,101,872)	<b>(492,569)</b>	(1,701,202)
- Unrealised	<b>323,025</b>	308,929	<b>1,537</b>	1,911
	<b>(580,148)</b>	(1,792,943)	<b>(491,032)</b>	(1,699,291)
Total share of retained profits/(accumulated losses) from associates:				
- Realised	<b>242,201</b>	248,520	-	-
- Unrealised	<b>(860)</b>	10,762	-	-
	<b>(338,807)</b>	(1,533,661)	<b>(491,032)</b>	(1,699,291)
Less: Consolidation adjustments	<b>(775,347)</b>	(635,347)	-	-
Total accumulated losses	<b>(1,114,154)</b>	(2,169,008)	<b>(491,032)</b>	(1,699,291)

## STATEMENT BY DIRECTORS

### PURSUANT TO SECTION 169(15) OF THE COMPANIES ACT, 1965

We, **TAN SRI WILLIAM H.J. CHENG** and **TAN SRI CHENG YONG KIM**, being two of the Directors of **LION CORPORATION BERHAD**, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 37 to 121 are drawn up in accordance with applicable Financial Reporting Standards in Malaysia and the Companies Act, 1965 so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2012 and of their financial performance and cash flows for the year then ended.

The supplementary information set out in Note 43 to the financial statements on page 122 has been prepared in accordance with the Guidance on Special Matter No. 1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, as issued by the Malaysian Institute of Accountants, and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the Directors dated 16 October 2012.

**TAN SRI WILLIAM H.J. CHENG**  
Chairman and Managing Director

**TAN SRI CHENG YONG KIM**  
Director

Kuala Lumpur, Malaysia

## STATUTORY DECLARATION

### PURSUANT TO SECTION 169(16) OF THE COMPANIES ACT, 1965

I, **TAN SRI WILLIAM H.J. CHENG**, being the Director primarily responsible for the financial management of **LION CORPORATION BERHAD**, do solemnly and sincerely declare that the financial statements set out on pages 37 to 122 are, in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed **TAN SRI WILLIAM H.J. CHENG** at Kuala Lumpur in the Federal Territory on 16 October 2012.

**TAN SRI WILLIAM H.J. CHENG**

Before me

**W 626**  
**HAJJAH JAMILAH ISMAIL**  
Commissioner for Oaths  
Kuala Lumpur

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LION CORPORATION BERHAD

## Report on the Financial Statements

We have audited the financial statements of LION CORPORATION BERHAD, which comprise the statements of financial position as at 30 June 2012 of the Group and of the Company, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 37 to 121.

### Directors' Responsibility for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements that give a true and fair view in accordance with applicable Financial Reporting Standards in Malaysia and the Companies Act, 1965, and for such internal control as the Directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements have been properly drawn up in accordance with applicable Financial Reporting Standards in Malaysia and the Companies Act, 1965 so as to give a true and fair view of the financial position of the Group and of the Company as of 30 June 2012 and of their financial performance and cash flows for the year then ended.

### Emphasis of Matter

Without qualifying our opinion, we draw attention to Note 2 to the financial statements which indicates that the Group incurred net loss of RM461.2 million for the year ended 30 June 2012 and as of that date, the Group's current liabilities exceeded its current assets by RM2.14 billion. These conditions, along with other matters as set forth in Notes 28 and 33, indicate the existence of a material uncertainty that may cast significant doubt about the Group's ability to realise its assets and discharge its liabilities in the normal course of business.

## **Report on Other Legal and Regulatory Requirements**

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report on the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the financial statements and the independent auditors' reports of all the subsidiaries which we have not acted as auditors, which are indicated in Note 17 to the financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations as required by us for those purposes.
- (d) The independent auditors' reports on the financial statements of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

## **Other Matters**

The supplementary information set out in Note 43 on page 122 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad. The Directors are responsible for the preparation of the supplementary information in accordance with the Guidance on Special Matter No. 1, *Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements*, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**ONG BOON BAH & CO**  
**AF: 0320**  
**Chartered Accountants**

Kuala Lumpur  
16 October 2012

**LIM KOK BENG**  
**588/02/13(J)**  
**Chartered Accountant**

## LIST OF GROUP PROPERTIES

AS AT 30 JUNE 2012

Address	Tenure/ Expiry Date for Leasehold	Area	Description	Existing Use/ Age of Building (Year)	Net Book Value (RM'000)	Date of Acquisition/ Valuation
Lot 4, Solok Waja 3 Kawasan Perindustrian Bukit Raja, Klang Selangor	Leasehold 22.10.2088	24,281 sq metres	Industrial land and building	Factory, office & warehouse (29)	2,784	15.08.1983
H.S. (D) 13422 P.T. 17213 H.S. (D) 13423 P.T. 17214 H.S. (D) 13424 P.T. 17215 H.S. (D) 26819 P.T. 17217 & H.S. (D) 13426 P.T. 17218 Mukim Tanjung Dua Belas Daerah Kuala Langat Selangor	Freehold	1,921,742 sq metres	Industrial land and building	Factory & office (13)	664,349	18.10.1995
Lot 2823 & 2824 Sungai Tunas Mukim Tanjung Dua Belas Daerah Kuala Langat Selangor	Freehold	1.6643 hectares	Industrial land and building	Factory, office & warehouse (5)	8,535	20.04.2005
Lot 3916 Kawasan Perindustrian Teluk Kalung 24007 Kemaman Terengganu	Leasehold 14.05.2055	8.3 hectares	Industrial land and building	Factory & office (16)	8,335	2004 & 2011
Lot 177, Jalan Utas 15/7 Section 15 40000 Shah Alam Selangor	Leasehold 10.07.2074	42,131 sq metres	Land and building	Factory & office (20)	15,252	07.04.1995



## ANALYSIS OF SHAREHOLDINGS AND CONVERTIBLE SECURITIES

### Share Capital as at 15 October 2012

Authorised Capital	:	RM3,000,000,000
Issued and Paid-up Capital	:	RM1,316,198,949
Class of Shares	:	Ordinary shares of RM1.00 each
Voting Rights	:	One (1) vote per ordinary share

### Distribution of Shareholdings as at 15 October 2012

Size of Shareholdings	No. of Shareholders	% of Shareholders	No. of Shares	% of Shares
Less than 100	519	5.32	15,042	0.00
100 to 1,000	3,410	34.93	1,762,420	0.13
1,001 to 10,000	4,232	43.35	17,462,235	1.33
10,001 to 100,000	1,327	13.59	40,381,465	3.07
100,001 to less than 5% of issued shares	269	2.76	420,464,738	31.95
5% and above of issued shares	5	0.05	836,113,049	63.52
	<u>9,762</u>	<u>100.00</u>	<u>1,316,198,949</u>	<u>100.00</u>

### Substantial Shareholders as at 15 October 2012

Substantial Shareholders	← Direct Interest →		← Indirect Interest →			
	No. of Shares	% of Shares	No. of Shares	% of Shares	No. of Warrants <sup>(1)</sup>	RCSLS (RM) <sup>(2)</sup>
1. Tan Sri William H.J. Cheng	91,737	0.01	1,016,063,859	77.20	10,161,887	275,214,524
2. Lion Industries Corporation Berhad	345,472	0.03	907,059,336	68.92	9,532,431	35,372,316
3. Lion Diversified Holdings Berhad	90,896,312	6.91	556,380,132	42.27	331,850	–
4. Amsteel Mills Sdn Bhd	190,422,923	14.47	716,635,573	54.45	5,654,303	21,884,800
5. LLB Steel Industries Sdn Bhd	–	–	907,058,496	68.91	5,654,303	21,884,800
6. Steelcorp Sdn Bhd	–	–	907,058,496	68.91	5,654,303	21,884,800
7. Graimpi Sdn Bhd	325,733,851	24.75	–	–	–	–
8. Lion DRI Sdn Bhd	229,343,551	17.42	–	–	–	–

#### Notes:

- (1) Warrants with a right to subscribe for one new LCB Share for every one warrant held at the exercise price of RM5.00 per new LCB Share ("Warrants").
- (2) Redeemable convertible secured loan stocks of nominal value RM1.00 each convertible into new LCB Shares at a conversion price of RM5.00 for every one new LCB Share ("RCSLS").

**Thirty Largest Registered Shareholders as at 15 October 2012**

<b>Registered Shareholders</b>	<b>No. of Shares</b>	<b>% of Shares</b>
1. Graimipi Sdn Bhd	325,733,851	24.75
2. Amsteel Mills Sdn Bhd	190,225,730	14.45
3. Lion DRI Sdn Bhd	120,743,551	9.17
4. Scotia Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lion DRI Sdn Bhd	108,600,000	8.25
5. RHB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lion Diversified Holdings Berhad	90,809,917	6.90
6. Sims Holdings Sdn Bhd	54,694,656	4.16
7. Yinson Corporation Sdn Bhd	33,327,050	2.53
8. Antara Steel Mills Sdn Bhd	24,645,267	1.87
9. DB (Malaysia) Nominee (Tempatan) Sendirian Berhad SMS Siemag Aktiengesellschaft for GFA (Malaysia) Sdn Bhd	20,871,601	1.59
10. Horizon Towers Sdn Bhd	18,590,836	1.41
11. Singa Logistics Sdn Bhd	17,678,976	1.34
12. Lion Tooling Sdn Bhd	12,331,339	0.94
13. Coke & Coal Products (M) Sdn Bhd	12,261,795	0.93
14. AMSEC Nominees (Asing) Sdn Bhd Exempt AN for AmTrustee Berhad (LCB)	10,212,200	0.78
15. Posim Petroleum Marketing Sdn Bhd	10,187,456	0.77
16. Compact Energy Sdn Bhd	9,445,273	0.72
17. Tan Yu Wei	7,414,720	0.56
18. Posim Marketing Sdn Bhd	7,402,157	0.56
19. Toh Ean Hai	7,361,500	0.56
20. Maybank Securities Nominees (Asing) Sdn Bhd Pledged Securities Account for Danieli & C. -Officine Meccaniche S. P. A.	6,820,569	0.52
21. S. P. Techvance Corporation Sdn Bhd	6,739,939	0.51
22. TA Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Malaysian Coal & Minerals Corporation Sdn Bhd	6,245,027	0.47
23. Scotia Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Amanvest (M) Sdn Bhd	5,400,000	0.41
24. Andalas Development Sdn Bhd	5,319,835	0.40
25. AMSEC Nominees (Asing) Sdn Bhd Pledged Securities Account for Jiangxi Metals and Minerals International Trade Co., Ltd	3,888,654	0.30
26. Sanan Cmitic (M) Sdn Bhd	3,529,938	0.27
27. AMSEC Nominees (Tempatan) Sdn Bhd Exempt AN for AmTrustee Berhad (LCB)	3,504,596	0.27
28. Konsortium Logistik Berhad	3,471,952	0.26
29. Scotia Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Narajaya Sdn Bhd	3,200,000	0.24
30. Sumimachinery (Malaysia) Sdn Bhd	3,162,138	0.24

**Warrant as at 15 October 2012 (“Warrant”)**

No. of Warrant	:	36,734,534
Exercise Period	:	21 April 2009 – 20 April 2019
Exercise Price	:	RM5.00 per ordinary share of RM1.00 each
Exercise Right	:	Warrant holders will have the right to subscribe at the Exercise Price for new ordinary shares of RM1.00 each in the Company during the Exercise Period

**Distribution of Warrant Holdings as at 15 October 2012**

Size of Warrant Holdings	No. of Warrant Holders	% of Warrant Holders	No. of Warrants	% of Warrants
Less than 100	347	13.17	15,493	0.04
100 to 1,000	1,141	43.32	520,144	1.42
1,001 to 10,000	785	29.80	3,348,870	9.12
10,001 to 100,000	311	11.81	10,001,761	27.23
100,001 to less than 5% of warrants issued	47	1.78	13,647,685	37.15
5% and above of warrants issued	3	0.12	9,200,581	25.04
	<b>2,634</b>	<b>100.00</b>	<b>36,734,534</b>	<b>100.00</b>

**Thirty Largest Registered Warrant Holders as at 15 October 2012**

Registered Warrant Holders	No. of Warrants	% of Warrants
1. Lion Industries Corporation Berhad	3,878,128	10.56
2. RHB Merchant Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Silverstone Corporation Berhad	3,401,260	9.26
3. AMSEC Nominees (Tempatan) Sdn Bhd AmTrustee Berhad for Amsteel Mills Sdn Bhd (CS-Amsteel0)	1,921,193	5.23
4. HLIB Nominees (Asing) Sdn Bhd BNP Paribas (Labuan Branch)	1,167,077	3.18
5. Citigroup Nominees (Asing) Sdn Bhd Exempt AN for Citigroup Global Markets Inc (112256)	987,089	2.69
6. HLIB Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lim Chee Sing (M)	900,000	2.45
7. Market Share Investments Limited	774,360	2.11
8. Siow Chee Fei	751,300	2.05
9. Haber Pte Ltd	629,436	1.71
10. Chan Hung Mun	500,000	1.36
11. HSBC Nominees (Asing) Sdn Bhd Exempt AN for Credit Suisse Securities (Europe) Limited	464,616	1.26
12. Chan Kwok Kee	400,000	1.09
13. HSBC Nominees (Asing) Sdn Bhd BNY Brussels for Banc of America Securities Limited	344,826	0.94
14. Fun Foo Keong	335,000	0.91
15. Lion Diversified Holdings Berhad	331,850	0.90
16. Sii Tai Kiong	303,100	0.83

**Thirty Largest Registered Warrant Holders as at 15 October 2012 (continued)**

<b>Registered Warrant Holders</b>	<b>No. of Warrants</b>	<b>% of Warrants</b>
17. Chin Chin Seong	300,000	0.82
18. Loh Say Bee Sdn. Berhad	300,000	0.82
19. Maybank Securities Nominees (Tempatan) Sdn Bhd Pledged Securities Account for Lim Chee Sing (R01-Margin)	300,000	0.82
20. Chin Ah Soon	292,900	0.80
21. ABB Nominee (Tempatan) Sdn Bhd Affin Bank Berhad (Loan Recovery)	274,649	0.75
22. Cheok Wei Yin	228,300	0.62
23. Kong Choon Hock	224,900	0.61
24. Ang Soh Mui	205,600	0.56
25. Lim Poh Chuan	200,000	0.54
26. OSK Nominees (Asing) Sdn Berhad DMG & Partners Securities Pte Ltd for Wong Kim Choong (J2/511021)	200,000	0.54
27. Sim Seow Heng	200,000	0.54
28. Lim Kam Lin	190,000	0.52
29. HDM Nominees (Asing) Sdn Bhd Phillip Securities Pte Ltd for Goh Tjun Huat	178,800	0.49
30. Ng Moi Ling	170,000	0.46

**Directors' Interests in Shares in the Company and its Related Corporations as at 15 October 2012**

The Directors' interests in shares in the Company and its related corporations as at 15 October 2012 are as follows:

	<b>Nominal Value per Ordinary Share</b>	<b>Direct Interest</b>		<b>Indirect Interest</b>	
		<b>No. of Shares</b>	<b>% of Shares</b>	<b>No. of Shares</b>	<b>% of Shares</b>
<b>The Company</b>	RM1.00				
Tan Sri William H.J. Cheng		91,737	0.01	1,016,070,922 <sup>(1)</sup>	77.20
Tan Sri Cheng Yong Kim		541,903	0.04	2,010,297 <sup>(2)</sup>	0.15
M. Chareon Sae Tang @ Tan Whye Aun		—	—	98,180	0.01
Folk Fong Shing @ Kok Fong Hing		—	—	— <sup>(3)</sup>	—

**Directors' Interests in Shares in the Company and its Related Corporations as at 15 October 2012 (continued)**

	Nominal Value per Ordinary Share	Direct Interest		Indirect Interest	
		No. of Shares	% of Shares	No. of Shares	% of Shares
<b>Related Corporations</b>					
<b>Tan Sri William H.J. Cheng</b>					
Bersatu Investments Company Limited	HK\$10.00	–	–	42,644	71.07
Bright Steel Service Centre Sdn Bhd	RM1.00	–	–	11,420,000	57.10
Logic Furniture (M) Sdn Bhd	RM1.00	–	–	91,000	91.00
Lyn (Pte) Ltd	*	–	–	1,225,555	78.79
Megasteel Sdn Bhd	RM1.00	–	–	600,000,001	100.00

	Nominal Value per Preference Share	Direct Interest		Indirect Interest	
		No. of Shares	% of Shares	No. of Shares	% of Shares
Megasteel Sdn Bhd					
- "D" Shares	RM0.01	–	–	49,000,000	100.00
- "E" Shares	RM0.01	–	–	11,000,000	100.00
- "F" Shares	RM0.01	–	–	26,670,000	100.00
- "G" Shares	RM0.01	–	–	100,000,000	100.00

**Notes:**

- \* Shares in companies incorporated in Singapore do not have a par value.
- (1) Also deem interested in 10,169,407 Warrants and RM275,214,524 RCSLS.
- (2) Also deem interested in 638,200 Warrants.
- (3) Deem interested in 10,300 Warrants.

Other than as disclosed above, none of the other Directors of the Company had any interest in shares in the Company or its related corporations as at 15 October 2012.

## OTHER INFORMATION

### (I) MATERIAL CONTRACTS INVOLVING DIRECTORS AND MAJOR SHAREHOLDERS

There were no material contracts entered into by the Company and its subsidiaries involving Directors' and major shareholders' interests since the end of the previous financial year or which are still subsisting at the end of the financial year.

### (II) NON-AUDIT FEES

The amount of non-audit fees paid or payable to external auditors for the financial year was RM40,000 (2011 : RM6,000).

### (III) RECURRENT RELATED PARTY TRANSACTIONS

The aggregate value of transactions conducted during the financial year ended 30 June 2012 were as follows:

Nature of Recurrent Transactions	Related Parties	Amount RM'000	
(i) Sale of hot rolled coils, steel plates, scrap iron, gases and other related products and services	Lion Industries Corporation Berhad Group ("LICB Group") <sup>(1)</sup>	853,466	
	Lion Holdings Pte Ltd Group ("LHPL Group") <sup>(2)</sup>	3,133	
	Lion Diversified Holdings Berhad Group ("LDHB Group") <sup>(1)</sup>	37,444	
	Lion Forest Industries Berhad Group ("LFIB Group") <sup>(1)</sup>	72,289	
	Megasteel Sdn Bhd Group ("Megasteel Group") <sup>(3)</sup>	9,479	
	Lion Asiapac Limited Group ("LAP Group") <sup>(1)</sup>	3,451	
	Parkson Holdings Berhad Group ("Parkson Group") <sup>(1)</sup>	1,020	
		980,282	
	(ii) Purchase of direct reduced iron, hot briquetted iron, scrap iron and other related products and services	LICB Group <sup>(1)</sup>	1,110,503
		LHPL Group <sup>(2)</sup>	462,177
		Ributasi Holdings Sdn Bhd Group <sup>(4)</sup>	6,383
		LDHB Group <sup>(1)</sup>	1,161,904
		LAP Group <sup>(1)</sup>	16,451
		LFIB Group <sup>(1)</sup>	183,556
Mitsui & Co., Ltd <sup>(5)</sup>		36,073	
Megasteel Group <sup>(3)</sup>	354,887		
	3,331,934		

**(III) RECURRENT RELATED PARTY TRANSACTIONS (continued)**

The aggregate value of transactions conducted during the financial year ended 30 June 2012 were as follows:  
(continued)

<b>Nature of Recurrent Transactions</b>	<b>Related Parties</b>	<b>Amount RM'000</b>
<b>Steel related (continued)</b>		
(iii) Purchase of machinery, spare parts, lubricants, security equipment, tools and dies and other related products and services	LFIB Group <sup>(1)</sup> Secom (M) Sdn Bhd <sup>(4)</sup>	2,910 296
		3,206
(iv) Obtaining of marketing, distribution and transportation services	LICB Group <sup>(1)</sup> LFIB Group <sup>(1)</sup>	31,516 10,316
		41,832
(v) Provision of storage, leasing and rental of properties, management and support and other related services	LDHB Group <sup>(1)</sup>	1,142
(vi) Obtaining of storage, leasing and rental of properties, management and support and other related services	LICB Group <sup>(1)</sup>	1,290

**Notes:**

*"Group" includes subsidiaries and associates*

- (1) Companies in which a Director and certain major shareholders of the Company have substantial interests.
- (2) Companies in which certain Directors of the Company have substantial interests.
- (3) Subsidiaries in which a Director and certain major shareholders of the Company have substantial interests other than through the Company.
- (4) Company(ies) in which certain Directors of the Company have interests.
- (5) A major shareholder of a subsidiary of the Company.

#### **(IV) STATUS OF CONDITIONS IMPOSED BY THE SECURITIES COMMISSION (“SC”)**

The status of the various conditions imposed by the SC in its approval of the Group Wide Restructuring Scheme (“GWRS”) are as follows:

##### **(a) Status of Compliance on Restructuring of Organisational and Financial Management System**

As mentioned in the previous years’ Annual Report, the Group had strengthened its Organisational and Financial Management System through the recruitment of experienced and capable personnel to head the Group’s operation and the streamlining of the management reporting system. Whilst the identification and recruitment of further specialised and skilled human resources is an ongoing process, the Group, as reported previously, had complied with all material recommendations by PricewaterhouseCoopers Consulting Sdn Bhd (“PwC”) as set out in the Circular to Shareholders dated 9 January 2003. Summarised below are the current organisational and financial management structure.

##### **1. Organisation Structure**

As proposed by PwC, the Lion Group organisation structure is currently segregated into three (3) distinct levels covering the structure at the overall Group Management level, Public Companies both listed and unlisted (“PLC”) Management level and also the structure at the various Key Operating Companies (“KOCs”) level.

###### **1.1 Group Management Structure**

The Group Executive Chairman heads and oversees the Group’s functions and his primary duties include, amongst others, the setting of overall strategic and business directions for the Lion Group to ensure shareholders’ values are achieved and also to ensure that the objectives of the GWRS are met. In the discharge of his duties, he is supported by the various high level committees including the Group Investment Committee and the Group Management Committee. Members of these committees comprise Group Directors, Group Executive Directors and the Managing Directors of the PLCs. The post of Group Finance Director is currently overseen by the Group Executive Director.

###### **1.2 Lion Corporation Berhad (“LCB”) Management Structure**

The LCB management structure is headed by a well-balanced and experienced Board of Directors. Reporting directly to the Board is the Managing Director (“MD”) who is accountable for the financial performance and profitability of LCB as well as the implementation of various strategic business plans and objectives of the LCB Group. Together with the Financial Controller, they are responsible for overseeing the divestment plans of the LCB Group. The Chief Executive Officer (“CEO”) and General Managers of the various KOCs also report directly to the MD. The Board is also supported by the Audit Committee which comprises a majority of independent Directors. The Audit Committee is assisted by the internal audit function.

###### **1.3 KOC Organisation Structure**

Each KOC is headed by a CEO who is responsible for the operational and financial performance and profitability of the KOC. His team includes the Financial Controller and the heads of department of manufacturing, sales and marketing, management information system and human resource.

##### **2. Financial Management**

The recommendations from PwC to streamline the reporting processes for our China operations as well as to meet the stringent reporting requirements of the GWRS have largely been put in place via the enhancement in the reporting packages in terms of consistency and completeness. The management is also working closely with the Monitoring Accountants to ensure that LCB’s financial performance is reported to its lenders in a timely and comprehensive manner.

The LCB Group’s financial management system has been further strengthened following the establishment of the Corporate Risk Management framework which seeks to identify, evaluate, control and monitor various risk profiles faced by the Group.



**(IV) STATUS OF CONDITIONS IMPOSED BY THE SECURITIES COMMISSION ("SC") (continued)**
**(b) Status of the Proposed Divestment Programme ("PDP")**
**(i) Status of assets to be divested**

Stages of the assets to be divested	PDP (Per GWRS)	Divestment concluded Total	(a)	(b)	(a) + (b)
			Proceeds received/to be received (Jan - Dec 2012)		
			Jan - June 2012	Projected for July - Dec 2012	Projected Jan - Dec 2012
	RM'million	RM'million	RM'million	RM'million	RM'million
<b>By December 2003</b> Shares in listed and unlisted companies	33.3	2.7	–	–	–
<b>By December 2004</b> Shares in unlisted company	38.6	13.0	–	–	–
	<u>71.9</u>	<u>15.7</u>	<u>–</u>	<u>–</u>	<u>–</u>

**(ii) Transaction completed during the financial year**

There were no transactions completed during the financial year.

**(iii) Plans to overcome any projected shortfall**

The Group is actively looking for potential buyers for its assets/companies under the PDP. Where necessary, the Group will divest other assets which are not under the PDP to redeem/repay the LCB Bonds/LCB Debts as scheduled. However, in the event that the Group is unable to effect the divestment on time, lenders consent will be sought to reschedule the redemption/repayment date of its LCB Bonds/LCB Debts.

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CDS ACCOUNT NUMBER

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# FORM OF PROXY

I/We .....

I.C. No./Company No. ....

of .....

being a member/members of LION CORPORATION BERHAD, hereby appoint .....

I.C. No. ....

of .....

or failing whom, .....

I.C. No. ....

of .....

as my/our proxy to vote for me/us and on my/our behalf at the Thirty-Ninth Annual General Meeting of the Company to be held at the Meeting Hall, Level 16, Office Tower, No. 1 Jalan Nagasari (Off Jalan Raja Chulan), 50200 Kuala Lumpur on 11 December 2012 at 2.00 pm and at any adjournment thereof.

RESOLUTIONS	FOR	AGAINST
1. To approve Directors' fees		
2. To re-elect as Director, Y. Bhg. Datuk Mohd Yusof bin Abd Rahaman		
3. To re-appoint as an Independent Non-Executive Director, Y. Bhg. Datuk Emam Mohd Haniff bin Emam Mohd Hussain		
4. To re-appoint as Director, Mr M. Chareon Sae Tang @ Tan Whye Aun		
5. To re-appoint Auditors		
6. Authority to Directors to issue shares		
7. Proposed Shareholders' Mandate for Recurrent Related Party Transactions		

Please indicate with an "X" how you wish your vote to be cast. If no specific direction as to voting is given, the proxy will vote or abstain at his discretion.

As witness my/our hand this ..... day of ..... 2012

No. of shares: .....

Signed: .....

### Representation at Meeting:

- In respect of deposited securities, only Members whose names appear in the Record of Depositors on 4 December 2012 shall be eligible to attend the Meeting.
- A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company. The instrument appointing a proxy must be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under seal or the hand of an officer or attorney duly authorised.
- The instrument of proxy shall be deposited at the office of the Registrar of the Company, Level 13, Office Tower, No. 1 Jalan Nagasari (Off Jalan Raja Chulan), 50200 Kuala Lumpur not less than forty-eight (48) hours before the time for holding the Meeting.
- Completed Form of Proxy sent through facsimile transmission shall not be accepted.

